



**February 11<sup>th</sup>, 2025**

**Camden County Senate Bill 40 Board  
(dba) Camden County Developmental  
Disability Resources**

**Open Session Board Meeting**

# Agenda

Camden County Senate Bill 40 Board  
DBA Camden County Developmental Disability Resources (CCDDR)  
100 Third Street  
Camdenton, MO 65020

Tentative Agenda for Open Session Board Meeting on February 11<sup>th</sup>, 2025, at 6:00 PM

**This Meeting will be Held via WebEx/Phone Only:**

**<https://camdencountydevelopmentaldisabilityresources.my.webex.com/camdencountydevelopmentaldisabilityresources.my/j.php?MTID=m90d4bbf81e546415df395f6c61e1ce5c>**

**To Join by Phone: 1-415-655-0001  
Meeting Number (Access Code): 2556 048 1826  
Meeting Password: 62778325**

Call to Order/Roll Call

Approval of Agenda

Approval of Open Session Board Meeting Minutes for January 16<sup>th</sup>, 2025

Acknowledgement of Distributed Materials to Board Members

- November & December 2024 Our Savior's Lighthouse Child & Family Developmental Center (OSL) Monthly Reports
- December 2024 I Wonder Y Preschool (IWYP) Monthly Reports
- December 2024 Children's Learning Center (CLC) Monthly Reports
- December 2024 Lake Area Industries (LAI) Monthly Reports
- 2024 Agency Performance Measures Summary as of the 3<sup>rd</sup> Quarter
- December 2024 Support Coordination Report
- December 2024 Agency Economic Report
- December 2024 Credit Card Statement
- Resolutions 2025-9, 2025-10, & 2025-11

Speakers/Special Guests/Announcements

- Brian Willey – SB 40 Board Member

Monthly Reports

- OSL
- IWYP
- CLC
- LAI

Old Business for Discussion

- NONE

## New Business for Discussion

- Keystone Renovations – PCE Change Orders

## CCDDR Reports

- 2024 Agency Performance Measures Summary as of the 3<sup>rd</sup> Quarter
- December 2024 Support Coordination Report
- December 2024 Agency Economic Report

## December 2024 Credit Card Statements

## Discussion & Conclusion of Resolutions

1. Resolution 2025-9: Amended Fiscal Year 2025 Budget
2. Resolution 2025-10: Reallocation/Allocation of Restricted/Unrestricted Funds
3. Resolution 2025-11: Approval of Amended Client-Family Handbook

## Open Discussions

## Public Comment

Pursuant to **ARTICLE IV**, “Meetings”, Section 5. Public Comment:

“The Board values input from the public. There shall be opportunity for comment by the public during the portion of the Board agenda designated for “Public Comment”. Public comment shall be limited to no more than 3 minutes per person to allow all who wish to participate to speak. It is the policy of the Board that the Board shall not respond to public comment at the Board meeting.”

“Only comments related to agency-related matters will be received, however such comments need not be related to specific items of the Board’s agenda for the meeting. The Board shall not receive comments related to specific client matters and/or personnel grievances, which are addressed separately per Board policies and procedures.”

## Adjournment of Open Session

Closed Session Pursuant to Section 610.021 RSMo, subsections (13) & (14)

**The news media may obtain copies of this notice, and a direct link to the WebEx meeting can be submitted to anyone requesting access by contacting:**

**Ed Thomas, CCDDR Executive Director**

**100 Third Street (Physical Address), P.O. Box 722 (Mailing Address), Camdenton, MO 65065**

**Office: 573-317-9233 Fax: 573-317-9332 Email: director@ccddr.org**



**January 16<sup>th</sup>, 2025**  
**Open Session Minutes**

**CAMDEN COUNTY DEVELOPMENTAL DISABILITY RESOURCES**

*Open Session Minutes of January 16th, 2025*

**Members Present** Paul DiBello, Nancy Hayes, Laura Martin, Elizabeth Perkins, Angela St. Joan, Brian Willey (joined after meeting began)

**Members Absent** Kym Jones, Angela Richardson, Ro Witt

**Others Present** Ed Thomas, Executive Director

**Guests Present** Natalie Couch (LAI)  
Adrienne Anderson (CLC)  
Rachel Baskerville, Jeanna Booth, Lori Cornwell (CCDDR)

**Approval of Agenda**

Motion by Elizabeth Perkins, second Nancy Hayes to approve the agenda as presented.

AYE: Paul DiBello, Nancy Hayes, Laura Martin, Elizabeth Perkins, Angela St. Joan

NO: None

ABSTAIN: None

Motion carries.

**Approval of Open Session Board Meeting Minutes for December 12th, 2024**

Motion by Nancy Hayes, second Elizabeth Perkins to approve the Open Session Board Meeting Minutes for December 12th, 2024, as presented.

AYE: Paul DiBello, Nancy Hayes, Elizabeth Perkins

NO: None

ABSTAIN: Laura Martin and Angela St. Joan because they were not present at the December 12th, 2024, meeting.

Motion carries.

**Acknowledgement of Distributed Reports & Documents to Board Members**

- November 2024 I Wonder Y Preschool (IWYP) Monthly Reports
- November 2024 Children’s Learning Center (CLC) Monthly Reports
- November 2024 Lake Area Industries (LAI) Monthly Reports
- November 2024 Support Coordination Report
- November 2024 Agency Economic Report
- November 2024 Credit Card Statement
- Resolutions 2025-1, 2025-2, 2025-3, 2025-4, 2025-5, 2025-6, 2025-7, & 2025-8

**Speakers/Special Guests/Announcements**

None

## Monthly Reports

### **Our Saviors Lighthouse (OSL)**

OSL is serving one more CCDDR client for a total of two clients served.

### **I Wonder Y Preschool (IWYP)**

IWYP is serving one CCDDR client and there is another prospective client.

### **Children's Learning Center (CLC)**

The Step Ahead program has 38 children enrolled with 28 out of 38 having special needs or developmental delays. There is one full time one-on-one, three part time one-on-ones, and two one-on one children after school. There are 16-day hab children with varying schedules. Attendance has been down with illness, holidays, and inclement weather. Santa came by the center and brought stuffed animals for everyone and there was a gift exchange. There is a daily blog with pictures of CLC's daily activities on their website and Facebook page.

CLC is participating in the Quality Assurance Report. This is a voluntary and free program that will suggest ways that CLC can improve. Pizza 4 a Purpose is coming up on March 14<sup>th</sup> at 6pm.

### **Lake Area Industries**

LAI has 52 employees with 49 being CCDDR clients with 3 being DESE certified only. LAI also saw lots of absences with the holidays and the snow and ice. There was no transportation service for a week. LAI did open last Thursday and brought people to work with LAI's vans to get as much done as possible. LAI vans will run on Monday instead of closing for the holiday to try to catch up. A large order of fishing poles will be coming in on top of some smaller jobs.

The work crews are going well but a few days had to be taken off at Forget Me Not because of the ice. A crew is still cleaning twice a month at the Trapshooter's Association. Recycling has a backlog with the weather and other projects taking priority.

LAI received a donation of \$4,000 from the Laurie/Sunrise Beach Rotary Club. The Rotary club did not hold Pumpkin Chunkin' Palooza or the talent show this year and opted to donate time to the Shootout. They took their check from the Shootout and divided it among the four charities they normally support through Pumpkin Chunkin'. LAI also received two donations from the Knights of Columbus for the Tootsie Roll Challenge. One donation was for \$1,500 and another was for \$1,000.

LAI will be attending a products and services show on January 29<sup>th</sup> at the Capitol with the Sheltered Workshop Managers Association.

The Department of Labor proposed rulemaking about 14(c) has been taking up a lot of time. The deadline for public comments is tomorrow. Natalie has been on the radio and speaking to civic groups and legislators about the proposed rule.

LAI's Board has still not signed the Purchase of Service Agreement with CCDDR because of the waitlist policy. Their board has another meeting on Tuesday and will be discussing it more. Adrienne Anderson added that CLC would suffer as well if a waitlist was put into effect and their board is also concerned about the waitlist policy.

*(Brian Willey joined the meeting at 6:14 pm.)*

## Old Business for Discussion

None

## New Business for Discussion

### **Summary of Joint CCDDR/LAI Meeting on January 2, 2025**

Ed explained that there is currently no waitlist. If a waitlist were to be implemented in the future it would not affect the clients currently attending and would only apply to new individuals and those who had not attended in the past 90 days.

Adrienne explained that CLC has frequent turnover in attendees and may lose up to 10 children in a year and need to fill those slots. Ed said that if a waitlist were to be implemented, the amount of funding allowed would be based on the budget. For example, it could be possible if LAI had 50 CCDDR clients employed and CCDDR were able to afford funding and 4 people left, 4 people could come off the waitlist and receive CCDDR funding. CCDDR is obligated to not spending more funds than are available.

Everything possible will be done to avoid implementing a waitlist. It is not anticipated that a waitlist will be implemented anytime in the immediate future. This type of policy has been adopted by other SB 40 Boards. The policy just ensures that there is a framework in place if it is needed and no one has to scramble to figure things out.

Elizabeth Perkins said the policy sounds like how Vocational Rehabilitation is operating right now. The number of people needing services exceeds the amount of funding available. It is an active, rolling, moving waitlist. As people are coming off services, new people are able to start receiving services.

Natalie asked if there is a certain threshold where a waitlist would be implemented. Ed responded that he is always forecasting what the budget will look like. If it looks like forecasted income will not cover forecasted expenses, then measures will need to be taken to ensure costs are controlled and funds are not overcommitted. That is how it works at the State level. CCDDR does not like the fact that the State has a waitlist for DD services and continues to advocate for elimination of that waitlist. It is understandable that LAI would want to advocate for there to not be a waitlist. A waitlist would not only affect the agencies CCDDR funds but also the clients and families served. This type of decision would not be taken lightly.

Laura Martin clarified that this policy does not say LAI could not hire additional people when there is a waitlist, it just says that CCDDR could not fund additional people. Natalie said that this is the sheltered workshop business model. It was designed to work with a mix of State funding, County funding, and funding from customers. With wages increasing, it does not work without the County funding. LAI does hire people who do not receive CCDDR funding, but they do receive DESE funding and it helps LAI to serve a wider range of people and keep up with the workload. The workshop model was never designed to work without Senate Bill 40 Board support.

Laura Martin asked what the timeframe would be for notifying people of the implementation of a waitlist. The contracts do not address that, but the policy does. Ed responded that as much notice would be given as possible. There would be significant conversations happening in the lead up to implementation of a waitlist.

Angela St. Joan said that if anything that significant were to unexpectedly change mid-year, advocates would be involved and conversations would also be happening at the State level to figure out how to make things work.

The current policy says as much notice will be provided as reasonably possible to contracted agencies, clients, and guardians. There may not be an exact finite timeline that can be given. The State normally gives 45 to 60 days notice on major changes. Ed begins forecasting the next year during the summer when information related to costs for the upcoming year become available.

If something like 14(c) were to go away, there would have to be conversations between all the sheltered workshops and SB 40 boards as well as DESE. Natalie said that if 14(c) goes away, LAI will be affected in less than 2 years because LAI's renewal is up in March and every penny possible would be needed. Not having a waitlist for CCDDR funding would be even more important for LAI at that point. Solutions to the problems created by elimination of 14(c) would not happen overnight. Natalie is trying to protect and advocate for LAI at every possible level.

Angela St. Joan emphasized how LAI and CCDDR serve many of the same people and are on the same side and would work together to help find a solution if 14(c) were to go away.

Ed reminded everyone that CCDDR has protected funding for CLC and LAI in the past by suspending CCDDR programs, such as the Spend-Down Program, Housing Voucher Program, and many of the transportation programs. Eliminating those programs directly impacted CCDDR clients, and it was a tough decision to end those. Transportation to and from LAI is the only transportation funded now.

The concerns about eligibility were addressed at the joint LAI/CCDDR Committee meeting. A workaround for that is being presented in a resolution later in the meeting. The resolution would authorize Ed to approve funding in those situations if they do not go back further than 12 months and do not exceed \$12,000. Anything outside of that would come to the Board for approval.

Ed feels the Board is being proactive and fiscally responsible by having a waitlist policy in place. There have been significant efforts in the legislature to eliminate or change the way property taxes work. One bill that was introduced would change the way real estate is taxed, and it would be taxed on the sale only in the form of a sales tax. If that funding mechanism went away, that would be a loss of 78% of the valuations. The SB 40 funding available determines how much funding is available to give to agencies.

Natalie said she appreciates the resolution that will be presented later but is still concerned about the waitlist. She also understands that funds cannot be spent if they are not there. Natalie questioned why add the waitlist policy and add the waitlist to the contracts if it is not necessary yet.

Ed reminded Natalie that LAI will need to have a funding agreement with CCDDR to receive funding from CCDDR.

### **CCDDR Reports**

#### **November 2024 Support Coordination Report**

November ended with 346 clients and 9 intakes. Medicaid eligibility was at 78.9%. TCM contract negotiations are ongoing. The issue of what is considered "Medicaid eligible" still needs addressed since there are some Medicaid programs that do not pay for TCM. As of the end of the year, the percentage of Medicaid claims collected was 96.87%.

#### **November 2024 Agency Economic Report**

SB 40 Tax income was higher than projected and YTD services income was lower than projected. Services income was lower because the TCM program was not subsidized by the SB 40 Tax funds and there was not a negative cash flow. Expenses were reduced to compensate for that. Ed is working on projections so that carryover funds can be restricted moving forward.

Expenses have been lower than projected on both sides of the budget in all categories.

Motion by Brian Willey, second Laura Martin to approve the reports as presented.

AYE: Paul DiBello, Nancy Hayes, Laura Martin, Elizabeth Perkins, Angela St. Joan,  
Brian Willey

NO: None

ABSTAIN: None

Motion carries.

### **November 2024 Credit Card Statements**

No questions and a vote not necessary.

## **Discussion & Conclusion of Resolutions**

### **1. Resolution 2025-1: Calendar Year 2025 Board Officer Election & Appointments**

This is the annual election of Board officers.

Present Board Officers are:

Angela Richardson—Board Chairperson  
Paul DiBello—Vice Chairperson  
Brian Willey—Treasurer  
Nancy Hayes—Secretary

The Board member nominations for 2025 Officers are:

Angela Richardson—Board Chairperson  
Paul DiBello—Vice Chairperson  
Brian Willey—Treasurer  
Nancy Hayes—Secretary

Motion by Nancy Hayes, second Angela St. Joan to approve Resolution 2025-1.

AYE: Paul DiBello, Nancy Hayes, Laura Martin, Elizabeth Perkins,  
Angela St. Joan, Brian Willey

NO: None

ABSTAIN: None

Motion carries.

### **2. Resolution 2025-2: Human Resource Committee Nominations & Appointments**

Present Human Resource Committee Members are:

Brian Willey—Chairperson  
Ro Witt—Secretary  
Kym Jones—Member at Large  
Angela Richardson—Ex Officio

The Board member nominations for the Calendar Year 2025 Human Resource Committee are:

Brian Willey— Chairperson  
Ro Witt— Secretary

Kym Jones— Member at Large  
Angela Richardson— Ex Oficio

Motion by Laura Martin, second Elizabeth Perkins to approve Resolution 2025-2.

AYE: Paul DiBello, Nancy Hayes, Laura Martin, Elizabeth Perkins,  
Angela St. Joan, Brian Willey

NO: None

ABSTAIN: None

Motion carries.

### **3. Resolution 2025-3: Calendar Year 2025 Budget Appropriations Committee Nominations & Appointments**

Present Budget Appropriations Committee Members are:

Paul DiBello—Chairperson  
Nancy Hayes—Secretary  
Angela St. Joan—Member at Large  
Angela Richardson—Ex Oficio

Board member nominations for the Calendar Year 2025 Budget Appropriations Committee are:

Paul DiBello—Chairperson  
Nancy Hayes—Secretary  
Angela St. Joan—Member at Large  
Angela Richardson—Ex Oficio

Motion by Brian Willey, second Elizabeth Perkins to approve Resolution 2025-3.

AYE: Paul DiBello, Nancy Hayes, Laura Martin, Elizabeth Perkins,  
Angela St. Joan, Brian Willey

NO: None

ABSTAIN: None

Motion carries.

### **4. Resolution 2025-4: Calendar Year 2025 Agency Governance Committee Nominations & Appointments**

Present Agency Governance Committee Nominations are:

Elizabeth Perkins—Chairperson  
Angela St. Joan—Secretary  
Angela Richardson—Ex Oficio

Board member nominations for the Calendar Year 2025 Agency Governance Committee are:

Elizabeth Perkins—Chairperson  
Angela St. Joan—Secretary  
Angela Richardson—Ex Oficio

Motion by Nancy Hayes, second Laura Martin to approve Resolution 2025-4.

AYE: Paul DiBello, Nancy Hayes, Laura Martin, Elizabeth Perkins,  
Angela St. Joan, Brian Willey

NO: None

ABSTAIN: None

Motion carries.

**5. Resolution 2025-5: Temporary Committee Continuation – Joint CCDDR/LAI Committee**

Present Joint CCDDR/LAI Committee Members are:

Nancy Hayes—Chairperson  
Ro Witt—Secretary  
Angela St. Joan—Member at Large  
Angela Richardson—Ex Officio

Board member nominations for the Calendar Year 2025 Joint CCDDR/LAI Committee Members are:

Nancy Hayes—Chairperson  
Ro Witt—Secretary  
Angela St. Joan—Member at Large  
Angela Richardson—Ex Officio

Motion by Laura Martin, second Angela St. Joan to approve Resolution 2025-5.

AYE: Paul DiBello, Nancy Hayes, Laura Martin, Elizabeth Perkins,  
Angela St. Joan, Brian Willey

NO: None

ABSTAIN: None

Motion carries.

**6. Resolution 2025-6: Temporary Committee Continuation – Joint CCDDR/CLC Committee**

Present Joint CCDDR/CLC Committee Members are:

Elizabeth Perkins—Chairperson  
Laura Martin—Secretary  
Kym Jones—Member at Large  
Angela Richardson—Ex Officio

Board member nominations for the Calendar Year 2025 Joint CCDDR/CLC Committee Members are:

Elizabeth Perkins—Chairperson  
Laura Martin—Secretary  
Kym Jones—Member at Large  
Angela Richardson—Ex Officio



Motion by Nancy Hayes, second Brian Willey to approve Resolution 2025-6.

AYE: Paul DiBello, Nancy Hayes, Laura Martin, Elizabeth Perkins,  
Angela St. Joan, Brian Willey

NO: None

ABSTAIN: None

Motion carries.

### **7. Resolution 2025-7: Change in Mileage Rate**

The IRS mileage rate has increased. The Code of State Regulations sets the maximum rate to be paid three cents less than the IRS mileage rate. This resolution would increase the CCDDR mileage rate from 64 cents to 67 cents per mile effective July 1<sup>st</sup>, 2025.

Motion by Brian Willey, second Laura Martin to approve Resolution 2025-7 as presented.

AYE: Paul DiBello, Nancy Hayes, Laura Martin, Elizabeth Perkins,  
Angela St. Joan, Brian Willey

NO: None

ABSTAIN: None

Motion carries.

### **8. Resolution 2025-8: Limited Authorization for Executive Director to Approve Retroactive Payments to Agencies with POS Agreements**

This resolution would address some of the previous eligibility issues. If an eligibility determination is delayed for some reason, this would authorize Ed to retroactively pay up to 12 months and not to exceed \$12,000 in aggregate. This does not happen often but could happen again in the future.

Motion by Brian Willey, second Angela St. Joan to approve Resolution 2025-8 as presented.

AYE: Paul DiBello, Nancy Hayes, Laura Martin, Elizabeth Perkins,  
Angela St. Joan, Brian Willey

NO: None

ABSTAIN: None

Motion carries.

### **Open Discussion**

Ed asked Paul and Brian for permission to use their signature stamps on the resolutions and minutes. Paul and Brian gave their permission.

Ed met with the contractor for the Keystone renovations today and the Board will be seeing a couple of change orders. One thing that was previously discussed but not formally adopted was giving Ed the authority to approve change orders of less than \$12,000 to keep the project moving. As expected, unseen issues have been found.

The garage at Keystone was never used for anything besides storage. The contractors found that water was getting into the garage and causing dry rot. Almost all of the trusses are no longer structurally sound and all trusses were trimmed above the old garage, which eliminated the eave; therefore, all of the trusses should be replaced. Water was coming in between the garage and the main building because the flashing was installed improperly or was missing. Ed suspects that costs to replace will exceed \$12,000. That will have to come before the Board in February.

Another issue is that the windows do not appear to have been installed properly. Water has caused rotting of the wood sheathing, and the building wrap was questionable. The contractors are suggesting removing the existing siding and building wrap, replacing any damaged sheathing, reinstalling the windows properly, replacing the building wrap, and replacing the siding. This will ensure the building will stay “water tight”. Siding for the garage was already in the original contract.

Those two change orders will likely come before the Board in February. Ed asked the Board if they wish to authorize Ed to approve any change orders less than \$12,000. The only other major change order at this point may be for HVAC changes, since the original plan for installing duct work may need to change due to space constraints in the attic.

Brian Willey commented that change orders happen and are to be expected. Contractors have to put together numbers with their change orders so everyone knows what to expect. If Ed must keep coming to the Board for approval, it will really hold up the project.

Ed said that the two major change orders will not hold up the project at the moment because renovations are still in early phases. If anything does come up that is time-sensitive and is \$12,000 or more, it could be taken care of through an emergency declaration, which is addressed in CCDDR’s procurement policy, if absolutely necessary. Another option would be to schedule a special or emergency Board meeting.

Paul asked if there was any limit to the change orders. Ed does not anticipate the contractors would send a lot of small change orders related to the same issue less than \$12,000 to get things to move faster. If any aggregate amount appeared to do so, Ed would bring it to the Board. He does not anticipate at this time that there being anything else major to address. The contractor is willing to work within the budget to address any issues.

Motion by Brian Willey, second Angela St. Joan to authorize Ed to approve change orders of less than \$12,000 related to the Keystone renovations.

AYE: Paul DiBello, Nancy Hayes, Laura Martin, Elizabeth Perkins,  
Angela St. Joan, Brian Willey

NO: None

ABSTAIN: None

Motion carries.

### **Public Comment**

None

### **Adjournment of Open Session**

Motion by Angela St. Joan, second Brian Willey to adjourn the Open Session Board meeting.

AYE: Paul DiBello, Nancy Hayes, Laura Martin, Elizabeth Perkins,  
Angela St. Joan, Brian Willey

NO: None

ABSTAIN: None

Motion carries.

The Open Session Board meeting was adjourned.

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Board Chairperson/Other Board Member

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Secretary/Other Board Member

**OSL November &  
December  
2024 Reports**

# Our Savior Lutheran Church DBA LighthouseCFDC (2)

## Profit and Loss

November 2024

	TOTAL
Income	
<b>Total Income</b>	
GROSS PROFIT	<b>\$0.00</b>
Expenses	
Payroll Expenses	
Taxes	834.81
Wages	10,648.74
<b>Total Payroll Expenses</b>	<b>11,483.55</b>
<b>Total Expenses</b>	<b>\$11,483.55</b>
NET OPERATING INCOME	<b>\$ -11,483.55</b>
NET INCOME	<b>\$ -11,483.55</b>

# Our Savior Lutheran Church DBA LighthouseCFDC (2)

## Profit and Loss

January - November, 2024

	TOTAL
Income	
Donations	2,090.06
Services	5,407.73
Subsidy Payment	10,732.99
Tuition	22,488.78
<b>Total Income</b>	<b>\$40,719.56</b>
GROSS PROFIT	<b>\$40,719.56</b>
Expenses	
Payroll Expenses	
Taxes	10,211.25
Wages	125,620.36
<b>Total Payroll Expenses</b>	<b>135,831.61</b>
<b>Total Expenses</b>	<b>\$135,831.61</b>
NET OPERATING INCOME	<b>\$ -95,112.05</b>
NET INCOME	<b>\$ -95,112.05</b>

# Our Savior Lutheran Church DBA LighthouseCFDC (2)

## Balance Sheet Summary

As of November 30, 2024

	TOTAL
<b>ASSETS</b>	
Current Assets	
Bank Accounts	-279,938.49
Accounts Receivable	6,363.78
Other Current Assets	111,807.87
<b>Total Current Assets</b>	<b>\$ -161,766.84</b>
Fixed Assets	321.96
<b>TOTAL ASSETS</b>	<b>\$ -161,444.88</b>
<b>LIABILITIES AND EQUITY</b>	
Liabilities	
Current Liabilities	
Accounts Payable	0.00
Other Current Liabilities	67,212.90
<b>Total Current Liabilities</b>	<b>\$67,212.90</b>
<b>Total Liabilities</b>	<b>\$67,212.90</b>
Equity	-228,657.78
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>\$ -161,444.88</b>

# Our Savior Lutheran Church DBA LighthouseCFDC (2)

## Statement of Cash Flows

November 2024

	TOTAL
<b>OPERATING ACTIVITIES</b>	
Net Income	-11,483.55
Adjustments to reconcile Net Income to Net Cash provided by operations:	
Direct Deposit Payable	0.00
Payroll Liabilities:Daycare Half Days Employee Discount	255.00
Payroll Liabilities:Federal Taxes (941/944)	1,943.88
Payroll Liabilities:MO Income Tax	174.00
Payroll Liabilities:MO Unemployment Tax	20.15
<b>Total Adjustments to reconcile Net Income to Net Cash provided by operations:</b>	<b>2,393.03</b>
<b>Net cash provided by operating activities</b>	<b>\$ -9,090.52</b>
<b>NET CASH INCREASE FOR PERIOD</b>	<b>\$ -9,090.52</b>
Cash at beginning of period	-160,550.16
<b>CASH AT END OF PERIOD</b>	<b>\$ -169,640.68</b>



# Our Savior Lutheran Church DBA LighthouseCFDC (2)

## Profit and Loss

December 2024

	TOTAL
Income	
<b>Total Income</b>	
GROSS PROFIT	<b>\$0.00</b>
Expenses	
Payroll Expenses	
Taxes	910.68
Wages	11,690.11
<b>Total Payroll Expenses</b>	<b>12,600.79</b>
<b>Total Expenses</b>	<b>\$12,600.79</b>
NET OPERATING INCOME	<b>\$ -12,600.79</b>
NET INCOME	<b>\$ -12,600.79</b>

# Our Savior Lutheran Church DBA LighthouseCFDC (2)

## Profit and Loss

January - December 2024

	TOTAL
Income	
Donations	2,090.06
Services	5,407.73
Subsidy Payment	10,732.99
Tuition	22,488.78
<b>Total Income</b>	<b>\$40,719.56</b>
GROSS PROFIT	<b>\$40,719.56</b>
Expenses	
Payroll Expenses	
Taxes	11,121.93
Wages	137,310.47
<b>Total Payroll Expenses</b>	<b>148,432.40</b>
<b>Total Expenses</b>	<b>\$148,432.40</b>
NET OPERATING INCOME	<b>\$ -107,712.84</b>
NET INCOME	<b>\$ -107,712.84</b>

# Our Savior Lutheran Church DBA LighthouseCFDC (2)

## Balance Sheet Summary

As of December 31, 2024

	TOTAL
<b>ASSETS</b>	
Current Assets	
Bank Accounts	-289,720.15
Accounts Receivable	6,363.78
Other Current Assets	111,807.87
<b>Total Current Assets</b>	<b>\$ -171,548.50</b>
Fixed Assets	321.96
<b>TOTAL ASSETS</b>	<b>\$ -171,226.54</b>
<b>LIABILITIES AND EQUITY</b>	
Liabilities	
Current Liabilities	
Accounts Payable	0.00
Other Current Liabilities	70,032.03
<b>Total Current Liabilities</b>	<b>\$70,032.03</b>
<b>Total Liabilities</b>	<b>\$70,032.03</b>
Equity	-241,258.57
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>\$ -171,226.54</b>

# **IWYP December 2024 Reports**

## Narrative:

I Wonder Y Preschool and WAVE Childcare are not for profit, 501(c)3 Missouri Methodist supported children's programs dedicated to providing exceptional care to children 3 to 12 years of age. Highly qualified staff provide gentle and loving support to children with the primary goal of aiding each child to reach their fullest potential. Independently created curriculum incorporates a skill set geared toward individual goals and is focused on reaching physical, mental, and spiritual growth in a safe environment. I Wonder Y Preschool and WAVE Childcare are housed by Camdenton United Methodist Church and gladly accepts subsidized payments to help support family needs. All child care programs strive to create an environment that is inclusive to the needs of each child while fostering a love of learning and friendships. Inquiries into the various outreach programs supported by Camdenton United Methodist can be made by calling 573-346-5350 or visiting our website at [CamUMC.org](http://CamUMC.org).

CamUMC currently offers support through several children and youth programs. The current attendance numbers are:

22 I Wonder Y Preschoolers

14 WAVE After-School Care (Elementary Age)

22 CamUMC J-Force (Youth- Elementary Age)

14 CamUMCYF (Youth- Junior High and High School Age)

Currently, one participant qualifies for CCDDR assistance for one-on-one care. We offer an avg. of 2 hours of care to this child each day (Monday-Friday), and all day care on some of the days when public school is closed or released early.

IWY and WAVE will be closed on Feb 16th for Presidents' Day

J Force and Youth meetings are held every week during the school session months and include special outings.

Preschool is offered Monday - Friday 7:00 am - 5:30 pm

All Day School-Age care is offered Monday - Friday 7:30 am - 5:30 pm and 3:00 pm - 5:30 pm

CamUMC I Wonder Y Preschool  
Cash Flow Statement: Dec 2024

Inflow:	YTD Jan-Dec 2024	
Tuitions:	\$ 6027.91	\$ 231231.23
Donations:	\$ 1000.00	\$ 8740.00
DESE:	\$ 583.04	\$ 26452.79
CCDDR:	\$ 543.77	\$ 51053.95
CACFP:	\$ 0.00	\$ 0.0
<b>Total Income:</b>	<b>\$ 8154.72</b>	<b>\$ 317477.97</b>
<b>Outflow:</b>		
Staff Expenses:	\$ 8568.50	\$ 188984.01
Food:	\$ 458.65	\$ 24606.84
Supplies:	\$ 1240.00	\$ 11713.41
Misc Expenses: (printer, shared utilities)	\$ 350.00	\$ 4200.00
Training	\$ 0.0	\$ 0.0
<b>Total Expenses:</b>	<b>\$ 10617.15</b>	<b>\$ 229503.82</b>
Total cash in =	\$ 8154.72	\$ 317477.97
Total cash out =	\$ 10617.15	\$ 229503.82
Total profit =	-\$ -2462.43	\$ 87974.15
Net liquidity =	\$ 14852.00	\$ 14852.00
Net Assets =	\$ 275439.00	\$ 275439.00
Net liabilities =	\$ 7996.06	\$ 7996.06
Net equity=	\$ 6855.94	\$ 6855.94
Shareholders equity =	\$ 275439.00	\$ 275439.00

# **CLC December 2024 Reports**



**CHILDREN'S LEARNING CENTER**  
**AGENCY UPDATE/PROGRESS REPORT**

January 16, 2025

○ **CHILD COUNT/ATTENDANCE**

The Step Ahead program has 38 children enrolled.

28 out of 38 children enrolled have special needs or developmental delays.

We have 1 one on one children in attendance full time, 3 one on one children part time, 2 one on one children after school, & 16 day habilitation children with varying schedules.

CLC had many absences due to illness, the holidays and inclement weather. We were closed an additional full week, which will be reflected on our next billing.

○ **COMMUNITY EVENTS**

**Attending:**

**Current / Upcoming:**

○ **GENERAL PROGRAM NEWS**

- CLC is always looking for providers (SLP, OT, PT, SI) to join our First Steps Agency.
- Santa came to hand out stuffed animals to all of the kiddos. You can see how much fun we had on our daily blog.
- Our QAR specialist will come to CLC Friday to meet with Adrienne and lead teachers. This program is voluntary through the State of Missouri.

○ **GRANTS/FUNDRAISERS**

Pizza for a Purpose will be on March 14<sup>th</sup> at 6pm.



**SB40/CCDDR  
February 2025**

Utilizing December 2024/January  
2025 Records

# CHILDREN'S LEARNING CENTER

## Statement of Activity

January 1-16, 2025

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
<b>Revenue</b>				
40000 INCOME				\$0.00
41000 Contributions & Grants				\$0.00
41200 Camden County SB40	719.46	12,440.98		\$13,160.44
<b>Total 41000 Contributions &amp; Grants</b>	<b>719.46</b>	<b>12,440.98</b>		<b>\$13,160.44</b>
43000 Tuition				\$0.00
43100 Dining				\$0.00
43120 Lunch		125.00		\$125.00
43130 Snack		25.00		\$25.00
<b>Total 43100 Dining</b>		<b>150.00</b>		<b>\$150.00</b>
43500 Tuition		2,490.00		\$2,490.00
<b>Total 43000 Tuition</b>		<b>2,640.00</b>		<b>\$2,640.00</b>
45000 Other Revenue				\$0.00
45300 Donation Income				\$0.00
45310 Donations		150.00		\$150.00
45315 Bear Market		75.00		\$75.00
<b>Total 45310 Donations</b>		<b>225.00</b>		<b>\$225.00</b>
<b>Total 45300 Donation Income</b>		<b>225.00</b>		<b>\$225.00</b>
<b>Total 45000 Other Revenue</b>		<b>225.00</b>		<b>\$225.00</b>
<b>Total 40000 INCOME</b>	<b>719.46</b>	<b>15,305.98</b>		<b>\$16,025.44</b>
<b>Total Revenue</b>	<b>\$719.46</b>	<b>\$15,305.98</b>	<b>\$0.00</b>	<b>\$16,025.44</b>
<b>GROSS PROFIT</b>	<b>\$719.46</b>	<b>\$15,305.98</b>	<b>\$0.00</b>	<b>\$16,025.44</b>
<b>Expenditures</b>				
50000 EXPENDITURES				\$0.00
51000 Payroll Expenditures				\$0.00
51100 Employee Salaries		11,571.48	0.00	\$11,571.48
51500 Employee Taxes		966.70	0.00	\$966.70
51900 Workermans Comp Insurance		2,369.00		\$2,369.00
<b>Total 51000 Payroll Expenditures</b>		<b>14,907.18</b>	<b>0.00</b>	<b>\$14,907.18</b>
54000 Fundraising/Grants				\$0.00
54510 United Way Grant		192.30		\$192.30
<b>Total 54000 Fundraising/Grants</b>		<b>192.30</b>		<b>\$192.30</b>
55000 Insurance				\$0.00
55700 Crime Policy		558.00		\$558.00
<b>Total 55000 Insurance</b>		<b>558.00</b>		<b>\$558.00</b>
57000 Office/General Administrative Expenditures				\$0.00
57160 QuickBooks Payments Fees		28.74		\$28.74
57400 Child Management Software		35.00		\$35.00
<b>Total 57000 Office/General Administrative Expenditures</b>		<b>63.74</b>		<b>\$63.74</b>
58000 Operating Supplies				\$0.00
58400 Sanitizing		80.54		\$80.54
<b>Total 58000 Operating Supplies</b>		<b>80.54</b>		<b>\$80.54</b>

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
62000 Safety & Security	5.80	23.20		\$29.00
63000 Utilities				\$0.00
63100 Electric	92.87	371.46		\$464.33
63200 Internet	15.96	63.82		\$79.78
63300 Telephone	29.99	119.98		\$149.97
63400 Trash Service		42.34		\$42.34
<b>Total 63000 Utilities</b>	<b>138.82</b>	<b>597.60</b>		<b>\$736.42</b>
<b>Total 50000 EXPENDITURES</b>	<b>144.62</b>	<b>16,422.56</b>	<b>0.00</b>	<b>\$16,567.18</b>
Payroll Expenses				\$0.00
Company Contributions				\$0.00
Retirement		45.00	0.00	\$45.00
<b>Total Company Contributions</b>		<b>45.00</b>	<b>0.00</b>	<b>\$45.00</b>
<b>Total Payroll Expenses</b>		<b>45.00</b>	<b>0.00</b>	<b>\$45.00</b>
Reimbursements		520.67		\$520.67
<b>Total Expenditures</b>	<b>\$144.62</b>	<b>\$16,988.23</b>	<b>\$0.00</b>	<b>\$17,132.85</b>
NET OPERATING REVENUE	<b>\$574.84</b>	<b>\$ -1,682.25</b>	<b>\$0.00</b>	<b>\$ -1,107.41</b>
NET REVENUE	<b>\$574.84</b>	<b>\$ -1,682.25</b>	<b>\$0.00</b>	<b>\$ -1,107.41</b>

# CHILDREN'S LEARNING CENTER

## Statement of Activity

December 2024

	FIRST STEPS	GEN & ADMIN	STEP AHEAD	NOT SPECIFIED	TOTAL
<b>Revenue</b>					
40000 INCOME					\$0.00
41000 Contributions & Grants					\$0.00
41100 CACFP			1,437.35		\$1,437.35
41200 Camden County SB40	770.85		22,265.79		\$23,036.64
<b>Total 41000 Contributions &amp; Grants</b>	<b>770.85</b>		<b>23,703.14</b>		<b>\$24,473.99</b>
42000 Program Services					\$0.00
42100 First Steps					\$0.00
42130 Natural Environment Mileage	146.85				\$146.85
42150 Physical Therapy	<b>650.00</b>				<b>\$650.00</b>
42170 Speech/Language Therapy	<b>531.25</b>				<b>\$531.25</b>
<b>Total 42100 First Steps</b>	<b>1,328.10</b>				<b>\$1,328.10</b>
<b>Total 42000 Program Services</b>	<b>1,328.10</b>				<b>\$1,328.10</b>
43000 Tuition					\$0.00
43100 Dining					\$0.00
43120 Lunch			125.00		\$125.00
43130 Snack			25.00		\$25.00
<b>Total 43100 Dining</b>			<b>150.00</b>		<b>\$150.00</b>
43500 Tuition			2,490.00		\$2,490.00
<b>Total 43000 Tuition</b>			<b>2,640.00</b>		<b>\$2,640.00</b>
45000 Other Revenue					\$0.00
45300 Donation Income					\$0.00
45310 Donations			650.00		\$650.00
45315 Bear Market			75.00		\$75.00
<b>Total 45310 Donations</b>			<b>725.00</b>		<b>\$725.00</b>
<b>Total 45300 Donation Income</b>			<b>725.00</b>		<b>\$725.00</b>
<b>Total 45000 Other Revenue</b>			<b>725.00</b>		<b>\$725.00</b>
<b>Total 40000 INCOME</b>	<b>2,098.95</b>		<b>27,068.14</b>		<b>\$29,167.09</b>
<b>Total Revenue</b>	<b>\$2,098.95</b>	<b>\$0.00</b>	<b>\$27,068.14</b>	<b>\$0.00</b>	<b>\$29,167.09</b>
<b>GROSS PROFIT</b>	<b>\$2,098.95</b>	<b>\$0.00</b>	<b>\$27,068.14</b>	<b>\$0.00</b>	<b>\$29,167.09</b>
<b>Expenditures</b>					
50000 EXPENDITURES					\$0.00
51000 Payroll Expenditures					\$0.00
51100 Employee Salaries			25,116.73	990.68	\$26,107.41
51400 Employee Retirement		180.00			\$180.00
51500 Employee Taxes			1,922.81	75.79	\$1,998.60
<b>Total 51000 Payroll Expenditures</b>		<b>180.00</b>	<b>27,039.54</b>	<b>1,066.47</b>	<b>\$28,286.01</b>
56000 Office Expenditures					\$0.00
56100 Copy Machine		8.60			\$8.60
<b>Total 56000 Office Expenditures</b>		<b>8.60</b>			<b>\$8.60</b>
57000 Office/General Administrative Expenditures					\$0.00
57160 QuickBooks Payments Fees		203.00	44.34		\$247.34

	FIRST STEPS	GEN & ADMIN	STEP AHEAD	NOT SPECIFIED	TOTAL
57400 Child Management Software			35.00		\$35.00
<b>Total 57000 Office/General Administrative Expenditures</b>		<b>203.00</b>	<b>79.34</b>		<b>\$282.34</b>
58000 Operating Supplies					\$0.00
58150 Center Consumables			15.17		\$15.17
58200 Dining			899.16		\$899.16
58400 Sanitizing			3.78		\$3.78
<b>Total 58000 Operating Supplies</b>			<b>918.11</b>		<b>\$918.11</b>
59000 Program Service Fees					\$0.00
59100 First Steps					\$0.00
59130 Natural Environment Mileage	146.85				\$146.85
59150 Physical Therapy	<b>546.87</b>				<b>\$546.87</b>
59170 Speech/Language Therapy	<b>390.47</b>				<b>\$390.47</b>
<b>Total 59100 First Steps</b>	<b>1,084.19</b>				<b>\$1,084.19</b>
<b>Total 59000 Program Service Fees</b>	<b>1,084.19</b>				<b>\$1,084.19</b>
62000 Safety & Security		29.00			\$29.00
63000 Utilities					\$0.00
63100 Electric		261.63			\$261.63
63200 Internet		79.78			\$79.78
63300 Telephone		149.97			\$149.97
63400 Trash Service			42.34		\$42.34
63500 Water Softener			49.25		\$49.25
<b>Total 63000 Utilities</b>		<b>491.38</b>	<b>91.59</b>		<b>\$582.97</b>
<b>Total 50000 EXPENDITURES</b>	<b>1,084.19</b>	<b>911.98</b>	<b>28,128.58</b>	<b>1,066.47</b>	<b>\$31,191.22</b>
Payroll Expenses					\$0.00
Company Contributions					\$0.00
Retirement			90.00	0.00	\$90.00
<b>Total Company Contributions</b>			<b>90.00</b>	<b>0.00</b>	<b>\$90.00</b>
<b>Total Payroll Expenses</b>			<b>90.00</b>	<b>0.00</b>	<b>\$90.00</b>
<b>Total Expenditures</b>	<b>\$1,084.19</b>	<b>\$911.98</b>	<b>\$28,218.58</b>	<b>\$1,066.47</b>	<b>\$31,281.22</b>
NET OPERATING REVENUE	<b>\$1,014.76</b>	<b>\$ -911.98</b>	<b>\$ -1,150.44</b>	<b>\$ -1,066.47</b>	<b>\$ -2,114.13</b>
NET REVENUE	<b>\$1,014.76</b>	<b>\$ -911.98</b>	<b>\$ -1,150.44</b>	<b>\$ -1,066.47</b>	<b>\$ -2,114.13</b>

# CHILDREN'S LEARNING CENTER

## Statement of Cash Flows

January 1-16, 2025

	TOTAL
<b>OPERATING ACTIVITIES</b>	
Net Revenue	-1,107.41
Adjustments to reconcile Net Revenue to Net Cash provided by operations:	
Accounts Receivable (A/R)	-960.00
Accounts Payable (A/P)	0.00
21000 CBOLO MasterCard -8027	2,967.80
22300 Payroll Liabilities:Federal Taxes (941/944)	-933.65
22400 Payroll Liabilities:MO Income Tax	0.00
22500 Payroll Liabilities:MO Unemployment Tax	0.00
Direct Deposit Payable	0.00
Payroll Liabilities:Ascensus	90.00
<b>Total Adjustments to reconcile Net Revenue to Net Cash provided by operations:</b>	<b>1,164.15</b>
<b>Net cash provided by operating activities</b>	<b>\$56.74</b>
<b>NET CASH INCREASE FOR PERIOD</b>	<b>\$56.74</b>
Cash at beginning of period	283,841.42
<b>CASH AT END OF PERIOD</b>	<b>\$283,898.16</b>

# CHILDREN'S LEARNING CENTER

## Statement of Cash Flows

December 2024

	TOTAL
<b>OPERATING ACTIVITIES</b>	
Net Revenue	-2,114.13
Adjustments to reconcile Net Revenue to Net Cash provided by operations:	
Accounts Receivable (A/R)	600.00
Accounts Payable (A/P)	-1,768.17
21000 CBOLO MasterCard -8027	-228.66
21200 Kroger-DS1634 CLC	-1,098.20
22300 Payroll Liabilities:Federal Taxes (941/944)	-1,612.37
22400 Payroll Liabilities:MO Income Tax	-193.00
22500 Payroll Liabilities:MO Unemployment Tax	1.37
Direct Deposit Payable	0.00
Payroll Liabilities:Ascensus	180.00
<b>Total Adjustments to reconcile Net Revenue to Net Cash provided by operations:</b>	<b>-4,119.03</b>
<b>Net cash provided by operating activities</b>	<b>\$ -6,233.16</b>
<b>NET CASH INCREASE FOR PERIOD</b>	<b>\$ -6,233.16</b>
Cash at beginning of period	290,074.58
<b>CASH AT END OF PERIOD</b>	<b>\$283,841.42</b>



# CHILDREN'S LEARNING CENTER

## Statement of Financial Position

As of January 16, 2025

	TOTAL
<b>ASSETS</b>	
Current Assets	
Bank Accounts	
11000 CBOLO Checking	283,793.16
<b>Total Bank Accounts</b>	<b>\$283,793.16</b>
Accounts Receivable	
Accounts Receivable (A/R)	1,080.00
<b>Total Accounts Receivable</b>	<b>\$1,080.00</b>
Other Current Assets	
14000 Undeposited Funds	105.00
Cash Advance	700.00
Payroll Corrections	-464.47
Prepaid Expenses	7,971.74
Repayment	
Cash Advance Repayment	-1,000.00
<b>Total Repayment</b>	<b>-1,000.00</b>
<b>Total Other Current Assets</b>	<b>\$7,312.27</b>
<b>Total Current Assets</b>	<b>\$292,185.43</b>
<b>TOTAL ASSETS</b>	<b>\$292,185.43</b>
<b>LIABILITIES AND EQUITY</b>	
Liabilities	
Current Liabilities	
Accounts Payable	
Accounts Payable (A/P)	24.00
<b>Total Accounts Payable</b>	<b>\$24.00</b>
Credit Cards	
21000 CBOLO MasterCard -8027	2,714.42
21200 Kroger-DS1634 CLC	0.00
<b>Total Credit Cards</b>	<b>\$2,714.42</b>
Other Current Liabilities	
22000 Payroll Liabilities	
22100 Anthem	2,191.63
22200 Childcare Tuition	3,141.44
22300 Federal Taxes (941/944)	-8,320.79
22400 MO Income Tax	-2,282.48
22500 MO Unemployment Tax	-965.84
22600 Primevest Financial	448.19
Aflac	8,859.15
Alera	9,354.60
Ascensus	17,895.00
Globe Life - After Tax	147.81
Globe Life - After Tax Life Insurance Children	157.08
Globe Life Accidental Insurance - Pre-Tax Insurance	903.09

	TOTAL
Globe Life After Tax	113.52
Health Care (United HealthCare)	821.87
US Department of Education	1,115.65
<b>Total 22000 Payroll Liabilities</b>	<b>33,579.92</b>
Direct Deposit Payable	-50.00
<b>Total Other Current Liabilities</b>	<b>\$33,529.92</b>
<b>Total Current Liabilities</b>	<b>\$36,268.34</b>
<b>Total Liabilities</b>	<b>\$36,268.34</b>
Equity	
30000 Opening Balance Equity	13,816.12
Retained Earnings	243,208.38
Net Revenue	-1,107.41
<b>Total Equity</b>	<b>\$255,917.09</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>\$292,185.43</b>

# CHILDREN'S LEARNING CENTER

## A/P Aging Summary

As of January 16, 2025

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
TOTAL						<b>\$0.00</b>

# CHILDREN'S LEARNING CENTER

## A/P Aging Summary


As of December 31, 2024

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
TOTAL						<b>\$0.00</b>

# CHILDREN'S LEARNING CENTER

## A/R Aging Summary

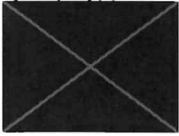
As of January 16, 2025

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
		480.00				\$480.00
		600.00				\$600.00
<b>TOTAL</b>	<b>\$0.00</b>	<b>\$1,080.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$1,080.00</b>

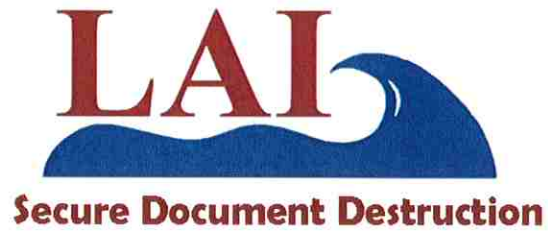
# CHILDREN'S LEARNING CENTER

## A/R Aging Summary

As of December 31, 2024

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
		-600.00				\$ -600.00
					480.00	\$480.00
		-360.00				\$ -360.00
					600.00	\$600.00
<b>TOTAL</b>	<b>\$0.00</b>	<b>\$ -960.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$1,080.00</b>	<b>\$120.00</b>

# **LAI December 2024 Reports**



## **Monthly Financial Reports**

**Lake Area Industries, Inc.**

**DECEMBER 31, 2024**



**Lake Area Industries, Inc.**  
**Balance Sheet**

	As of Dec 31, 2024	As of Dec 31, 2023 (PY)
<b>ASSETS</b>		
Current Assets		
Total Bank Accounts	267,278	150,800
Total Accounts Receivable	59,897	60,909
Other Current Assets		
Total Certificates of Deposit	956,683	986,015
Community Foundation of the Ozarks Agency Partner Account	1,734	1,734
Total GIFTED GARDEN CASH	340	500
INVENTORY		
RAW MATERIAL INVENTORY	9,694	12,196
Total INVENTORY	9,694	12,196
PETTY CASH	150	150
Undeposited Funds	0	0
Total Other Current Assets	968,600	1,000,594
Total Current Assets	1,295,775	1,212,303
Fixed Assets		
ACCUMULATED DEPRECIATION	(865,452)	(865,452)
AUTO AND TRUCK	215,806	215,806
BUILDING	418,508	418,508
FURN & FIX ORIGINAL VALUE	19,284	19,284
GH RETAIL STORE	16,505	16,505
GREENHOUSE EQUIPMENT	2,870	2,870
LAND	33,324	33,324
LAND IMPROVEMENT	179,952	179,952
MACHINERY & EQUIPMENT	236,730	236,730
OFFICE EQUIPMENT	7,008	7,008
Sewer Equipment	19,354	19,354
SHREDDING EQUIPMENT	45,572	45,572
Total Fixed Assets	329,459	329,459
Other Assets		
CURRENT CAPITAL IMPROVEMENT	75,125	1,049
UTILITY DEPOSITS	554	554
Total Other Assets	75,679	1,603
<b>TOTAL ASSETS</b>	<b>1,700,913</b>	<b>1,543,365</b>
<b>LIABILITIES AND EQUITY</b>		
Liabilities		
Current Liabilities		
Total Accounts Payable	8,286	4,692
Total Credit Cards	8,090	2,295
Other Current Liabilities		

<b>ACCRUED WAGES</b>	6,137	6,137
Gift Certificate Payable	0	160
Missouri Department of Revenue Payable	165	0
Rock Sales @ 75%	0	98
<b>SALES TAX PAYABLE</b>	328	0
<b>Total Other Current Liabilities</b>	<b>6,630</b>	<b>6,395</b>
<b>Total Current Liabilities</b>	<b>23,005</b>	<b>13,382</b>
<b>Total Liabilities</b>	<b>23,005</b>	<b>13,382</b>
<b>Equity</b>		
Unrestricted Net Assets	1,529,984	1,338,561
Net Income	147,924	191,423
<b>Total Equity</b>	<b>1,677,908</b>	<b>1,529,984</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>1,700,913</b>	<b>1,543,365</b>

**Lake Area Industries, Inc.**  
**Profit and Loss**

	Dec 2024	YTD
<b>Income</b>		
CONTRACT PACKAGING	11,127	218,808
DOCUMENT SHREDDING	5,143	80,306
FOAM RECYCLING	183	7,614
GREENHOUSE SALES		60,199
OFF-SITE WORK	8,381	146,565
<b>Total Income</b>	<b>24,834</b>	<b>513,491</b>
<b>Cost of Goods Sold</b>		
CONTRACT LABOR		8,386
Cost of Goods Sold	648	14,315
GG PLANTS & SUPPLIES		33,381
MTA Food Counter		17,165
SHIPPING AND DELIVERY		4,015
WAGES-EMPLOYEES	20,270	291,266
<b>Total Cost of Goods Sold</b>	<b>20,918</b>	<b>368,528</b>
<b>Gross Profit</b>	<b>3,916</b>	<b>144,963</b>
<b>Expenses</b>		
ACCTG. & AUDIT FEES		11,425
ALL OTHER EXPENSES	1,838	41,112
Bus Fare		685
CASH OVER/SHORT		(4)
EQUIP. PURCHASES & MAINTENANCE	2,352	34,562
INSURANCE	2,959	35,769
NON MANUFACTURING SUPPLIES	302	4,338
PAYROLL	34,543	313,477
PAYROLL EXP & BENEFITS	12,232	122,083
PROFESSIONAL SERVICES	2,440	24,009
UTILITIES	2,861	20,409
<b>Total Expenses</b>	<b>59,527</b>	<b>607,866</b>
<b>Net Operating Income</b>	<b>(55,611)</b>	<b>(462,902)</b>
<b>Other Income</b>		
Gain/Loss on Disposal of Assets		507
INTEREST INCOME	666	55,456
MISCELLANEOUS INCOME	11	239
OTHER CONTRIBUTIONS	13,777	54,897
SB-40 REVENUE	16,217	194,620
STATE AID	26,609	305,107
<b>Total Other Income</b>	<b>57,280</b>	<b>610,827</b>
<b>Other Expenses</b>		
ALLOCATION NON OPERATING EXPENSES	0	0
<b>Total Other Expenses</b>	<b>0</b>	<b>0</b>
<b>Net Other Income</b>	<b>57,280</b>	<b>610,827</b>
<b>Net Income</b>	<b>1,669</b>	<b>147,924</b>

**Lake Area Industries, Inc.**  
**Budget vs. Actuals**  
**January - December 2024**

	Dec 2024			Total		
	Actual	Budget	over Budget	Actual	Budget	over Budget
<b>Income</b>						
CONTRACT PACKAGING	11,127	15,833	(4,706)	218,808	190,000	28,808
DOCUMENT SHREDDING	5,143	3,857	1,286	80,306	46,288	34,019
FOAM RECYCLING	183	0	183	7,614	4,203	3,411
GREENHOUSE SALES		0	0	60,199	62,578	(2,380)
<b>Total Income</b>	<b>16,453</b>	<b>19,691</b>	<b>(3,238)</b>	<b>366,926</b>	<b>303,069</b>	<b>63,858</b>
<b>Cost of Goods Sold</b>						
CONTRACT LABOR			0	8,386	0	8,386
Cost of Goods Sold	648	670	(22)	14,315	15,062	(747)
GG PLANTS & SUPPLIES		0	0	33,381	34,055	(674)
SHIPPING AND DELIVERY		0	0	4,015	4,601	(587)
WAGES-EMPLOYEES	13,259	19,898	(6,639)	181,682	238,778	(57,096)
<b>Total Cost of Goods Sold</b>	<b>13,907</b>	<b>20,568</b>	<b>(6,661)</b>	<b>241,778</b>	<b>292,496</b>	<b>(50,718)</b>
<b>Gross Profit</b>	<b>2,546</b>	<b>(878)</b>	<b>3,424</b>	<b>125,148</b>	<b>10,572</b>	<b>114,576</b>
<b>Expenses</b>						
ACCTG. & AUDIT FEES		952	(952)	11,425	11,425	0
ALL OTHER EXPENSES	1,838	2,763	(925)	40,038	35,373	4,665
Bus Fare		0	0	685	1,332	(647)
CASH OVER/SHORT			0	(4)	0	(4)
EQUIP. PURCHASES & MAINTENANCE	2,166	2,938	(772)	29,384	39,913	(10,529)
INSURANCE	2,959	2,667	293	35,769	35,055	714
NON MANUFACTURING SUPPLIES	302	221	82	4,217	2,275	1,942
PAYROLL	28,218	19,328	8,890	243,907	231,940	11,967
PAYROLL EXP & BENEFITS	12,232	9,024	3,208	122,083	108,282	13,801
PROFESSIONAL SERVICES	2,440	1,583	857	24,009	19,000	5,009
UTILITIES	2,861	1,777	1,083	20,409	18,553	1,856
<b>Total Expenses</b>	<b>53,016</b>	<b>41,253</b>	<b>11,763</b>	<b>531,923</b>	<b>503,149</b>	<b>28,775</b>
<b>Net Operating Income</b>	<b>(50,470)</b>	<b>(42,131)</b>	<b>(8,339)</b>	<b>(406,775)</b>	<b>(492,576)</b>	<b>85,801</b>
<b>Other Income</b>						
Gain/Loss on Disposal of Assets			0	507	0	507
INTEREST INCOME	666	4,167	(3,501)	55,456	50,000	5,456
MISCELLANEOUS INCOME	11		11	239	0	239
OTHER CONTRIBUTIONS	13,777		13,777	45,946	0	45,946
SB-40 REVENUE	11,034	12,655	(1,621)	121,452	151,857	(30,405)
STATE AID	17,047	17,873	(826)	194,241	214,473	(20,232)
<b>Total Other Income</b>	<b>42,534</b>	<b>34,694</b>	<b>7,840</b>	<b>417,842</b>	<b>416,330</b>	<b>1,512</b>
<b>Other Expenses</b>						
ALLOCATION NON OPERATING EXPENSES	(10,565)		(10,565)	(111,316)	0	(111,316)
<b>Total Other Expenses</b>	<b>(10,565)</b>	<b>0</b>	<b>(10,565)</b>	<b>(111,316)</b>	<b>0</b>	<b>(111,316)</b>
<b>Net Other Income</b>	<b>53,099</b>	<b>34,694</b>	<b>18,405</b>	<b>529,158</b>	<b>416,330</b>	<b>112,828</b>
<b>Net Income</b>	<b>2,629</b>	<b>(7,437)</b>	<b>10,065</b>	<b>122,383</b>	<b>(76,246)</b>	<b>198,629</b>



**Lake Area Industries, Inc.**  
**Statement of Cash Flows**  
**2024**

	Total
<b>OPERATING ACTIVITIES</b>	
Net Income	147,924
Adjustments to reconcile Net Income to Net Cash provided by operations:	
<b>ACCOUNTS RECEIVABLE</b>	1,012
Certificates of Deposit:2024 01.06 CD OakStar - 4.05% (deleted)	26,558
Certificates of Deposit:2024 01.08 CD- Heritage - 4.184% (deleted)	257,905
Certificates of Deposit:2024 05.01 CD Edward Jones - 5.3% (deleted)	75,004
Certificates of Deposit:2024 10.04 CD Edward Jones - 5.5% (deleted)	127,272
Certificates of Deposit:2024 10.07 CD Edward Jones - 5% #1 (deleted)	124,888
Certificates of Deposit:2024 10.07 CD Edward Jones - 5% #2 (deleted)	124,888
Certificates of Deposit:2024 10.15 CD Edward Jones - 4.75% (deleted)	7,008
Certificates of Deposit:2025 02.13 CD Heritage - 5.35%	(245,713)
Certificates of Deposit:2025 04.07 CD Edward Jones - 4.9% #1	(237)
Certificates of Deposit:2025 04.07 CD Edward Jones - 4.9% #2	(237)
Certificates of Deposit:2025 04.14 CD Edward Jones - 4.7%	(33)
Certificates of Deposit:2025 11.25 CD Sullivan Bank - 4.25%	(250,000)
Certificates of Deposit:2026 05.08 CD Edward Jones - 5.0%	(75,000)
Certificates of Deposit:2026 12.03 CD Edward Jones - 4.45%	(142,000)
Certificates of Deposit:Edward Jones Cash	(970)
GIFTED GARDEN CASH:SAFE CASH - GG	160
INVENTORY:GG PLANT & SUPPLIES INVEN	0
INVENTORY:RAW MATERIAL INVENTORY	2,502
Accounts Payable	3,595
CBOLO CC - 5044 Natalie	5,696
CBOLO CC - 9051 Lillie	532
Eagle Stop Gas Cards	345
Sam's Club Mastercard- 2148	(780)
Accrued Expense	0
AFLAC DEDUCTIONS PAYABLE	(0)
Gift Certificate Payable	(160)
Missouri Department of Revenue Payable	165
Rock Sales @ 75%	(98)
<b>SALES TAX PAYABLE</b>	328
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	42,629
Net cash provided by operating activities	190,554
<b>INVESTING ACTIVITIES</b>	
<b>CURRENT CAPITAL IMPROVEMENT</b>	(74,076)
Net cash provided by investing activities	(74,076)
<b>FINANCING ACTIVITIES</b>	
Opening Balance Equity	0
Net cash provided by financing activities	0
Net cash increase for period	116,478
Cash at beginning of period	150,800
Cash at end of period	267,278

**Lake Area Industries, Inc.**  
**Statement of Cash Flows**  
December 2024

	Total
<b>OPERATING ACTIVITIES</b>	
Net Income	1,669
Adjustments to reconcile Net Income to Net Cash provided by operations:	
ACCOUNTS RECEIVABLE	(4,132)
Certificates of Deposit:Edward Jones Cash	(26)
INVENTORY:RAW MATERIAL INVENTORY	648
Accounts Payable	1,813
CBOLO CC - 5044 Natalie	5,629
CBOLO CC - 9051 Lillie	106
Eagle Stop Gas Cards	7
Sam's Club Mastercard- 2148	(165)
Accrued Expense	(12,000)
AFLAC DEDUCTIONS PAYABLE	(0)
Missouri Department of Revenue Payable	68
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	(8,051)
Net cash provided by operating activities	(6,382)
Net cash increase for period	(6,382)
Cash at beginning of period	273,660
Cash at end of period	267,278

**Lake Area Industries, Inc.**  
**A/P Aging Summary**  
As of December 31, 2024

	Current	1 - 30	31 - 60	61 - 90	91 and over	Total
<b>TOTAL</b>	\$ 4,277	\$ 4,054	\$ 0	\$ 0	-\$ 45	\$ 8,286

**Lake Area Industries, Inc.**  
**A/R Aging Summary**  
As of December 31, 2024

	Current	1 - 30	31 - 60	61 - 90	91 and over	Total
<b>TOTAL</b>	\$ 43,434	\$ 13,361	\$ 911	\$ 175	\$ 2,016	\$ 59,897

**2024 Agency  
Performance Measures  
Summary as of the 3<sup>rd</sup> Quarter**

**2023 Agency Performance Measures**

	Description	1st Qtr 2024	2nd Qtr 2024	3rd Qtr 2024	YTD	Agency YTD Goal	Goal Met?
<b>Agency Performance</b>	Monthly Reports Completed on Time	97.5%	97.5%	100.0%	<b>98.3%</b>	<b>95%</b>	<b>Yes</b>
	Quarterly Reports Completed on Time	98.9%	99.2%	98.4%	<b>98.8%</b>	<b>95%</b>	<b>Yes</b>
	New Clients Contacted by Their SC within 5 Business Days of Eligibility Determination	100.0%	100.0%	100.0%	<b>100.0%</b>	<b>100%</b>	<b>Yes</b>
	New Clients' ISP Meeting is Held within 30 Days of Eligibility Determination	100.0%	100.0%	100.0%	<b>100.0%</b>	<b>100%</b>	<b>Yes</b>
	ISPs Sent to RSRO 21 Days Prior to Implementation	37.9%	68.6%	75.0%	<b>60.9%</b>	<b>95%</b>	<b>No</b>
	Annual ISP Completed by Effective Date	93.1%	95.7%	92.9%	<b>94.0%</b>	<b>95%</b>	<b>No</b>
	ISPs Submitted Through QA Process Passed	69.0%	68.7%	62.4%	<b>66.1%</b>	<b>70%</b>	<b>No</b>
	Agency Average SC Billable Time vs. Time Worked	78.5%	74.2%	69.4%	<b>73.6%</b>	<b>80%</b>	<b>No</b>
<b>Client Surveys</b>	Response Rates for Client/Guardian Satisfaction Surveys	34.5%	28.6%	35.7%	<b>32.6%</b>	<b>30%</b>	<b>Yes</b>
	My SC Made a Difference in My Life	85.0%	20.0%	85.0%	<b>43.6%</b>	<b>80%</b>	<b>No</b>
	I Received Information About Exploitation, Personal Protection, and Risk Reduction	95.0%	27.1%	95.0%	<b>51.8%</b>	<b>100%</b>	<b>No</b>
	My SC was Available When Needed	95.0%	24.3%	90.0%	<b>49.1%</b>	<b>90%</b>	<b>No</b>
	My SC Saw Me Frequently Enough	100.0%	25.7%	70.0%	<b>47.3%</b>	<b>90%</b>	<b>No</b>
	I am Satisfied with Services Provided by My SC & CCDDR Staff	95.0%	27.1%	85.0%	<b>50.0%</b>	<b>90%</b>	<b>No</b>
<b>Review</b>	I Contributed to the Development of My ISP	95.0%	27.1%	85.0%	<b>50.0%</b>	<b>100%</b>	<b>No</b>
	CCDDR will Review Policies, Plans, Manuals, etc. Annually	30.7%	59.1%	78.7%	<b>78.7%</b>	<b>75%</b>	<b>Yes</b>



# Support Coordination Report

December 2024

# Client Caseloads

- Number of Caseloads as of December 31<sup>st</sup>, 2024: 338
- Budgeted Number of Caseloads: 335
- Pending Number of New Intakes: 8
- Medicaid Billable: 78.70%

## Caseload Counts

Heather Becker – 29

Daniel Burrows – 32

Elizabeth Chambers – 35

Robyne Gerstner – 30

Angela Graves – 33

Jamie Merryman – 31

Christina Mitchell – 35

Treslyn Pollreisz – 32

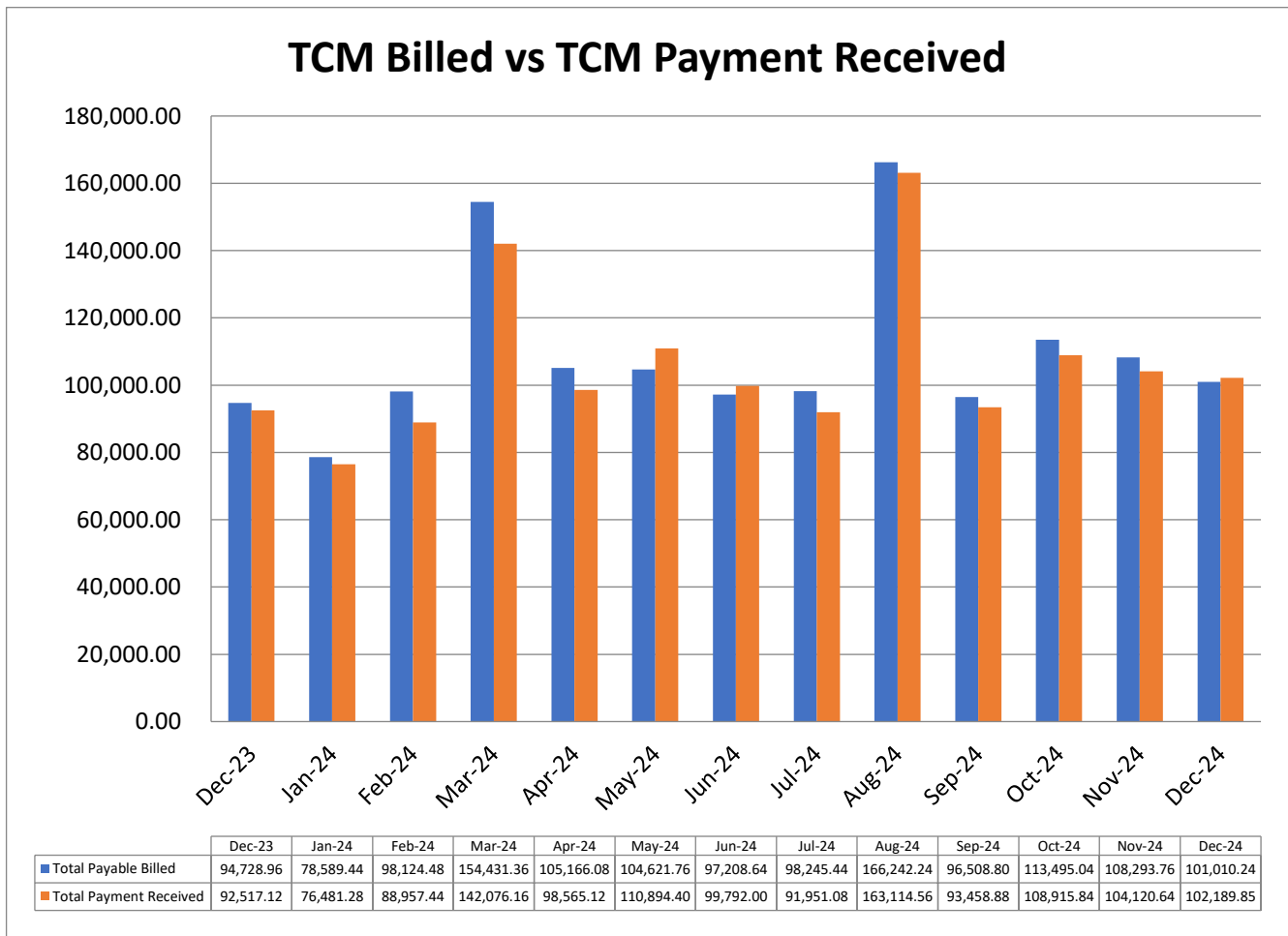
Patricia Strouse – 42

Mery Viebrock – 39

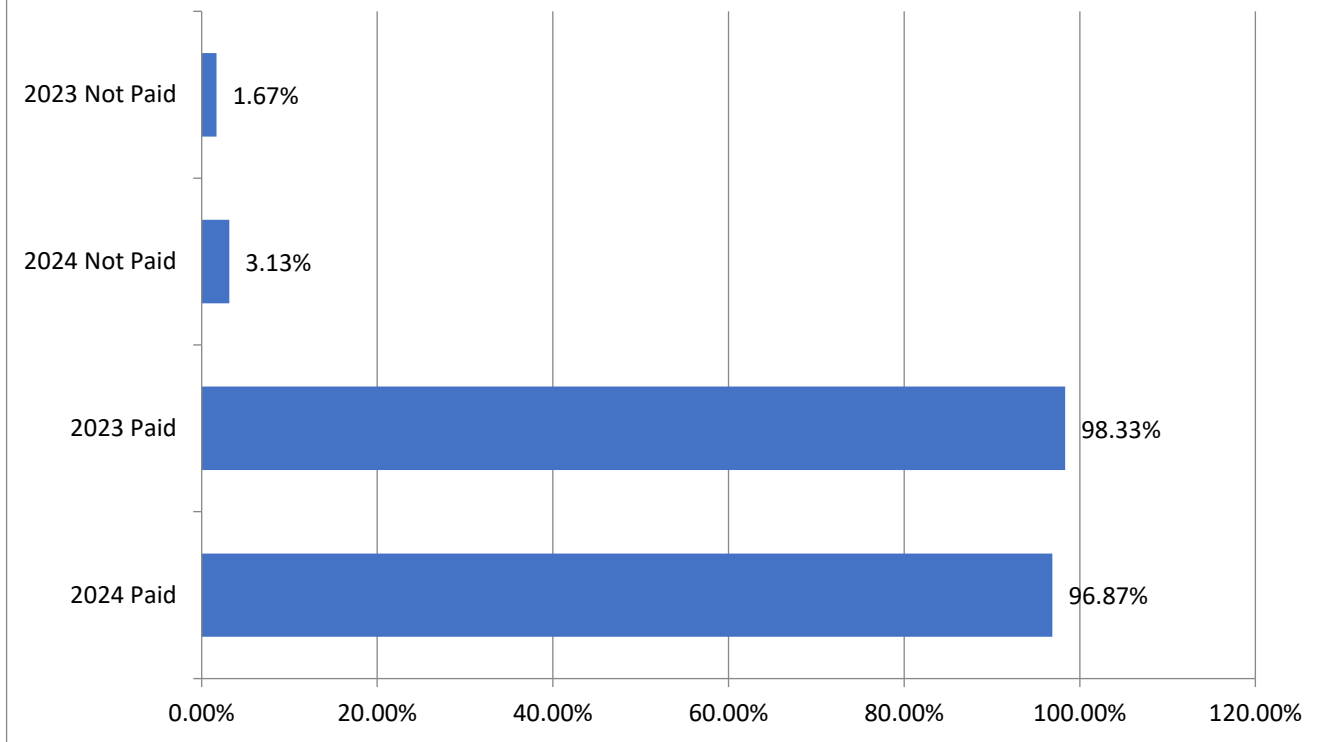
Agency Economic  
Report  
(Unaudited)

December 2024

## Medicaid Targeted Case Management Income



### 2024 vs 2023 Percentage Comparison Medicaid Billed vs Medicaid Paid



## Budget vs. Actuals: December 2024

	SB 40 Tax			Services		
	Actual	Budget	Variance	Actual	Budget	Variance
<b>Income</b>						
<b>4000 SB 40 Tax Income</b>	4,290	208	4,082			0
<b>4500 Services Income</b>			0	126,650	135,832	(9,182)
<b>Total Income</b>	<b>4,290</b>	<b>208</b>	<b>4,082</b>	<b>126,650</b>	<b>135,832</b>	<b>(9,182)</b>
<b>Gross Profit</b>	<b>4,290</b>	<b>208</b>	<b>4,082</b>	<b>126,650</b>	<b>135,832</b>	<b>(9,182)</b>
<b>Expenses</b>						
<b>5000 Payroll &amp; Benefits</b>			0	114,919	112,090	2,829
<b>5100 Repairs &amp; Maintenance</b>			0		950	(950)
<b>5500 Contracted Business Services</b>			0	8,555	11,716	(3,161)
<b>5600 Presentations/Public Meetings</b>			0	41	390	(349)
<b>5700 Office Expenses</b>			0	605	1,775	(1,170)
<b>5800 Other General &amp; Administrative</b>		25	(25)	2,374	7,050	(4,677)
<b>5900 Utilities</b>			0	1,008	1,075	(67)
<b>6100 Insurance</b>			0	1,969	3,500	(1,531)
<b>6700 Partnership for Hope</b>	3,879	4,475	(596)			0
<b>6900 CCDDR Programs &amp; Services</b>	23,774	35,923	(12,149)			0
<b>7200 Children's Programs</b>	14,919	28,500	(13,581)			0
<b>7300 Sheltered Employment Programs</b>	19,224	26,700	(7,476)			0
<b>7600 Community Resources</b>			0		0	0
<b>7900 Special/Additional Needs</b>		1,833	(1,833)			0
<b>Total Expenses</b>	<b>61,796</b>	<b>97,456</b>	<b>(35,660)</b>	<b>129,471</b>	<b>138,546</b>	<b>(9,075)</b>
<b>Net Operating Income</b>	<b>(57,506)</b>	<b>(97,248)</b>	<b>39,742</b>	<b>(2,821)</b>	<b>(2,714)</b>	<b>(107)</b>
<b>Other Expenses</b>						
<b>8500 Depreciation</b>			0	2,719	7,075	(4,356)
<b>Total Other Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,719</b>	<b>7,075</b>	<b>(4,356)</b>
<b>Net Other Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,719)</b>	<b>(7,075)</b>	<b>4,356</b>
<b>Net Income</b>	<b>(57,506)</b>	<b>(97,248)</b>	<b>39,742</b>	<b>(5,540)</b>	<b>(9,789)</b>	<b>4,249</b>

### Budget Variance Report

Total Income: In December, SB 40 Tax Program income was higher than projected, and Services Program income was lower than projected. Please note TCM Support in 2024 was only distributed from the SB 40 Tax fund when there is a negative cash flow reflected in the YTD Services financial reports. TCM Support was not needed for this reporting period.

Total Expenses: In December, SB 40 Tax Program expenses were lower than budgeted in all categories. Overall Services Program expenses were lower than budgeted. Payroll & Benefits were higher because the employee health insurance coverage rates increased significantly for 2025. The December 2024 invoice reflects the January 2025 coverage period.

## Budget vs. Actuals: FY 2024 as of December 31, 2024

	SB 40 Tax			Services		
	Actual	Budget	Variance	Actual	Budget	Variance
<b>Income</b>						
4000 SB 40 Tax Income	1,133,500	1,079,095	54,405			0
4500 Services Income			0	1,627,974	1,700,804	(72,830)
<b>Total Income</b>	<b>1,133,500</b>	<b>1,079,095</b>	<b>54,405</b>	<b>1,627,974</b>	<b>1,700,804</b>	<b>(72,830)</b>
<b>Gross Profit</b>	<b>1,133,500</b>	<b>1,079,095</b>	<b>54,405</b>	<b>1,627,974</b>	<b>1,700,804</b>	<b>(72,830)</b>
<b>Expenses</b>						
5000 Payroll & Benefits			0	1,370,645	1,447,244	(76,599)
5100 Repairs & Maintenance			0	3,788	13,025	(9,237)
5500 Contracted Business Services			0	97,214	122,115	(24,901)
5600 Presentations/Public Meetings			0	2,763	4,680	(1,917)
5700 Office Expenses			0	22,143	32,340	(10,197)
5800 Other General & Administrative	25	300	(275)	36,514	44,200	(7,686)
5900 Utilities			0	6,528	11,700	(5,172)
6100 Insurance			0	23,633	25,500	(1,867)
6700 Partnership for Hope	32,099	53,700	(21,601)			0
6900 CCDDR Programs & Services	295,705	431,131	(135,426)			0
7200 Children's Programs	275,107	304,800	(29,693)			0
7300 Sheltered Employment Programs	223,385	267,196	(43,811)			0
7600 Community Resources			0		0	0
7900 Special/Additional Needs	5,962	21,968	(16,006)			0
<b>Total Expenses</b>	<b>832,284</b>	<b>1,079,095</b>	<b>(246,811)</b>	<b>1,563,228</b>	<b>1,700,804</b>	<b>(137,576)</b>
<b>Net Operating Income</b>	<b>301,217</b>	<b>0</b>	<b>301,217</b>	<b>64,746</b>	<b>0</b>	<b>64,746</b>
<b>Other Expenses</b>						
8500 Depreciation			0	40,296	67,200	(26,904)
<b>Total Other Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,296</b>	<b>67,200</b>	<b>(26,904)</b>
<b>Net Other Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(40,296)</b>	<b>(67,200)</b>	<b>26,904</b>
<b>Net Income</b>	<b>301,217</b>	<b>0</b>	<b>301,217</b>	<b>24,450</b>	<b>(67,200)</b>	<b>91,650</b>

### Budget Variance Report

Total Income: As of December, YTD SB 40 Tax Program income was higher than projected, and YTD Services Program income was lower than projected. Please note TCM Support in 2024 was only distributed from the SB 40 Tax fund when there was a negative cash flow reflected in the YTD Services financial reports at the time. TCM Support was not needed for all the months reported during this period.

Total Expenses: As of December, YTD SB 40 Tax Program expenses were lower than budgeted in all categories, and YTD Services Program expenses were lower than budgeted in all categories.

## Balance Sheet as of December 31, 2024

	SB 40 Tax	Services
<b>ASSETS</b>		
<b>Current Assets</b>		
<b>Bank Accounts</b>		
<b>1000 Bank Accounts</b>		
<b>1005 SB 40 Tax Bank Accounts</b>		
1010 SB 40 Tax Account (County Tax Funds) - First Nat'l Bank	0	0
1015 SB 40 Tax Reserve Account (County Tax Funds) - Central Bank	0	
1020 SB 40 Tax Certificate of Deposit	0	
1025 SB 40 Tax - Bank of Sullivan	0	0
1030 SB 40 Tax Reserve - Bank of Sullivan	0	
1035 Heritage SB 40 Tax Account	1,345,982	
<b>Total 1005 SB 40 Tax Bank Accounts</b>	<b>1,345,982</b>	<b>0</b>
<b>1050 Services Bank Accounts</b>		
1055 Services Account - Oak Star Bank (Formerly 1st Nat'l Bank)	0	0
1060 Services Certificate of Deposit		0
1075 Services Account - Bank of Sullivan	0	0
1080 Heritage Services Account		103,186
<b>Total 1050 Services Bank Accounts</b>	<b>0</b>	<b>103,186</b>
<b>Total 1000 Bank Accounts</b>	<b>1,345,982</b>	<b>103,186</b>
<b>Total Bank Accounts</b>	<b>1,345,982</b>	<b>103,186</b>
<b>Accounts Receivable</b>		
<b>1200 Services</b>		
1210 Medicaid Direct Service		51,754
1215 Non-Medicaid Direct Service		14,130
1220 Ancillary Services		9,644
1225 TCM Support		0
1230 Rent		626
<b>Total 1200 Services</b>	<b>0</b>	<b>76,154</b>
<b>1300 Property Taxes</b>		
1310 Property Tax Receivable	1,202,359	
1315 Allowance for Doubtful Accounts	(27,643)	
<b>Total 1300 Property Taxes</b>	<b>1,174,716</b>	<b>0</b>
<b>Total Accounts Receivable</b>	<b>1,174,716</b>	<b>76,154</b>
<b>Other Current Assets</b>		
1389 BANK ERROR Claim Confirmations (A/R)	0	0
1399 TCM Remittance Advices (In-Transit Payments)	0	0
<b>1400 Other Current Assets</b>		
1410 Other Deposits	0	
1430 Deferred Outflows Related to Pensions		105,474
1435 Net Pension Asset (Liability)		59
<b>Total 1400 Other Current Assets</b>	<b>0</b>	<b>105,533</b>
<b>1450 Prepaid Expenses</b>		
1455 Prepaid-Insurance	0	25,595
1470 Prepaid Transit Services	0	
<b>Total 1450 Prepaid Expenses</b>	<b>0</b>	<b>25,595</b>
<b>Total Other Current Assets</b>	<b>0</b>	<b>131,128</b>
<b>Total Current Assets</b>	<b>2,520,698</b>	<b>310,468</b>
<b>Fixed Assets</b>		
<b>1500 Fixed Assets</b>		
1510 100 Third Street Land		47,400
1511 Keystone Land		14,000



1520 100 Third Street Building		431,091
1521 Keystone		163,498
1525 Accumulated Depreciation - 100 Third Street		(210,913)
1526 Accumulated Depreciation - Keystone		(45,754)
1530 100 Third Street Remodeling		165,351
1531 Keystone Remodeling	0	230,957
1532 Osage Beach Office Remodeling (Leased Space)		4,225
1535 Acc Dep - Remodeling - 100 Third Street		(103,054)
1536 Acc Dep - Remodeling - Keystone		(33,960)
1537 Acc Dep - Remodeling - Osage Beach Office		(4,219)
1540 Equipment		138,114
1545 Accumulated Depreciation - Equipment		(128,069)
1550 Vehicles		0
1555 Accumulated Depreciation - Vehicles		0
<b>Total 1500 Fixed Assets</b>	<b>0</b>	<b>668,665</b>
<b>Total Fixed Assets</b>	<b>0</b>	<b>668,665</b>
<b>TOTAL ASSETS</b>	<b>2,520,698</b>	<b>979,133</b>
<b>LIABILITIES AND EQUITY</b>		
<b>Liabilities</b>		
<b>Current Liabilities</b>		
<b>Accounts Payable</b>		
1900 Accounts Payable	3,800	4,778
<b>Total Accounts Payable</b>	<b>3,800</b>	<b>4,778</b>
<b>Other Current Liabilities</b>		
2000 Current Liabilities		
2004 Medicaid Payable		0
2005 Accrued Accounts Payable	0	0
2006 DMH Payable	0	
2007 Non-Medicaid Payable	14,130	
2008 Ancillary Services Payable	9,644	
2009 TCM Support	0	
2010 Accrued Payroll Expense	0	0
2015 Accrued Compensated Absences	0	(2,157)
2025 Prepaid Services	0	
2030 Deposits	0	0
2050 Prepaid Tax Revenue	0	
2055 Deferred Inflows - Property Taxes	1,060,309	
2060 Payroll Tax Payable		0
2061 Federal W / H Tax Payable	0	(144)
2062 Social Security Tax Payable	0	301
2063 Medicare Tax Payable	0	(32)
2064 MO State W / H Tax Payable	0	(246)
2065 FFCRA Federal W/H Tax Credit		(3)
2066 FFCRA Health Insurance Credit		0
<b>Total 2060 Payroll Tax Payable</b>	<b>0</b>	<b>(124)</b>
2070 Payroll Clearing		
2071 Pre-tax W / H	0	112
2072 Post-tax W / H	0	257
2073 Vision Insurance W / H	0	401
2074 Health Insurance W / H	0	106

2075 Dental Insurance W / H	0	223
2076 Savings W / H		0
2078 Misc W / H		0
2079 Other W / H		0
<b>Total 2070 Payroll Clearing</b>	<b>0</b>	<b>1,100</b>
2090 Deferred Inflows		21,652
2091 Computer Lease Liability		27,744
2092 Current Portion of Lease Payable		17,943
2093 Less Current Portion of Lease Payable		(17,943)
<b>Total 2000 Current Liabilities</b>	<b>1,084,083</b>	<b>48,215</b>
<b>Total Other Current Liabilities</b>	<b>1,084,083</b>	<b>48,215</b>
<b>Total Current Liabilities</b>	<b>1,087,883</b>	<b>52,992</b>
<b>Total Liabilities</b>	<b>1,087,883</b>	<b>52,992</b>
<b>Equity</b>		
<b>3000 Restricted SB 40 Tax Fund Balances</b>		
3001 Operational	0	
3005 Operational Reserves	200,000	
3010 Transportation	0	
3015 New Programs	0	
3025 Housing	0	
3030 Special Needs	0	
3035 Childrens Programs	0	
3040 Sheltered Workshop	0	
3045 Traditional Medicaid Match	0	
3050 Partnership for Hope Match	0	
3055 Building/Remodeling/Expansion	768,433	
3065 Legal	0	
3070 TCM	0	
3075 Community Resource	0	
<b>Total 3000 Restricted SB 40 Tax Fund Balances</b>	<b>968,433</b>	<b>0</b>
<b>3500 Restricted Services Fund Balances</b>		
3501 Operational		0
3505 Operational Reserves		100,000
3510 Transportation		0
3515 New Programs		0
3530 Special Needs		0
3550 Partnership for Hope Match		0
3555 Building/Remodeling/Expansion		0
3560 Sponsorships		0
3565 Legal		0
3575 Community Resources		5,000
3599 Other		668,665
<b>Total 3500 Restricted Services Fund Balances</b>	<b>0</b>	<b>773,665</b>
<b>3900 Unrestricted Fund Balances</b>	<b>47,759</b>	<b>(12,181)</b>
3950 Prior Period Adjustment	0	0
3999 Clearing Account	129,705	125,910
<b>Net Income</b>	<b>301,217</b>	<b>24,450</b>
<b>Total Equity</b>	<b>1,447,113</b>	<b>911,844</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>2,534,995</b>	<b>964,836</b>

## Statement of Cash Flows: December 2024

	SB 40 Tax	Services
<b>OPERATING ACTIVITIES</b>		
Net Income	(57,506)	(5,540)
Adjustments to reconcile Net Income to Net Cash provided by operations:		
1210 Services:Medicaid Direct Service		15,793
1215 Services:Non-Medicaid Direct Service		0
1220 Services:Ancillary Services		0
1230 Services:Rent		(626)
1455 Prepaid Expenses:Prepaid-Insurance		(17,342)
1525 Fixed Assets:Accumulated Depreciation - 100 Third Street		898
1526 Fixed Assets:Accumulated Depreciation - Keystone		366
1535 Fixed Assets:Acc Dep - Remodeling - 100 Third Street		723
1536 Fixed Assets:Acc Dep - Remodeling - Keystone		481
1545 Fixed Assets:Accumulated Depreciation - Equipment		251
1900 Accounts Payable	680	(1,516)
2007 Current Liabilities:Non-Medicaid Payable	0	
2008 Current Liabilities:Ancillary Services Payable	0	
2061 Current Liabilities:Payroll Tax Payable:Federal W / H Tax Payable		16
2062 Current Liabilities:Payroll Tax Payable:Social Security Tax Payable		0
2063 Current Liabilities:Payroll Tax Payable:Medicare Tax Payable		0
2064 Current Liabilities:Payroll Tax Payable:MO State W / H Tax Payable		0
2071 Current Liabilities:Payroll Clearing:Pre-tax W / H		(71)
2072 Current Liabilities:Payroll Clearing:Post-tax W / H		(15)
2073 Current Liabilities:Payroll Clearing:Vision Insurance W / H		(32)
2075 Current Liabilities:Payroll Clearing:Dental Insurance W / H		(37)
<b>Total Adjustments to reconcile Net Income to Net Cash provided by operations:</b>	<b>680</b>	<b>(1,111)</b>
<b>Net cash provided by operating activities</b>	<b>(56,826)</b>	<b>(6,651)</b>
<b>INVESTING ACTIVITIES</b>		
1531 Fixed Assets:Keystone Remodeling	0	(37,346)
<b>Net cash provided by investing activities</b>	<b>0</b>	<b>(37,346)</b>
<b>FINANCING ACTIVITIES</b>		
3040 Restricted SB 40 Tax Fund Balances:Sheltered Workshop	(2,874)	
3055 Restricted SB 40 Tax Fund Balances:Building/Remodeling/Expansion	(37,346)	
3501 Restricted Services Fund Balances:Operational		(13,283)
3599 Restricted Services Fund Balances:Other		34,628
3900 Unrestricted Fund Balances	30,976	(19,945)
3999 Clearing Account	(30,976)	22,664
<b>Net cash provided by financing activities</b>	<b>(40,220)</b>	<b>24,063</b>
<b>Net cash increase for period</b>	<b>(97,047)</b>	<b>(19,934)</b>
<b>Cash at beginning of period</b>	<b>1,443,028</b>	<b>123,121</b>
<b>Cash at end of period</b>	<b>1,345,982</b>	<b>103,186</b>

## Statement of Cash Flows: FY 2024 as of December 2024

	SB 40 Tax	Services
<b>OPERATING ACTIVITIES</b>		
Net Income	301,217	24,450
Adjustments to reconcile Net Income to Net Cash provided by operations:		
1210 Services:Medicaid Direct Service		(3,413)
1215 Services:Non-Medicaid Direct Service		(2,288)
1220 Services:Ancillary Services		(1,330)
1225 Services:TCM Support		0
1230 Services:Rent		(626)
1455 Prepaid Expenses:Prepaid-Insurance		3,036
1470 Prepaid Expenses:Prepaid Transit Services	52,868	
1525 Fixed Assets:Accumulated Depreciation - 100 Third Street		10,777
1526 Fixed Assets:Accumulated Depreciation - Keystone		4,392
1535 Fixed Assets:Acc Dep - Remodeling - 100 Third Street		8,675
1536 Fixed Assets:Acc Dep - Remodeling - Keystone		5,772
1545 Fixed Assets:Accumulated Depreciation - Equipment		10,679
1900 Accounts Payable	(1,803)	477
2007 Current Liabilities:Non-Medicaid Payable	2,288	
2008 Current Liabilities:Ancillary Services Payable	1,330	
2009 Current Liabilities:TCM Support	0	
2061 Current Liabilities:Payroll Tax Payable:Federal W / H Tax Payable		16
2062 Current Liabilities:Payroll Tax Payable:Social Security Tax Payable		121
2063 Current Liabilities:Payroll Tax Payable:Medicare Tax Payable		0
2064 Current Liabilities:Payroll Tax Payable:MO State W / H Tax Payable		(133)
2071 Current Liabilities:Payroll Clearing:Pre-tax W / H		(276)
2072 Current Liabilities:Payroll Clearing:Post-tax W / H		71
2073 Current Liabilities:Payroll Clearing:Vision Insurance W / H		(62)
2075 Current Liabilities:Payroll Clearing:Dental Insurance W / H		(14)
<b>Total Adjustments to reconcile Net Income to Net Cash provided by operations:</b>	<b>54,683</b>	<b>35,877</b>
<b>Net cash provided by operating activities</b>	<b>355,900</b>	<b>60,327</b>
<b>INVESTING ACTIVITIES</b>		
1531 Fixed Assets:Keystone Remodeling	0	(66,484)
<b>Net cash provided by investing activities</b>	<b>0</b>	<b>(66,484)</b>
<b>FINANCING ACTIVITIES</b>		
3040 Restricted SB 40 Tax Fund Balances:Sheltered Workshop	(2,874)	
3055 Restricted SB 40 Tax Fund Balances:Building/Remodeling/Expansion	243,624	
3501 Restricted Services Fund Balances:Operational		(155,711)
3599 Restricted Services Fund Balances:Other		28,534
3900 Unrestricted Fund Balances	(279,132)	(23,576)
3999 Clearing Account	(30,976)	57,895
<b>Net cash provided by financing activities</b>	<b>(69,358)</b>	<b>(92,858)</b>
<b>Net cash increase for period</b>	<b>286,542</b>	<b>(99,015)</b>
<b>Cash at beginning of period</b>	<b>1,059,440</b>	<b>202,201</b>
<b>Cash at end of period</b>	<b>1,345,982</b>	<b>103,186</b>

### Check Detail: SB 40 Tax Account - December 2024

Date	Transaction Type	Num	Name	Amount
12/06/2024	Bill Payment (Check)	1276	I Wonder Y Preschool	(702.95)
12/06/2024	Bill Payment (Check)	1277	Lake Area Industries	(13,962.03)
12/12/2024	Bill Payment (Check)	1278	OATS, Inc.	(3,120.00)
12/12/2024	Bill Payment (Check)	1279	Our Saviors Lighthouse Child & Family Development Center	(1,056.00)
12/12/2024	Bill Payment (Check)	1280	Professional Contractors & Engineers, Inc.	(35,960.40)
12/20/2024	Bill Payment (Check)	1281	Camden County Senate Bill 40 Board	(23,774.00)
12/20/2024	Bill Payment (Check)	1282	Childrens Learning Center	(13,160.44)
12/20/2024	Bill Payment (Check)	1283	Columbia Associates Architecture & Interior Design	(1,386.00)
12/20/2024	Bill Payment (Check)	1284	DMH Local Tax Matching Fund	(3,878.87)
12/20/2024	Bill Payment (Check)	1285	Lake Area Industries	(4,335.95)

### Check Detail: Services Account - December 2024

Date	Transaction Type	Num	Name	Amount
12/03/2024	Bill Payment (Check)	2532	LaClede Electric Cooperative	(406.91)
12/05/2024	Bill Payment (Check)	2533	Angela D Graves	(230.48)
12/05/2024	Bill Payment (Check)	2534	Charter Communications	(289.94)
12/05/2024	Bill Payment (Check)	2535	Christina R. Mitchell	(127.44)
12/05/2024	Bill Payment (Check)	2536	Connie L Baker	(73.04)
12/05/2024	Bill Payment (Check)	2537	Daniel Burrows	(175.82)
12/05/2024	Bill Payment (Check)	2538	Direct Service Works	(1,195.00)
12/05/2024	Bill Payment (Check)	2539	Elizabeth L Chambers	(158.86)
12/05/2024	Bill Payment (Check)	2540	Happy Maids Cleaning Services LLC	(120.00)
12/05/2024	Bill Payment (Check)	2541	Heather Becker	(72.40)
12/05/2024	Bill Payment (Check)	2542	HUNTERSYSTEMS DOT NET LLC	(1,200.00)
12/05/2024	Bill Payment (Check)	2543	Jamie Merryman	(128.72)
12/05/2024	Bill Payment (Check)	2544	Jennifer Lyon	(50.00)
12/05/2024	Bill Payment (Check)	2545	Lori Cornwell	(50.00)
12/05/2024	Bill Payment (Check)	2546	Mary P Petersen	(50.00)
12/05/2024	Bill Payment (Check)	2547	Meri Viebrock	(233.68)
12/05/2024	Bill Payment (Check)	2548	MSW Interactive Designs LLC	(49.00)
12/05/2024	Bill Payment (Check)	2549	Myrna Blaine	(50.00)
12/05/2024	Bill Payment (Check)	2550	Nicole M Whittle	(50.00)
12/05/2024	Bill Payment (Check)	2551	Patricia L. Strouse	(151.44)
12/05/2024	Bill Payment (Check)	2552	Rachel K Baskerville	(50.00)
12/05/2024	Bill Payment (Check)	2553	Summit Natural Gas of Missouri, Inc.	(25.53)
12/05/2024	Bill Payment (Check)	2554	SUMNERONE	(4,306.90)
12/05/2024	Bill Payment (Check)	2555	Treslyn Pollreisz	(180.43)
12/06/2024	Expense	12/6/24	Connie L Baker	(1,748.40)
12/06/2024	Expense	12/6/24	Rachel K Baskerville	(1,632.02)
12/06/2024	Expense	12/6/24	Heather Becker	(1,479.78)
12/06/2024	Expense	12/6/24	Myrna Blaine	(1,022.76)

12/06/2024	Expense	12/6/24	Jeanna K Booth	(1,975.01)
12/06/2024	Expense	12/6/24	Emily J Breckenridge	(1,611.02)
12/06/2024	Expense	12/6/24	Daniel Burrows	(1,608.64)
12/06/2024	Expense	12/6/24	Elizabeth L Chambers	(1,399.35)
12/06/2024	Expense	12/6/24	Lori Cornwell	(2,040.64)
12/06/2024	Expense	12/6/24	Robyne Gerstner	(1,541.55)
12/06/2024	Expense	12/6/24	Angela D Graves	(1,364.29)
12/06/2024	Expense	12/6/24	Ryan Johnson	(2,002.21)
12/06/2024	Expense	12/6/24	Jennifer Lyon	(1,928.96)
12/06/2024	Expense	12/6/24	Jamie Merryman	(1,465.50)
12/06/2024	Expense	12/6/24	Christina R. Mitchell	(1,563.31)
12/06/2024	Expense	12/6/24	Mary P Petersen	(1,813.57)
12/06/2024	Expense	12/6/24	Treslyn Pollreis	(1,231.82)
12/06/2024	Expense	12/6/24	Patricia L. Strouse	(1,242.08)
12/06/2024	Expense	12/6/24	Eddie L Thomas	(3,218.81)
12/06/2024	Expense	12/6/24	Meri Viebrock	(1,457.10)
12/06/2024	Expense	12/6/24	Nicole M Whittle	(2,042.69)
12/06/2024	Bill Payment (Check)	2556	Happy Maids Cleaning Services LLC	(60.00)
12/06/2024	Bill Payment (Check)	2557	Janine's Flowers	(43.00)
12/06/2024	Bill Payment (Check)	2558	LaClede Electric Cooperative	(391.21)
12/06/2024	Bill Payment (Check)	2559	MPTA	(225.00)
12/06/2024	Bill Payment (Check)	2560	Ryan Johnson	(50.00)
12/06/2024	Bill Payment (Check)	2561	VERIZON	(225.36)
12/06/2024	Expense	12/06/2024	ADP TAX	(11,438.64)
12/11/2024	Bill Payment (Check)	2562	AT&T	(117.50)
12/11/2024	Bill Payment (Check)	2563	Camden County PWSD #2	(55.19)
12/11/2024	Bill Payment (Check)	2564	MOPERM	(8,811.00)
12/12/2024	Bill Payment (Check)	2565	Jeanna K Booth	(50.00)
12/12/2024	Bill Payment (Check)	2566	Robyne Gerstner	(210.26)
12/12/2024	Bill Payment (Check)	2567	Staples Advantage	(166.81)
12/12/2024	Bill Payment (Check)	2568	The Cincinnati Insurance Company	(525.00)
12/12/2024	Bill Payment (Check)	2569	The Cincinnati Insurance Company	(7,005.00)
12/17/2024	Bill Payment (Check)	2570	AssuredPartners of Missouri	(4,039.00)
12/17/2024	Bill Payment (Check)	2571	Bankcard Center	(1,737.62)
12/20/2024	Expense	12/20/2024	Connie L Baker	(1,985.76)
12/20/2024	Expense	12/20/2024	Rachel K Baskerville	(1,632.03)
12/20/2024	Expense	12/20/2024	Heather Becker	(1,479.77)
12/20/2024	Expense	12/20/2024	Myrna Blaine	(1,491.82)
12/20/2024	Expense	12/20/2024	Jeanna K Booth	(1,975.00)
12/20/2024	Expense	12/20/2024	Emily J Breckenridge	(1,611.02)
12/20/2024	Expense	12/20/2024	Daniel Burrows	(1,523.69)
12/20/2024	Expense	12/20/2024	Elizabeth L Chambers	(1,337.34)
12/20/2024	Expense	12/20/2024	Lori Cornwell	(2,040.63)
12/20/2024	Expense	12/20/2024	Robyne Gerstner	(1,468.04)
12/20/2024	Expense	12/20/2024	Angela D Graves	(1,364.29)
12/20/2024	Expense	12/20/2024	Ryan Johnson	(2,002.22)
12/20/2024	Expense	12/20/2024	Jennifer Lyon	(1,928.96)
12/20/2024	Expense	12/20/2024	Jamie Merryman	(1,465.51)

12/20/2024	Expense	12/20/2024	Christina R. Mitchell	(1,521.18)
12/20/2024	Expense	12/20/2024	Mary P Petersen	(1,813.57)
12/20/2024	Expense	12/20/2024	Treslyn Pollreisz	(1,320.94)
12/20/2024	Expense	12/20/2024	Patricia L. Strouse	(1,242.08)
12/20/2024	Expense	12/20/2024	Eddie L Thomas	(3,218.80)
12/20/2024	Expense	12/20/2024	Meri Viebrock	(1,457.10)
12/20/2024	Expense	12/20/2024	Nicole M Whittle	(2,042.70)
12/20/2024	Bill Payment (Check)	2572	Emily J Breckenridge	(137.04)
12/20/2024	Bill Payment (Check)	2573	Myrna Blaine	(50.00)
12/20/2024	Bill Payment (Check)	2574	AT&T	(209.64)
12/20/2024	Bill Payment (Check)	2575	Big Oak Storage LLC	(148.00)
12/20/2024	Bill Payment (Check)	2576	Bryan Cave Leighton Paisner LLP	(1,837.50)
12/20/2024	Bill Payment (Check)	2577	CSC	(100.00)
12/20/2024	Bill Payment (Check)	2578	Happy Maids Cleaning Services LLC	(120.00)
12/20/2024	Bill Payment (Check)	2579	Lake Area Industries	(50.00)
12/20/2024	Bill Payment (Check)	2580	MO Consolidated Health Care	(21,562.91)
12/20/2024	Bill Payment (Check)	2581	Office Business Equipment	(40.00)
12/20/2024	Bill Payment (Check)	2582	SUMNERONE	(560.00)
12/20/2024	Expense	12/20/2024	ADP TAX	(11,701.38)
12/26/2024	Expense	523449	Aflac	(856.73)
12/27/2024	Bill Payment (Check)	2583	Connie L Baker	(73.04)
12/27/2024	Bill Payment (Check)	2584	Delta Dental of Missouri	(570.25)
12/27/2024	Bill Payment (Check)	2585	Globe Life Liberty National Division	(271.99)
12/27/2024	Bill Payment (Check)	2586	Principal Life Insurance Company	(307.84)
12/27/2024	Bill Payment (Check)	2587	Republic Services #435	(22.32)
12/27/2024	Bill Payment (Check)	2588	Summit Natural Gas of Missouri, Inc.	(199.91)
12/31/2024	Check	SVCCHRG		(4.00)
12/31/2024	Expense	December 2024	Lagers	(7,026.03)

**December 2024  
Credit Card Statement**



01/16/2025

Bankcard Center

Date  
12/31/2024

Type  
Bill

Reference  
12/31/2024

Original Amount  
1,238.96

Balance Due  
1,238.96

Payment  
1,238.96  
1,238.96

Check Amount

Bank Accounts: Servi

1,238.96

JAN 13 2025



ACCOUNT NUMBER	BILLING DATE	STATEMENT BALANCE	DUE DATE	MINIMUM PAYMENT DUE
**** * 9588	12/31/2024	\$ 1,238.96	01/27/25	\$ 37.16
BR BRCB X003 YY * 018228				ENTER PAYMENT AMOUNT

*Ref*

00975



BANKCARD SERVICES  
P.O. BOX 8100  
JEFFERSON CITY, MO 65102

CAMDEN CO DD RES  
CAMDEN CO DD RES  
PO BOX 722  
CAMDENTON, MO 65020 0722

000371501238960140580949462064

BR \* BRCB Page 1 of 3

ACCOUNT NUMBER	COMPANY NUMBER	BILLING DATE	DUE DATE	CREDIT LIMIT	AVAILABLE CREDIT
**** * 9588		12/31/2024	01/27/25	10,000.00	8,761.04

POST	TRAN	REFERENCE NUMBER	MERCHANT DESCRIPTION	AMOUNT	NOTATIONS
00/00	00/00		PURCHASES	1,238.96	-----
00/00	00/00		PAYMENTS	-1,737.62	-----
12/18	12/18	75397354353612430010453	LOCKBOX PMT-THANK YOU	-1,737.62	-----
FOR CUSTOMER SERVICE PLEASE CONTACT US AT 1-800-472-1959.					
*****3515		CONNIE BAKER		353.00	
00/00	00/00		PURCHASES	353.00	-----
12/02	11/29	55432864334204088136417	AMAZON MKTPL*Z347V5AH1	Amzn.com/bill WA	✓ 72.08 <i>57.20</i>
12/03	12/02	02305374338000593137185	USPS PO 2812420020	CAMDENTON MO	✓ 9.68 <i>57.25</i>
12/05	12/04	02305374340000634219113	USPS PO 2812420020	CAMDENTON MO	✓ 19.36 <i>57.25</i>
12/06	12/05	55432864340206374744277	AMAZON MKTPL*ZR6UY73T2	Amzn.com/bill WA	✓ 88.55 <i>57.20</i>
12/09	12/06	05436844342400049862348	WWM SUPERCENTER #89	CAMDENTON MO	✓ 37.68 <i>57.20</i>
12/13	12/12	02305374348000655433991	USPS PO 2812420020	CAMDENTON MO	✓ 64.00 <i>57.25</i>
12/18	12/17	02305374353000720626720	USPS PO 2812420020	CAMDENTON MO	✓ 32.00 <i>57.25</i>
12/23	12/20	55483824356005191064841	WAL-MART #0089	CAMDENTON MO	✓ 29.65 <i>57.20</i>
*****1306		JEANNA BOOTH		315.96	
00/00	00/00		PURCHASES	315.96	-----
12/24	12/23	57540244358742174666970	VISTAPRINT	8662074955 MA	✓ 51.96 <i>57.30</i>



AVERAGE DAILY BALANCE	MONTHLY PERIODIC RATE	ANNUAL PERCENTAGE RATE	ANNUAL PERCENTAGE RATE	ACCOUNT SUMMARY
0.00	1.3875%	16.65%	00.00%	
			NUMBER OF DAYS IN THE BILLING CYCLE	PREVIOUS BALANCE
			32	1,737.62
			NEW CASH ADVANCES	PURCHASES
			0.00	1,238.96
			CASH ADVANCE FEE	CASH ADVANCES
			0.00	0.00
				CREDITS
				0.00
				PAYMENTS
				-1,737.62
				OTHER CHARGES
				0.00
				FINANCE CHARGE
				0.00
				NEW BALANCE
				= 1,238.96

CURRENT PAYMENT DUE: 37.16	+ PAST DUE AMOUNT: 0.00	= TOTAL AMOUNT DUE: 37.16
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DIRECT INQUIRIES TO: BANKCARD SERVICES P.O. BOX 8100  
JEFFERSON CITY, MO 65102 1-800-472-1959



BANKCARD SERVICES  
P.O. BOX 8100  
JEFFERSON CITY, MO 65102

10/13/22 12:13 PM 3 0000543 20250101 4A01F101 DXCBRCB1 1 oz DOM 4A01F10000\* 168505 MS

# 00000543 I=1000



CAMDEN CO DD RES  
PO BOX 722  
CAMDENTON MO 65020-0722



00000543 20250101 4A01F101 DXCBRCB1 1 oz DOM 4A01F10000\* 168505 MS

**RECEIVED**

**JAN 13 2025**



ACCOUNT NUMBER	BILLING DATE	STATEMENT BALANCE	DUE DATE	MINIMUM PAYMENT DUE
**** * 3515	12/31/2024	\$ 0.00	01/27/25	\$ 0.00
BR BRCB X003 YY * 017279				ENTER PAYMENT AMOUNT
				00048



BANKCARD SERVICES  
P.O. BOX 8100  
JEFFERSON CITY, MO 65102

CONNIE BAKER  
CAMDEN CO DD RES  
PO BOX 722  
CAMDENTON, MO 65020

00000000000000000000846779949462064

BR \* BRCB Page 1 of 4

ACCOUNT NUMBER	COMPANY NUMBER	BILLING DATE	DUE DATE	CREDIT LIMIT	AVAILABLE CREDIT
**** * 3515		12/31/2024	01/27/25	2,000.00	2,000.00

POST	TRAN	REFERENCE NUMBER	MERCHANT DESCRIPTION	AMOUNT	NOTATIONS
12/02	11/29	55432864334204088136417	01134CAMAZON MKTPL*Z347V5AH1 AMAZON MKTPL*Z347V5AH1	Amzn.com/bill WA ✓12.08	5720

ORDER DATE FROM POST CD TO POST CD TO COUNTRY  
 CUSTOMER CODE SALES TAX AMT/IND DUTY AMT FREIGHT  
 112-0605761-15402 0.00/N 0.00 0.00

MERCHANT  
 TYPE POSTAL CODE TAX ID CD ST REFERENCE NUMBER  
 1000YNNN 98109 202936165 Y WA 38za2MPbzs0ZxvgQH30h

PRODUCT DESCRIPTION QUANTITY EXTENDED AMT/IND UNIT OF MEAS UNIT PRICE/SHIP DATE TOTAL AMOUNT  
 B07MX98TCH LCL Compatible Toner Cartridge Repl 4.0000 72.08 / D 0.00 / C 0.00 / 00/00/00 0

12/03	12/02	02305374338000593137185	04735CUSPS PO 2812420020 USPS CAMDENTON PO 2812420020	MO ✓9.68	5725
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ORDER DATE FROM POST CD TO POST CD TO COUNTRY  
 CUSTOMER CODE SALES TAX AMT/IND DUTY AMT FREIGHT  
 00/00/00 65020 410760000 0.00/N 0.00 0.00

MERCHANT  
 TYPE POSTAL CODE TAX ID CD ST REFERENCE NUMBER  
 9000YNNN 65020 410760000 Y MO

PRODUCT DESCRIPTION QUANTITY EXTENDED AMT/IND UNIT OF MEAS UNIT PRICE/SHIP DATE TOTAL AMOUNT  
 FCMLMailsRetailFirst-Class Letter 1.0000 9.68 / D 0.00 / C 9.68 / 00/00/00 9.68

12/05	12/04	02305374340000634219113	03671CUSPS PO 2812420020 USPS CAMDENTON PO 2812420020	MO ✓19.36	5725
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AVERAGE DAILY BALANCE	MONTHLY PERIODIC RATE	ANNUAL PERCENTAGE RATE	ANNUAL PERCENTAGE RATE	ACCOUNT SUMMARY
PURCHASES	0.00	1.3875%	16.65%	PREVIOUS BALANCE 0.00
			00.00%	PURCHASES - 0.00
			NUMBER OF DAYS IN THE BILLING CYCLE	CASH ADVANCES - 0.00
			32	CREDITS + 0.00
			NEW CASH ADVANCES	PAYMENTS + 0.00
			0.00	OTHER CHARGES - 0.00
CASH ADVANCES	0.00	1.8042%	21.65%	FINANCE CHARGE + 0.00
			CASH ADVANCE FEE	NEW BALANCE = 0.00
			0.00	

CURRENT PAYMENT DUE: 0.00 + PAST DUE AMOUNT: 0.00 = TOTAL AMOUNT DUE: 0.00

DIRECT INQUIRIES TO: BANKCARD SERVICES P.O. BOX 8100  
JEFFERSON CITY, MO 65102 1-800-472-1959



POST	TRAN	REFERENCE NUMBER	MERCHANT DESCRIPTION			AMOUNT	NOTATIONS
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ORDER DATE 00/00/00 FROM POST CD 65020 TO POST CD TO COUNTRY  
 CUSTOMER CODE None SALES TAX AMT/IND 0.00/N DUTY AMT 0.00 FREIGHT 0.00

TYPE 9000YNNN POSTAL CODE 65020 TAX ID 410760000 CD Y ST MO REFERENCE NUMBER

PRODUCT CODE	DESCRIPTION	QUANTITY	EXTENDED AMT/IND DISCOUNT AMT/IND	UNIT OF MEAS RATE/TYPE	UNIT PRICE/ SHIP DATE	TOTAL AMOUNT
FCML	MailsRetailFirst-Class Letter	1.0000	9.68 / D 0.00 / D	Default 0 / C	9.68 / 00/00/00	9.68
FCML	MailsRetailFirst-Class Letter	1.0000	9.68 / D 0.00 / D	Default 0 / C	9.68 / 00/00/00	9.68

12/06 12/05 5543286434020637474427700692CAMAZON Amzn.com/bill WA **88.55** 5720  
 MKTPL\*ZR6UY73T2 AMAZON  
 MKTPL\*ZR6UY73T2

ORDER DATE 112-1338684-78810 FROM POST CD SALES TAX AMT/IND 0.00/N DUTY AMT 0.00 FREIGHT 0.00

TYPE 1000YNNN POSTAL CODE 98109 TAX ID 202936165 CD Y ST WA REFERENCE NUMBER 12wMubwwwV4kSzP5HrW3e

PRODUCT CODE	DESCRIPTION	QUANTITY	EXTENDED AMT/IND DISCOUNT AMT/IND	UNIT OF MEAS RATE/TYPE	UNIT PRICE/ SHIP DATE	TOTAL AMOUNT
B07MXDLXVW	LCL Compatible Toner Cartridge Repl	1.0000	18.58 / D 0.00 / D	PIECE 0.00 / C	0.00 / 00/00/00	0
B08MTM4MNZ	LCL Compatible Toner Cartridge Repl	1.0000	46.98 / D 0.00 / D	PIECE 0.00 / C	0.00 / 00/00/00	0
B01HDUTJII	iJoy Bluetooth Headphones Over Ear,	1.0000	22.99 / D 0.00 / D	PIECE 0.00 / C	0.00 / 00/00/00	0

12/09 12/06 0543684434240004986234809689CWM SUPERCENTER #89 WMCAM DENTON MO **37.68** 5720  
 SUPERCENTER #89

ORDER DATE 00/00/00 FROM POST CD 65020 TO POST CD TO COUNTRY  
 CUSTOMER CODE 000000034484 SALES TAX AMT/IND 0.00/N DUTY AMT 0.00 FREIGHT 0.00

TYPE 1000YNNN POSTAL CODE 65020 TAX ID 710415188 CD Y ST MO REFERENCE NUMBER

12/13 12/12 0230537434800065543399105773CUSPS PO 2812420020 USPS CAM DENTON MO **64.00** 5725  
 PO 2812420020

ORDER DATE 00/00/00 FROM POST CD 65020 TO POST CD TO COUNTRY  
 CUSTOMER CODE None SALES TAX AMT/IND 0.00/N DUTY AMT 0.00 FREIGHT 0.00

TYPE 9000YNNN POSTAL CODE 65020 TAX ID 410760000 CD Y ST MO REFERENCE NUMBER

PRODUCT CODE	DESCRIPTION	QUANTITY	EXTENDED AMT/IND DISCOUNT AMT/IND	UNIT OF MEAS RATE/TYPE	UNIT PRICE/ SHIP DATE	TOTAL AMOUNT
EXFL	MailsRetailExpress Fit Env	1.0000	32.00 / D 0.00 / D	Default 0 / C	32.00 / 00/00/00	32.00
EXFL	MailsRetailExpress Fit Env	1.0000	32.00 / D 0.00 / D	Default 0 / C	32.00 / 00/00/00	32.00

12/18 12/17 0230537435300072062672007312CUSPS PO 2812420020 USPS CAM DENTON MO **32.00** 5725  
 PO 2812420020

ORDER DATE 00/00/00 FROM POST CD 65020 TO POST CD TO COUNTRY  
 CUSTOMER CODE None SALES TAX AMT/IND 0.00/N DUTY AMT 0.00 FREIGHT 0.00

TYPE 9000YNNN POSTAL CODE 65020 TAX ID 410760000 CD Y ST MO REFERENCE NUMBER

PRODUCT CODE	DESCRIPTION	QUANTITY	EXTENDED AMT/IND DISCOUNT AMT/IND	UNIT OF MEAS RATE/TYPE	UNIT PRICE/ SHIP DATE	TOTAL AMOUNT
EXFL	MailsRetailExpress Fit Env	1.0000	32.00 / D 0.00 / D	Default 0 / C	32.00 / 00/00/00	32.00

12/23 12/20 55483824356005191064841 06532CWAL-MART #0089 CAM DENTON MO **29.65** 5720  
 WAL-MART #0089

THE ABOVE LISTED TRANSACTIONS HAVE BEEN TRANSFERRED TO THIS ACCOUNT'S ASSOCIATED CENTRAL BILL ACCOUNT. THE NET BALANCE WAS 353.00

FOR CUSTOMER SERVICE PLEASE CONTACT US AT 1-800-472-1959.



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JAN 13 2025



ACCOUNT NUMBER	BILLING DATE	STATEMENT BALANCE	DUE DATE	MINIMUM PAYMENT DUE
**** * 1306	12/31/2024	\$ 0.00	01/27/25	\$ 0.00
BR BRCB X003 YY * 017333				ENTER PAYMENT AMOUNT
				00101



BANKCARD SERVICES  
P.O. BOX 8100  
JEFFERSON CITY, MO 65102

JEANNA BOOTH  
CAMDEN CO DD RES  
PO BOX 722  
CAMDENTON, MO 65020 0000

0000000000000000968749949462064

BR \* BRCB Page 1 of 2

ACCOUNT NUMBER	COMPANY NUMBER	BILLING DATE	DUE DATE	CREDIT LIMIT	AVAILABLE CREDIT
**** * 1306		12/31/2024	01/27/25	2,000.00	2,000.00

POST	TRAN	REFERENCE NUMBER	MERCHANT DESCRIPTION	AMOUNT	NOTATIONS
12/24	12/23	57540244358742174666970	05789CVISTAPRINT VISTAPRINT	8662074955 MA	51.96 <i>57.30</i>
ORDER DATE		FROM POST CD	TO POST CD	TO COUNTRY	
00/00/00		02451	65020-0722	USA	
CUSTOMER CODE		SALES TAX AMT/IND	DUTY AMT	FREIGHT	
VP_CLRFGVX1		0.00/N	0.00	0.00	

TYPE	POSTAL CODE	TAX ID	CD	ST	REFERENCE NUMBER
1000YYYY	02451	980589879	Y	MA	PINMYM6R

12/26	12/23	2524770436005236335972200306	CSOCIETYFORHUMANRESOURC	ALEXANDRIA VA	264.00 <i>58.30</i>
			SOCIETYFORHUMANRESOURC		

THE ABOVE LISTED TRANSACTIONS HAVE BEEN TRANSFERRED TO THIS ACCOUNT'S ASSOCIATED CENTRAL BILL ACCOUNT. THE NET BALANCE WAS 315.96

FOR CUSTOMER SERVICE PLEASE CONTACT US AT 1-800-472-1959.

ORDER DATE	FROM POST CD	TO POST CD	TO COUNTRY
00/00/00			
CUSTOMER CODE	SALES TAX AMT/IND	DUTY AMT	FREIGHT
CS2504880	0.00/	0.00	0.00

TYPE	POSTAL CODE	TAX ID	CD	ST	REFERENCE NUMBER
3000YNNN	22314	340948453	Y	VA	

AVERAGE DAILY BALANCE	MONTHLY PERIODIC RATE	ANNUAL PERCENTAGE RATE	ANNUAL PERCENTAGE RATE	ACCOUNT SUMMARY
0.00	1.3875%	16.65%	00.00%	PREVIOUS BALANCE 0.00
			NUMBER OF DAYS IN THE BILLING CYCLE	PURCHASES - 0.00
			32	CASH ADVANCES - 0.00
			NEW CASH ADVANCES	CREDITS + 0.00
			0.00	PAYMENTS + 0.00
			CASH ADVANCE FEE	OTHER CHARGES - 0.00
			0.00	FINANCE CHARGE + 0.00
				NEW BALANCE = 0.00

CURRENT PAYMENT DUE: 0.00	+ PAST DUE AMOUNT: 0.00	= TOTAL AMOUNT DUE: 0.00
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DIRECT INQUIRIES TO: BANKCARD SERVICES P.O. BOX 8100  
JEFFERSON CITY, MO 65102 1-800-472-1959





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JAN 13 2025



ACCOUNT NUMBER	BILLING DATE	STATEMENT BALANCE	DUE DATE	MINIMUM PAYMENT DUE
**** * 9314	12/31/2024	\$ 0.00	01/27/25	\$ 0.00
BR BRCB X003 YY * 018165				ENTER PAYMENT AMOUNT

00914



BANKCARD SERVICES  
P.O. BOX 8100  
JEFFERSON CITY, MO 65102

EDDIE THOMAS  
CAMDEN CO DD RES  
PO BOX 722  
CAMDENTON, MO 65020

0000000000000000860332949462064

BR \* BRCB Page 1 of 3

ACCOUNT NUMBER	COMPANY NUMBER	BILLING DATE	DUE DATE	CREDIT LIMIT	AVAILABLE CREDIT
**** * 9314		12/31/2024	01/27/25	4,000.00	4,000.00

POST	TRAN	REFERENCE NUMBER	MERCHANT DESCRIPTION	AMOUNT	NOTATIONS
------	------	------------------	----------------------	--------	-----------

12/02 12/01 75418234336215542390705 07352CPY \*PATRIOT STORAGE L PY OSAGE MO 150.00 5580  
\*PATRIOT STORAGE L BEACH

ORDER DATE 00/00/00 FROM POST CD TO POST CD TO COUNTRY  
CUSTOMER CODE 674c29e7a6957d043 SALES TAX AMT/IND 12.00/Y DUTY AMT 0.00 FREIGHT 0.00

MERCHANT  
TYPE 8000YYYY POSTAL CODE 65486 TAX ID 881506936 CD Y ST MO REFERENCE NUMBER

PRODUCT DESCRIPTION QUANTITY EXTENDED AMT/IND DISCOUNT AMT/IND UNIT OF MEAS RATE/TYPE UNIT PRICE/SHIP DATE TOTAL AMOUNT  
Rent 674c29e83204ffaea8cea1f 1.0000 150.00 / D 0.00 / D Default 150.00 / 00/00/00 150.00

12/02 12/01 75418234336215542674108 00438CPY \*SMART SPOT STORAG CAMDENTON MO 185.00 5580  
PY \*SMART SPOT STORAG

ORDER DATE 00/00/00 FROM POST CD TO POST CD TO COUNTRY  
CUSTOMER CODE 674c47f6b6008bfe2 SALES TAX AMT/IND 14.80/Y DUTY AMT 0.00 FREIGHT 0.00

MERCHANT  
TYPE 8000YYYY POSTAL CODE 65020 TAX ID 813782252 CD Y ST MO REFERENCE NUMBER

PRODUCT DESCRIPTION QUANTITY EXTENDED AMT/IND DISCOUNT AMT/IND UNIT OF MEAS RATE/TYPE UNIT PRICE/SHIP DATE TOTAL AMOUNT  
Rent 674c47f74761f22cd57efe4 1.0000 185.00 / D 0.00 / D Default 185.00 / 00/00/00 185.00

12/05 12/04 5543286433920595982343407670CINTUIT \*QBooks Online CL.INTUIT.COM CA 235.00 5567  
INTUIT \*QBooks Online

AVERAGE DAILY BALANCE	MONTHLY PERIODIC RATE	ANNUAL PERCENTAGE RATE	ANNUAL PERCENTAGE RATE	ACCOUNT SUMMARY
0.00	1.3875%	16.65%	00.00%	PREVIOUS BALANCE 0.00
			NUMBER OF DAYS IN THE BILLING CYCLE 32	PURCHASES 0.00
			NEW CASH ADVANCES	CASH ADVANCES 0.00
			CASH ADVANCE FEE	CASH ADVANCES 0.00
				CREDITS 0.00
				PAYMENTS 0.00
				OTHER CHARGES 0.00
				FINANCE CHARGE 0.00
				NEW BALANCE = 0.00

CURRENT PAYMENT DUE: 0.00 + PAST DUE AMOUNT: 0.00 = TOTAL AMOUNT DUE: 0.00

DIRECT INQUIRIES TO: BANKCARD SERVICES P.O. BOX 8100  
JEFFERSON CITY, MO 65102 1-800-472-1959

EDDIE THOMAS  
CAMDEN CO-DD RES  
PQ BOX 722

CAMDENTON, MO 65020



BR\*BRCB Page 3 of 3

POST	TRAN	REFERENCE NUMBER	MERCHANT DESCRIPTION	AMOUNT	NOTATIONS
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THE ABOVE LISTED TRANSACTIONS HAVE BEEN TRANSFERRED TO THIS ACCOUNT'S  
ASSOCIATED CENTRAL BILL ACCOUNT. THE NET BALANCE WAS 570.00

FOR CUSTOMER SERVICE PLEASE CONTACT US AT 1-800-472-1959.

ORDER DATE	FROM POST CD	TO POST CD	TO COUNTRY
CUSTOMER CODE	SALES TAX AMT/IND 0.00/	DUTY AMT 0.00	FREIGHT 0.00

MERCHANT-----					
TYPE	POSTAL CODE	TAX ID	CD	ST	REFERENCE NUMBER
1000YN NN	94043	770034661	Y	CA	T1-15e1a381-0



00001 2127208 2648000 26760000000000000000 000000000000000000000000



Connie's Card # 5720



Details for Order #112-0605761-1540216

Order Placed: November 22, 2024  
Amazon.com order number: 112-0605761-1540216  
Order Total: \$72.08

**Not Yet Shipped**

Items Ordered	Price
4 of: LCL Compatible Toner Cartridge Replacement for Kyocera TK5232 TK-5232 TK5232C TK-5232C 1T02R9CUS0 for Kyocera ECOSYS M55 21cdn M5521cdw P5021cdn P5021cdw Printer (1-Pack Cyan) Sold by: StarTech Office Supplies (seller profile) Business Price Condition: New	\$18.02

**Shipping Address:**  
 Connie Baker  
 100 3RD ST #  
 P O BOX 722  
 CAMDENTON, MO 65020-7336  
 United States

**Shipping Speed:**  
 Standard Shipping

**Payment information**

<b>Payment Method:</b> MasterCard   Last digits: 3515	Item(s) Subtotal: \$72.08
<b>Billing address</b> Connie Baker 100 3RD ST # P O BOX 722 CAMDENTON, MO 65020-7336 United States	Shipping & Handling: \$0.00
	Total before tax: \$72.08
	<b>Estimated Tax: \$0.00</b>
	<b>Grand Total: \$72.08</b>



Con

Your order of November 22, 2024 (Order ID 112-0605761-1540216)

Qty.	Item	Item Price	Total
4	LCL Compatible Toner Cartridge Replacement for Kyocera TK5232 TK-5232 TK5232C TK-5232C 1T02R9CUS0 for Kyocera ECOSYS-M55... Electronics X0020T88EP USFBAKCTK5232/C (Sold by StarTech Office Supplies)	\$18.02	\$72.08

This shipment completes your order.		Subtotal	\$72.08
		Order Total	\$72.08
		Paid via credit/debit	\$72.08

Return or replace your item  
Visit Amazon.com/returns



0/QfnNcWv6q/-4 of 4-//STLS-TWI/std-n-us/0/1201-07:30/1128-07:02

C2 -  
PM3

Connie's Card

#5725



CAMDENTON  
625 W US HIGHWAY 54  
CAMDENTON, MO 65020-9998  
(800)275-8777

12/02/2024 04:25 PM

Product	Qty	Unit Price	Price
First-Class Mail® Letter	1		\$0.73
Lake Ozark, MO 65049			
Weight: 0 lb 0.60 oz			
Estimated Delivery Date			
Wed 12/04/2024			
Certified Mail®			\$4.85
Tracking #:			
70172620000049287913			
Return Receipt			\$4.10
Tracking #:			
9590 9402 7272 1284 6667 79			
<b>Total</b>			<b>\$9.68</b>

Grand Total: \$9.68

Credit Card Remit **\$9.68**

Card Name: MasterCard  
Account #: XXXXXXXXXXXX3515  
Approval #: 04735C  
Transaction #: 817  
AID: A0000000041010 Chip  
AL: Mastercard  
PIN: Not Required

Text your tracking number to 28777 (2USPS) to get the latest status. Standard Message and Data rates may apply. You may also visit [www.usps.com](http://www.usps.com) USPS Tracking or call 1-800-222-1811.

7017 2620 0000 4928 7913

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Domestic Mail Only

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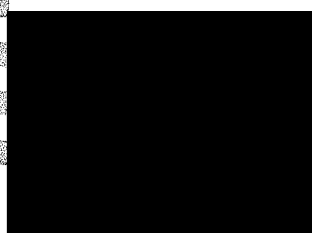
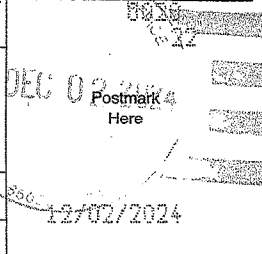
Lake Ozark, MO 65049  
**OFFICIAL USE**

Certified Mail Fee \$4.85

- Extra Services & Fees (check box, add fee as appropriate)
- Return Receipt (hardcopy) \$0.00
  - Return Receipt (electronic) \$0.00
  - Certified Mail Restricted Delivery \$0.00
  - Adult Signature Required \$0.00
  - Adult Signature Restricted Delivery \$0.00

Postage \$0.73

Total Postage and Fees \$9.68



Connie's Card

#5725



CAMDENTON  
625 W US HIGHWAY 54  
CAMDENTON, MO 65020-9998  
(800)275-8777

12/04/2024 04:25 PM

Product Qty Unit Price

First-Class Mail® Letter 1 \$0.73

Linn Creek, MO 65052  
Weight: 0 lb 0.30 oz  
Estimated Delivery Date  
Fri 12/06/2024

Certified Mail® \$4.85

Tracking #: 9589 0710 5270 2021 6457 17

Return Receipt \$4.10

Tracking #: 9590 9402 7272 1284 6667 55

Total \$9.68

First-Class Mail® Letter 1 \$0.73

Linn Creek, MO 65052  
Weight: 0 lb 0.60 oz  
Estimated Delivery Date  
Fri 12/06/2024

Certified Mail® \$4.85

Tracking #: 9589 0710 5270 2021 6457 00

Return Receipt \$4.10

Tracking #: 9590 9402 7272 1284 6667 62

Total \$9.68

Grand Total: \$19.36

Credit Card Remit \$19.36

Card Name: MasterCard  
Account #: XXXXXXXXXXXX3515  
Approval #: 03671C  
Transaction #: 839  
AID: A0000000041010 Chip  
AL: Mastercard  
PIN: Not Required

Text your tracking number to 28777 (2USPS) to get the latest status. Standard Message and Data rates may apply. You may also visit [www.usps.com](http://www.usps.com) USPS Tracking or call 1-800-222-1811.

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Domestic Mail Only

For delivery information, visit our website at [www.usps.com](http://www.usps.com)

**OFFICIAL USE**

Certified Mail Fee \$4.85

Extra Services & Fees (check box, add fee as appropriate)

Return Receipt (hardcopy) \$0.00

Return Receipt (electronic) \$0.00

Certified Mail Restricted Delivery \$0.00

Adult Signature Required \$0.00

Adult Signature Restricted Delivery \$0.00

Postage \$0.73

Total Postage and Fees \$5.58

Postmark Here: 04 2024

12/04/2024

9589 0710 5270 2021 6457 00

U.S. Postal Service™  
**CERTIFIED MAIL® RECEIPT**  
Domestic Mail Only

For delivery information, visit our website at [www.usps.com](http://www.usps.com)

**OFFICIAL USE**

Certified Mail Fee \$4.85

Extra Services & Fees (check box, add fee as appropriate)

Return Receipt (hardcopy) \$0.00

Return Receipt (electronic) \$0.00

Certified Mail Restricted Delivery \$0.00

Adult Signature Required \$0.00

Adult Signature Restricted Delivery \$0.00

Postage \$0.73

Total Postage and Fees \$5.58

Postmark Here: 04 2024

12/04/2024

9589 0710 5270 2021 6457 17

Connie's Card



Details for Order #112-1338684-7881023

#5720

Order Placed: December 4, 2024  
Amazon.com order number: 112-1338684-7881023  
Order Total: \$88.55

**Not Yet Shipped**

Items Ordered	Price
1 of: LCL Compatible Toner Cartridge Replacement for Kyocera TK5232 TK-5232 TK5232Y TK-5232Y 1T02R9AUS0 for Kyocera ECOSYS M55 21cdn M5521cdw P5021cdn P5021cdw Printer (1-Pack Yellow) Sold by: StarTech Office Supplies ( <a href="#">seller profile</a> ) Business Price Condition: New	\$18.58
1 of: LCL Compatible Toner Cartridge Replacement for Kyocera TK5232 TK-5232 TK5232K TK-5232K 1T02R90US0 for Kyocera ECOSYS M55 21cdn M5521cdw P5021cdn P5021cdw Printer (2-Pack Black) Sold by: StarTech Office Supplies ( <a href="#">seller profile</a> ) Business Price Condition: New	\$46.98
1 of: iJoy Bluetooth Headphones Over Ear, Wireless and Wired Foldable Headset Built-in Microphone, FM, Micro SD Card Slot - (Purple) Adults Kids Men Women Sold by: Pranx ( <a href="#">seller profile</a> ) Condition: New	\$22.99

Heather

**Shipping Address:**  
 Connie Baker  
 100 3RD ST #  
 P O BOX 722  
 CAMDENTON, MO 65020-7336  
 United States

**Shipping Speed:**  
 Two-Day Shipping

**Payment information**

<b>Payment Method:</b> MasterCard   Last digits: 3515	Item(s) Subtotal: \$88.55
	Shipping & Handling: \$0.00
<b>Billing address</b> Connie Baker 100 3RD ST # P O BOX 722 CAMDENTON, MO 65020-7336 United States	Total before tax: \$88.55 Estimated Tax: \$0.00
	<b>Grand Total: \$88.55</b>

To view the status of your order, return to [Order Summary](#) .



# Connie's Card

#5720

You could win a \$1000 GiftCard!  
Visit survey.walmart.com#7TP30VZ17C  
For more details, see back of receipt.



WM Supercenter  
573-346-3588 Mgr. PAUL  
94 CECIL ST

CAMDENTON MO 65020

ST# 00089 OP# 009002 TE# 02 TR# 04919

# ITEMS SOLD 6

TC# 0395 5370 9710 7226 5141



XMASSTOCKING 681884569190	0.98 N
COFFEEM ORIG 050000303020 F	6.98 N
SPKL 6D PAS 030400222530	7.28 N
STERLT-660 073149028040	8.98 N
FACE TISSUE 078742352790	6.73 N
FACE TISSUE 078742352790	6.73 N

Storage Cont.

SUBTOTAL	37.68
TOTAL	37.68
MCARD TEND	37.68
CHANGE DUE	0.00

MASTERCARD- 3515 I 1 APPR#09689C

37.68 TOTAL PURCHASE

REF # U154Xb034484

AID A0000000041010

TERMINAL # 22853472

\*No Signature Required

12/06/24 11:10:58



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12/06/24 11:11:18

Connie's Card



CAMDENTON  
625 W US HIGHWAY 54  
CAMDENTON, MO 65020-9998  
(800)275-8777

12/12/2024 01:51 PM

Product	Qty	Unit Price	Price
---------	-----	------------	-------

PM Express Flat Rate Env	1		\$32.00
Jefferson City, MO 65102			
Flat Rate			
Signature Waiver			
Scheduled Delivery Date			
Fri 12/13/2024 06:00 PM			
Money Back Guarantee			
Tracking #:			
EI605856895US			
Insurance			\$0.00
Up to \$100.00 included			
Total			\$32.00

PM Express Flat Rate Env	1		\$32.00
Cincinnati, OH 45250			
Flat Rate			
Signature Waiver			
Scheduled Delivery Date			
Fri 12/13/2024 06:00 PM			
Money Back Guarantee			
Tracking #:			
EI605856887US			
Insurance			\$0.00
Up to \$100.00 included			
Total			\$32.00

Grand Total: \$64.00

Credit Card Remit \$64.00

Card Name: MasterCard  
Account #: XXXXXXXXXXXXXXX3515  
Approval #: 05773C  
Transaction #: 338  
AID: A0000000041010 Chip  
AL: Mastercard  
PIN: Not Required

Save this receipt as evidence of insurance. For information on filing an

MOPERM

#5725

Cincinnati, Ins

# Connie's Card



CAMDENTON  
625 W US HIGHWAY 54  
CAMDENTON, MO 65020-9998  
(800)275-8777

12/17/2024 01:36 PM

Product	Qty	Unit Price	Price
PM Express Flat Rate Env	1		\$32.00
Jefferson City, MO 65102			
Flat Rate			
Signature Waiver			
Scheduled Delivery Date			
Wed 12/18/2024 06:00 PM			
Money Back Guarantee			
Tracking #:			
EI605856935US			
Insurance			\$0.00
Up to \$100.00 included			
Total			\$32.00

Grand Total: \$32.00

Credit Card Remit **\$32.00**

Card Name: MasterCard  
Account #: XXXXXXXXXXXXX3515  
Approval #: 07312C  
Transaction #: 400  
AID: A0000000041010 Chip  
AL: Mastercard  
PIN: Not Required

Save this receipt as evidence of insurance. For information on filing an insurance claim go to <https://www.usps.com/help/claims.htm> or call 1-800-222-1811

Text your tracking number to 28777 (2USPS) to get the latest status. Standard Message and Data rates may apply. You may also visit [www.usps.com](http://www.usps.com) USPS Tracking or call 1-800-222-1811.

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Go to: <https://postalexperience.com/Pos>

#5725

Assured Partners

# Connie's Card

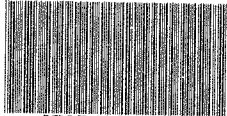
You could win a \$1000 GiftCard!  
Visit [survey.walmart.com/#7TP4HXYWWQ](http://survey.walmart.com/#7TP4HXYWWQ)  
For more details, see back of receipt.

## Walmart\*

WM Supercenter  
573-346-3588 Mgr. PAUL  
94 CECIL ST  
CAMDENTON MO 65020

ST# 00089 OP# 009030 TE# 30 TR# 00745

# ITEMS SOLD 3  
TC# 1140 4015 2827 0193 8878



GV 40PK	078742279090 F	5.36 N
GV 40PK	078742279090 F	5.36 N
GV PREM 30M	194346053700	18.93 N

SUBTOTAL	29.65
TOTAL	29.65
MCARD TEND	29.65
CHANGE DUE	0.00

MASTERCARD- 3515 I 1 APPR#06532C  
29.65 TOTAL PURCHASE  
REF # 435552620246  
PAYMENT SERVICE - A  
AID A0000000041010  
TERMINAL # 23103349  
\*No Signature Required  
12/20/24 10:46:47



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# 5720

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Jeanna's card

[Back to history](#)

# Order details

jeanna@ccddr.org

Order #: VP\_CLRFGVX1

Order date: December 23rd 2024

Shipping method	Shipping address	Billing address	Payment method
Super Saver Estimated arrival Jan 10th	Jeanna Booth PO Box 722 Camdenton, Missouri 65020-0722 United States of America 573-317-9233	Jeanna Booth PO Box 722 Camdenton, Missouri 65020-0722 United States of America 573-317-9233	Mastercard **** 1306 \$51.96

## Items



Standard Business Cards  
Quantity: 100

Order placed  
Expected delivery: Friday, Jan 10  
Check status

### Order summary

Subtotal	\$44.97
Shipping: Super Saver	\$6.99
<b>Total paid</b>	<b>\$51.96</b>

Acct 5730  
SVCS - TCM

Selected options

Item total **\$14.99**



Standard Business Cards  
Quantity: 100

Order placed  
Expected delivery: Friday, Jan 10  
Check status

Selected options

Item total **\$14.99**



Standard Business Cards  
Quantity: 100

Order placed  
Expected delivery: Friday, Jan 10  
Check status

Selected options

Jeanna's Card



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US: 800.283.7476  
International: +1.703.548.3440

CASH SALE NO. CS2504880

12/23/202

4

**BILL TO**

Jeanna Booth  
PO Box 722  
Camdenton MO 65020  
United States

**SHIP TO**

Jeanna Booth  
PO Box 722  
Camdenton MO 65020  
United States

**PAYMENT**

MASTERCARD \*1306 (6/2026)  
Currency: US Dollar

QUANTITY	DESCRIPTION	UNIT PRICE	TOTAL	TAX
1	Professional Membership	\$264.00	\$264.00	\$0.00
1	SHRM HR Magazine	\$0.00	\$0.00	\$0.00

Acct # 5830  
svcs - term

SUBTOTAL \$264.00  
SHIPPING \$0.00  
TAX TOTAL \$0.00  
TOTAL PAID \$264.00

# Payment Receipt

Patriot Storage LOZ  
6760 US Hwy 54  
Osage Beach, MO 65065  
(573) 746-2552  
<https://www.patriotstorageloz.com>

12/1/2024 03:18AM

Acct 5580

Camden County Developmental Disability Resources  
PO Box 722  
Camdenton, Missouri 65020

Name	Item	Description	Quantity	Unit Price	Tax	Total	Paid
Rent	101287986	Unit A23 rent for 1 month period starting 12/1/2024	1	\$150.00	\$0.00	\$150.00	\$150.00

**Paid by Master ending in 9314**

**\$150.00**

# Payment Receipt

Camdenton  
4595 Osage Beach  
Osage Beach, MO 65065  
(573) 552-1125  
<https://smartspotstorage3.storageunitsoftware.com>

12/1/2024 04:26AM

*Acct 5580*

Camden County Developmental Disability Resources  
PO Box 722  
Camdenton, Missouri 65026

Name	Item	Description	Quantity	Unit Price	Tax	Total	Paid
Rent	101303054	Unit A23 rent for 1 month period starting 12/1/2024	1	\$185.00	\$0.00	\$185.00	\$185.00

**Paid by Master ending in 9314**

**\$185.00**





Intuit Inc.  
 2800 E. Commerce Center Place  
 Tucson, AZ 85706

Acct 5567

## Invoice

**Invoice number:** 10001355241250  
**Total:** \$235.00  
**Date:** Dec 4, 2024  
**Payment method:** MASTER ending 9314  
**Payment authorization code:** 07670C

### Bill to

Edmond J Thomas  
 Camden County Developmental Disability Resources  
 PO Box 722  
 Camdenton, MO 65020-0722  
 US  
 Address may be standardized for tax purposes  
**Company ID:** 464240995

### Payment details

Item	Qty	Unit price	Amount
QuickBooks Online Advanced	1	\$235.00	\$235.00
Sales tax - Exempt:			\$0.00
<b>Total invoice:</b>			<b>\$235.00</b>

### Tax reporting information

**Period for monthly fees:** Dec 4, 2024 - Jan 4, 2025  
**Total without tax:** \$235.00  
**Total tax:** \$0.00

(1) For subscriptions, your payment method on file will be automatically charged monthly/annually at the then-current list price until you cancel. If you have a discount it will apply to the then-current list price until it expires or is canceled. To cancel your subscription at any time, go to the Subscriptions and billing page and cancel the subscription. If your subscription is managed by an account manager, contact your account manager for changes to your subscription. (2) For one-time services, your payment method on file will reflect the charge in the amount referenced in this invoice. Terms, conditions, pricing, features, service, and support options are subject to change without notice.

All dates and times are Pacific Standard Time (PST).

# **Resolutions 2025-9, 2025-10, & 2025-11**



*CAMDEN COUNTY SB40 BOARD OF DIRECTORS*  
**RESOLUTION NO. 2025-9**

AMENDED FISCAL YEAR 2025 BUDGET

**WHEREAS**, Sections 205.968-205.972 RSMo and subsequent passage by Camden Co. voters of the Senate Bill 40 enabling legislation in August of 1980 allows for the business, property, affairs, administrative control, and management to rest solely with the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources).

**WHEREAS**, Section 205.968, Paragraph 1, defines the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources) as a “political subdivision” of Camden County.

**WHEREAS**, Section 67.030 RSMo states “The governing body of each political subdivision may revise, alter, increase or decrease the items contained in the proposed budget, subject to such limitations as may be provided by law or charter; provided, that in no event shall the total authorized expenditures from any fund exceed the estimated revenues to be received plus any unencumbered balance or less any deficit estimated for the beginning of the budget year. Except as otherwise provided by law or charter, the governing body of each political subdivision shall, before the beginning of the fiscal year, approve the budget and approve or adopt such orders, motions, resolutions, or ordinances as may be required to authorize the budgeted expenditures and produce the revenues estimated in the budget.”

**NOW, THEREFORE, BE IT RESOLVED:**

1. That the Camden County Senate Bill 40 Board (dba Camden County Developmental Disability Resources), hereafter referred to as the “Board”, concludes that the fiscal year 2025 budget needs amended so that the proper business of the Board can be conducted with the best possible practices and so that appropriate expenditures can be negotiated and authorized for the remainder of fiscal year 2025.
2. That this modification of the 2025 fiscal year budget (See Attachment “A” hereto) does not change the overall net income and is only a reflection of adjustments contained in certain categories within the budget.
3. A quorum has been established for vote on this resolution, this resolution has been approved by a majority Board vote as defined in the Board bylaws, and this resolution shall remain in effect until otherwise amended or changed.

\_\_\_\_\_  
Chairperson/Officer/Board Member

\_\_\_\_\_  
Date

\_\_\_\_\_  
Secretary/Vice Chairperson/Treasurer/Board Member

\_\_\_\_\_  
Date

# Attachment "A" to Resolution 2025-9

# **Amended FY 2025 Budget Narrative Summary**

## *SB 40 Tax Program*

- There were no changes to the SB 40 Tax Program Budget

## *Services Program*

- 5000 – Payroll & Benefits Expenses: The first three pay period month was originally allocated to March; however, it should have been allocated to January. The Amended FY 2025 Budget reflects the correction to this error.

SB 40 Tax 2025

Income	Acct	Title	
4000		SB 40 Tax Income	
	4105	County Tax Receipts	\$1,059,986
	4140	Interest Income - County Tax Funds	\$2,500
	4150	MEHTAP Grant	\$3,500
Total Income			\$1,065,986
Expenses			
5800		Other General & Administrative	
	5805	Audit Service/Fees	\$0
	5810	Consulting Fees	\$0
	5815	CPA Fees	\$0
	5820	Legal/Attorney Fees	\$0
	5825	License/Certification/Permit Fees	\$0
	5830	Membership/Association Dues	\$0
	5855	Seminars/Training	\$0
	5860	Survey Expenses	\$0
	5865	Travel/Lodging/Meals Expense	\$0
	5898	Offset from Restricted Funds	\$0
	5899	Miscellaneous	\$300
Total Other G&A			\$300
6700		Partnership for Hope	
	6705	Transportation	\$12,840
	6706	Career Planning	\$0
	6707	Pre-Vocational Services - Individual	\$0
	6708	Job Development	\$0
	6709	Community Employment - Individual	\$0
	6710	Behavior Services/Senior B. Consultant	\$0
	6711	Pre-Vocational Services - Group	\$0
	6712	Supported Employment - Group	\$0
	6715	Behavior Services/Positive B. Support	\$0
	6716	Senior Behavior Consultant	\$0
	6720	Behavior Analysis	\$0
	6725	Community Specialist	\$0
	6730	Environmental Accessibility Adaptations	\$0
	6735	Dental	\$0
	6740	PA - Indiv., Self-Directed	\$12,000
	6745	PA - Agency/Contractor (General)	\$0
	6750	PA - Medical/Behv	\$0
	6755	Assistive Technology	\$600
	6760	Home Skills Development - Individual	\$1,200
	6765	Support Broker, Agency	\$0
	6775	Special Medical Equipment & Supplies	\$3,600
	6780	Offsite Day Hab - Individual	\$9,000
	6785	Offsite Day Hab - Group	\$0
	6790	Onsite Day Hab - Individual	\$0
	6791	Individual Skill Development - Group	\$0
	6795	Career Prep Services - Off Site Grp	\$0
	6796	Temporary Residential	\$0
	6797	Onsite Day Hab - Group	\$0
	6798	Offset from Restricted Funds	\$0
	6799	Miscellaneous	\$0
Total Partnership for Hope			\$39,240

6900	CCDDR Programs & Services		
6920	DMH Billing		\$100,378
6930	TCM Support		\$338,901
6940	Non-Medicaid Services		\$105,054
6950	Ancillary Services		\$119,323
6998	Offset from Restricted Funds		(\$239,042)
		Total TCM	\$424,614
7100	Housing Programs		
7105	Housing Voucher Program		\$0
7110	Reasonable Accommodations Requests		\$0
7115	Universal Housing Design Assistance		\$0
7120	Transitional Housing		\$0
7125	Inspections		\$0
7130	Re-Inspections		\$0
7198	Offset from Restricted Funds		\$0
		Total Housing Programs	\$0
7200	Children's Programs		
7205	CLC Operations		\$0
7210	New Programs		\$0
7215	EDGE Program		\$0
7220	First Steps Program		\$18,000
7225	Step Ahead Program		\$267,000
7230	OSLCFDC		\$10,350
7235	IWYP		\$38,700
7298	Offset from Restricted Funds		\$0
		Total CLC	\$334,050
7300	Sheltered Employment Programs		
7305	LAI - Employment		\$216,000
7310	LAI - Transportation		\$48,000
7311	Transportation - No Medicaid Rate		\$0
7312	Transportation - Medicaid Rate Differential		\$0
7315	DESE Shortfall		\$0
7320	New Programs		\$0
7325	Thrift Store		\$0
7330	Contract Packaging		\$0
7335	Foam Recycling		\$0
7340	Gifted Gardens		\$0
7345	Miscellaneous/Unclassified Services		\$0
7350	Shredding		\$0
7355	Wood Products		\$0
7390	LAI - Operations Shortfall		\$0
7391	LAI - Transportation - Operations Shortfall - Offset		\$0
7395	Assets/Capital Improvements		\$0
7398	Offset from Restricted Funds		\$0
		Total Sheltered Employment	\$264,000

7500	Community Employment		
7505	Pre-Vocational Services - Individual		\$0
7510	Supported Employment - Individual		\$0
7515	Career Planning		\$0
7520	Job Development		\$0
7525	Pre-Vocational Services - Group		\$0
7530	Supported Employment - Group		\$0
7550	Transportation		\$0
7598	Offset from Restricted Funds		\$0
7599	Miscellaneous		\$0
		Total Community Employment	\$0
7600	Community Resources		
7605	Community Inclusion Development		\$0
7610	Public Transit Services		\$0
7615	Housing Programs		\$0
7698	Offset from Restricted Funds		\$0
		Total Community Resources	\$0
7900	Special/Additional Needs		
7905	Medicaid Spend Down		\$0
7910	Brownell's PT - Other		\$0
7915	Personal Assistant		\$0
7920	Other Miscellaneous Service Costs		\$1,800
7925	Transportation		\$0
7998	Offset from Restricted Funds		\$0
7999	Misc (Services, Supplies, Materials, Equipment, etc)		\$1,982
		Total Special/Add. Needs	\$3,782
		Total Expenses	\$1,065,986
		Net Income	\$0







7900	Special/Additional Needs													
7905	Medicaid Spend Down	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7910	Brownell's PT - Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7915	Personal Assistant	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7920	Other Miscellaneous Service Costs	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$1,800
7925	Transportation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7998	Offset from Restricted Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7999	Misc (Services, Supplies, Materials, Equipment, etc)	\$167	\$165	\$165	\$165	\$165	\$165	\$165	\$165	\$165	\$165	\$165	\$165	\$1,982
	Total Special/Add. Needs	\$317	\$315	\$315	\$315	\$315	\$315	\$315	\$315	\$315	\$315	\$315	\$315	\$3,782
	<b>Total Expenses</b>	\$70,182	\$76,180	\$79,030	\$78,880	\$79,930	\$83,830	\$195,108	\$89,930	\$80,330	\$77,530	\$77,530	\$77,530	\$1,065,986
	<b>Net Income</b>	\$686,321	\$134,424	(\$43,420)	(\$66,982)	(\$65,794)	(\$75,775)	(\$188,809)	(\$81,413)	(\$74,184)	(\$74,559)	(\$73,362)	(\$76,446)	\$0

Services 2025

	Acct	Title	
<b>Income</b>			
4500	Services Income		
	4505	Medicaid Services	\$1,265,739
	4506	Non-Medicaid Services	\$105,054
	4507	Ancillary Services	\$119,323
	4508	Non-Billable	\$0
	4515	TCM Support	\$338,901
	4530	Rent	\$8,712
	4535	Grants	\$0
	4540	Interest Income - Services Funds	\$480
	4545	Other Contracted Services	\$0
	4999	Miscellaneous	\$144
		<b>Total Income</b>	<b>\$1,838,353</b>
<b>Expenses</b>			
5000	Payroll & Benefits		
	5004	CRC Employee Salaries	\$53,789
	5005	TCM Employee Salaries	\$875,139
	5006	Administrative Employee Salaries	\$221,478
	5014	CRC Employee Taxes	\$4,235
	5015	TCM Employee Taxes	\$68,988
	5016	Administrative Employee Taxes	\$17,303
	5017	TCM Payroll Bank/Electronic Transaction Fees	\$0
	5018	Administrative Payroll Bank/Electronic Fees	\$0
	5019	CRC Payroll Bank/Electronic Fees	\$0
	5020	TCM Employee Retirement	\$74,387
	5021	Administrative Employee Retirement	\$18,826
	5022	CRC Employee Retirement	\$4,572
	5025	TCM Employee Health Insurance	\$209,100
	5026	Administrative Employee Health Insurance	\$36,900
	5027	CRC Employee Health Insurance	\$12,300
	5030	TCM Employee Vision/Optical Insurance	\$0
	5031	Administrative Employee Vision/Optical Insurance	\$0
	5032	CRC Employee Vision/Optical Insurance	\$0
	5035	TCM Employee Dental Insurance	\$0
	5036	Administrative Employee Dental Insurance	\$0
	5037	CRC Employee Dental Insurance	\$0
	5040	TCM Employee Life Insurance	\$4,080
	5041	Administrative Employee Life Insurance	\$720
	5042	CRC Employee Life Insurance	\$240
	5045	TCM Employee Supplemental Insurance	\$0
	5046	Administrative Employee Supplemental Insurance	\$0
	5047	CRC Employee Supplemental Insurance	\$0
	5050	TCM Employee Workmans Comp Insurance	\$12,585
	5051	Administrative Employee Workmans Comp Insurance	\$2,221
	5052	CRC Employee Workmans Comp Insurance	\$740
	5055	TCM Employee Mileage	\$15,300
	5056	Administrative Employee Mileage	\$4,800
	5057	CRC Employee Mileage	\$900
	5060	TCM Employee Background Checks	\$120
	5061	Administrative Employee Background Checks	\$120
	5062	CRC Employee Background Checks	\$120
	5065	TCM Employee Drug Testing	\$120
	5066	Administrative Employee Drug Testing	\$120
	5067	CRC Employee Drug Testing	\$120
	5070	TCM Employee Cell Phone Reimbursement	\$10,200
	5071	Administrative Cell Phone Reimbursement	\$1,800
	5072	CRC Employee Cell Phone Reimbursement	\$600
	5098	Offset from Restricted Funds	(\$100,000)
		<b>Total Payroll &amp; Benefits</b>	<b>\$1,551,923</b>

5100	Repairs & Maintenance to Property & Building	
5105	Appliance Repairs	\$0
5110	Building-Exterior	\$0
5115	Building-Interior	\$0
5120	Cleaning Supplies	\$0
5125	Common Area Repairs	\$0
5130	Door Repairs	\$840
5135	Electrical Supplies/Repairs	\$240
5140	Floor Covering Repairs	\$0
5145	HVAC Supplies/Repairs	\$4,200
5150	Intrusion Alarm Repairs	\$0
5155	Lighting supplies/Bulbs	\$300
5160	Locks & Keys	\$10
5165	Maintenance Supplies/Equipment	\$0
5170	Parking Lot Maint./Repairs	\$0
5175	Plumbing Supplies/Repairs	\$600
5180	Roof Supplies/Repairs	\$0
5185	Safety Equipment/System Repairs	\$120
5190	Vehicle Servicing/Repairs/Licensing	\$0
5195	Window/Glass Repairs	\$0
5198	Offset from Restricted Funds	\$0
5199	Miscellaneous	\$0
	Total R&M to Property & Building	\$6,310
5500	Contracted Business Services	
5505	Bookkeeping/Accounting Contract	\$9,600
5510	Cell Phone/Mobile Internet Contract	\$4,200
5512	Copier/Scanner Contract	\$600
5515	Fire Alarm Contract	\$1,680
5520	Housekeeping/Cleaning Contract	\$4,800
5530	InfoTech Support Contract	\$60,000
5535	Internet Contract	\$4,200
5540	Intrusion Alarm Contract	\$0
5545	Landscape Maintenance	\$6,900
5550	Maintenance Contract	\$0
5560	Pest Control Contract	\$1,200
5565	Snow Removal Contract	\$840
5567	Software Usage/Support Contract	\$36,000
5569	Telephone System Support Contract	\$1,200
5570	Trash Removal Contract	\$3,600
5575	Web Site Design/Hosting Contract	\$600
5579	Rent	\$0
5580	Storage	\$7,200
5598	Offset from Restricted Funds	\$0
5599	Miscellaneous	\$2,400
	Total Contracted Business Services	\$145,020
5600	Presentations/Public Meetings	
5605	PSA/Presentations/Publications Expense	\$1,440
5610	Public Meetings Expenses	\$1,440
5615	Signage	\$0
	Total Presentations/Public Meetings	\$2,880
5700	Office Expenses	
5705	Computer Hardware/Software Expense	\$24,000
5710	Copy Machine Expense	\$0
5715	Office Furniture Expense	\$0
5720	Office Supplies	\$12,000
5725	Postage & Delivery	\$3,600
5730	Printing Expense	\$1,500
5735	Telephone Expense	\$7,200
5798	Offset from Restricted Funds	\$0
5799	Miscellaneous	\$0
	Total Office Expenses	\$48,300

5800	Other General & Administrative		
	5805	Audit Service/Fees	\$11,000
	5810	Consulting Fees	\$0
	5815	CPA Fees	\$0
	5820	Legal/Attorney Fees	\$12,000
	5825	License/Certification/Permit Fees	\$0
	5830	Membership/Association Dues	\$11,000
	5855	Seminars/Training	\$6,000
	5860	Survey Expenses	\$0
	5865	Travel/Lodging/Meals Expense	\$1,800
	5870	Community Partnerships/Programs	\$0
	5898	Offset from Restricted Funds	\$0
	5899	Miscellaneous	\$1,320
		Total Other G&A	\$43,120
5900	Utilities		
	5905	Electric	\$8,100
	5910	Gas	\$6,000
	5915	Water/Sewer	\$1,200
		Total Utilities	\$15,300
6100	Insurance		
	6110	Liability Insurance	\$16,800
	6115	Vehicle Insurance	\$600
	6120	Building Insurance	\$6,600
	6150	Broker/Other Fees	\$1,500
	6199	Other Insurance	\$0
		Total Insurance	\$25,500
7600	Community Resources		
	7605	Community Inclusion Development	\$0
	7610	Public Transit Services	\$0
	7615	Housing Programs	\$0
	7698	Offset from Restricted Funds	(\$5,000)
	7699	Other Services	\$5,000
		Total Community Resources	\$0
		Subtotal Expenses	\$1,838,353
Other Expenses			
8500	Depreciation		
	8505	Building Depreciation	\$15,600
	8510	Remodeling Depreciation	\$27,600
	8515	Equipment Depreciation	\$24,000
	8520	Vehicles Depreciation	\$0
		Total Depreciation	\$67,200
		Total Other Expenses	\$67,200
		Total Expenses	\$1,905,553
		Net Income	(\$67,200)
		Net Income Less Depreciation	\$0

**Services (Monthly)**

Acct	Title	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Totals
4500	Services Income													
4505	Medicaid Services	\$141,637	\$96,813	\$96,813	\$103,980	\$103,980	\$96,813	\$89,647	\$155,969	\$96,813	\$96,813	\$96,813	\$89,647	\$1,265,739
4506	Non-Medicaid Services	\$8,755	\$8,755	\$8,755	\$8,755	\$8,755	\$8,755	\$8,755	\$8,755	\$8,755	\$8,755	\$8,755	\$8,755	\$105,054
4507	Ancillary Services	\$9,944	\$9,944	\$9,944	\$9,944	\$9,944	\$9,944	\$9,944	\$9,944	\$9,944	\$9,944	\$9,944	\$9,944	\$119,323
4508	Non-Billable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4515	TCM Support	\$28,242	\$28,242	\$28,242	\$28,242	\$28,242	\$28,242	\$28,242	\$28,242	\$28,242	\$28,242	\$28,242	\$28,242	\$338,901
4530	Rent	\$726	\$726	\$726	\$726	\$726	\$726	\$726	\$726	\$726	\$726	\$726	\$726	\$8,712
4535	Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4540	Interest Income - Services Funds	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$480
4545	Other Contracted Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4999	Miscellaneous	\$12	\$12	\$12	\$12	\$12	\$12	\$12	\$12	\$12	\$12	\$12	\$12	\$144
	<b>Total Income</b>	<b>\$189,355</b>	<b>\$144,531</b>	<b>\$144,531</b>	<b>\$151,697</b>	<b>\$151,697</b>	<b>\$144,531</b>	<b>\$137,365</b>	<b>\$203,687</b>	<b>\$144,531</b>	<b>\$144,531</b>	<b>\$144,531</b>	<b>\$137,365</b>	<b>\$1,838,353</b>
5000	Payroll & Benefits													
5004	CRC Employee Salaries	\$6,206	\$4,138	\$4,138	\$4,138	\$4,138	\$4,138	\$4,138	\$6,206	\$4,138	\$4,138	\$4,138	\$4,138	\$53,789
5005	TCM Employee Salaries	\$100,978	\$67,318	\$67,318	\$67,318	\$67,318	\$67,318	\$67,318	\$100,978	\$67,318	\$67,318	\$67,318	\$67,318	\$875,139
5006	Administrative Employee Salaries	\$25,555	\$17,037	\$17,037	\$17,037	\$17,037	\$17,037	\$17,037	\$25,555	\$17,037	\$17,037	\$17,037	\$17,037	\$221,478
5014	CRC Employee Taxes	\$485	\$327	\$327	\$327	\$327	\$327	\$327	\$485	\$327	\$327	\$327	\$327	\$4,235
5015	TCM Employee Taxes	\$7,895	\$5,320	\$5,320	\$5,320	\$5,320	\$5,320	\$5,320	\$7,895	\$5,320	\$5,320	\$5,320	\$5,320	\$68,988
5016	Administrative Employee Taxes	\$1,985	\$1,333	\$1,333	\$1,333	\$1,333	\$1,333	\$1,333	\$1,985	\$1,333	\$1,333	\$1,333	\$1,333	\$17,303
5017	TCM Payroll Bank/Electronic Transaction Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5018	Administrative Payroll Bank/Electronic Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5019	CRC Payroll Bank/Electronic Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5020	TCM Employee Retirement	\$8,583	\$5,722	\$5,722	\$5,722	\$5,722	\$5,722	\$5,722	\$8,583	\$5,722	\$5,722	\$5,722	\$5,722	\$74,387
5021	Administrative Employee Retirement	\$2,172	\$1,448	\$1,448	\$1,448	\$1,448	\$1,448	\$1,448	\$2,172	\$1,448	\$1,448	\$1,448	\$1,448	\$18,826
5022	CRC Employee Retirement	\$528	\$352	\$352	\$352	\$352	\$352	\$352	\$528	\$352	\$352	\$352	\$352	\$4,572
5025	TCM Employee Health Insurance	\$17,425	\$17,425	\$17,425	\$17,425	\$17,425	\$17,425	\$17,425	\$17,425	\$17,425	\$17,425	\$17,425	\$17,425	\$209,100
5026	Administrative Employee Health Insurance	\$3,075	\$3,075	\$3,075	\$3,075	\$3,075	\$3,075	\$3,075	\$3,075	\$3,075	\$3,075	\$3,075	\$3,075	\$36,900
5027	CRC Employee Health Insurance	\$1,025	\$1,025	\$1,025	\$1,025	\$1,025	\$1,025	\$1,025	\$1,025	\$1,025	\$1,025	\$1,025	\$1,025	\$12,300
5030	TCM Employee Vision/Optical Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5031	Administrative Employee Vision/Optical Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5032	CRC Employee Vision/Optical Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5035	TCM Employee Dental Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5036	Administrative Employee Dental Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5037	CRC Employee Dental Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5040	TCM Employee Life Insurance	\$340	\$340	\$340	\$340	\$340	\$340	\$340	\$340	\$340	\$340	\$340	\$340	\$4,080
5041	Administrative Employee Life Insurance	\$60	\$60	\$60	\$60	\$60	\$60	\$60	\$60	\$60	\$60	\$60	\$60	\$720
5042	CRC Employee Life Insurance	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$240
5045	TCM Employee Supplemental Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5046	Administrative Employee Supplemental Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5047	CRC Employee Supplemental Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5050	TCM Employee Workmans Comp Insurance	\$1,049	\$1,049	\$1,049	\$1,049	\$1,049	\$1,049	\$1,049	\$1,049	\$1,049	\$1,049	\$1,049	\$1,049	\$12,585
5051	Administrative Employee Workmans Comp Insurance	\$185	\$185	\$185	\$185	\$185	\$185	\$185	\$185	\$185	\$185	\$185	\$185	\$2,221
5052	CRC Employee Workmans Comp Insurance	\$62	\$62	\$62	\$62	\$62	\$62	\$62	\$62	\$62	\$62	\$62	\$62	\$740
5055	TCM Employee Mileage	\$1,275	\$1,275	\$1,275	\$1,275	\$1,275	\$1,275	\$1,275	\$1,275	\$1,275	\$1,275	\$1,275	\$1,275	\$15,300
5056	Administrative Employee Mileage	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$4,800
5057	CRC Employee Mileage	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$900
5060	TCM Employee Background Checks	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$120
5061	Administrative Employee Background Checks	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$120
5062	CRC Employee Background Checks	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$120
5065	TCM Employee Drug Testing	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$120
5066	Administrative Employee Drug Testing	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$120
5067	CRC Employee Drug Testing	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$120
5070	TCM Employee Cell Phone Reimbursement	\$850	\$850	\$850	\$850	\$850	\$850	\$850	\$850	\$850	\$850	\$850	\$850	\$10,200
5071	Administrative Cell Phone Reimbursement	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$1,800
5072	CRC Employee Cell Phone Reimbursement	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$600
5098	Offset from Restricted Funds	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$100,000)
	<b>Total Payroll &amp; Benefits</b>	<b>\$172,154</b>	<b>\$120,762</b>	<b>\$120,762</b>	<b>\$120,762</b>	<b>\$120,762</b>	<b>\$120,762</b>	<b>\$120,762</b>	<b>\$172,154</b>	<b>\$120,762</b>	<b>\$120,762</b>	<b>\$120,762</b>	<b>\$120,762</b>	<b>\$1,551,923</b>





5800	Other General & Administrative														
	5805	Audit Service/Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$6,000	\$0	\$0	\$0	\$0	\$5,000	\$11,000
	5810	Consulting Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5815	CPA Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5820	Legal/Attorney Fees	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$12,000
	5825	License/Certification/Permit Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5830	Membership/Association Dues	\$6,000	\$0	\$0	\$0	\$600	\$2,500	\$0	\$200	\$1,500	\$0	\$0	\$200	\$11,000
	5855	Seminars/Training	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$6,000
	5860	Survey Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5865	Travel/Lodging/Meals Expense	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$1,800
	5870	Community Partnerships/Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5898	Offset from Restricted Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5899	Miscellaneous	\$110	\$110	\$110	\$110	\$110	\$110	\$110	\$110	\$110	\$110	\$110	\$110	\$1,320
		Total Other G&A	\$7,760	\$1,760	\$1,760	\$1,760	\$2,360	\$4,260	\$7,760	\$1,960	\$3,260	\$1,760	\$1,760	\$6,960	\$43,120
5900	Utilities														
	5905	Electric	\$675	\$675	\$675	\$675	\$675	\$675	\$675	\$675	\$675	\$675	\$675	\$675	\$8,100
	5910	Gas	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$6,000
	5915	Water/Sewer	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$1,200
		Total Utilities	\$1,275	\$1,275	\$1,275	\$1,275	\$1,275	\$1,275	\$1,275	\$1,275	\$1,275	\$1,275	\$1,275	\$1,275	\$15,300
6100	Insurance														
	6110	Liability Insurance	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$16,800
	6115	Vehicle Insurance	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$600
	6120	Building Insurance	\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$6,600
	6150	Broker/Other Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500	\$1,500
	6199	Other Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Total Insurance	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$3,500	\$25,500
7600	Community Resources														
	7605	Community Inclusion Development	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7610	Public Transit Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7615	Housing Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7698	Offset from Restricted Funds	\$0	(\$5,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$5,000)
	7699	Other Services	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000
		Total Community Resources	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
8500	Depreciation														
	8505	Building Depreciation	\$1,300	\$1,300	\$1,300	\$1,300	\$1,300	\$1,300	\$1,300	\$1,300	\$1,300	\$1,300	\$1,300	\$1,300	\$15,600
	8510	Remodeling Depreciation	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250	\$3,350	\$3,350	\$3,350	\$3,350	\$3,350	\$3,350	\$27,600
	8515	Equipment Depreciation	\$1,575	\$1,575	\$1,575	\$1,575	\$1,575	\$1,575	\$2,425	\$2,425	\$2,425	\$2,425	\$2,425	\$2,425	\$24,000
	8520	Vehicles Depreciation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Total Depreciation	\$4,125	\$4,125	\$4,125	\$4,125	\$4,125	\$4,125	\$7,075	\$7,075	\$7,075	\$7,075	\$7,075	\$7,075	\$67,200
		<b>Total Expenses</b>	\$203,488	\$149,995	\$146,095	\$145,927	\$148,427	\$148,427	\$154,877	\$202,370	\$150,377	\$148,877	\$150,945	\$155,745	\$1,905,553
		<b>Net Income</b>	(\$14,133)	(\$5,464)	(\$1,564)	\$5,770	\$3,270	(\$3,896)	(\$17,513)	\$1,318	(\$5,846)	(\$4,346)	(\$6,414)	(\$18,381)	(\$67,200)
		<b>Net Income Less Depreciation</b>	(\$10,008)	(\$1,339)	\$2,561	\$9,895	\$7,395	\$229	(\$10,438)	\$8,393	\$1,229	\$2,729	\$661	(\$11,306)	\$0



*CAMDEN COUNTY SB40 BOARD OF DIRECTORS*  
**RESOLUTION NO. 2025-10**

**REALLOCATION/ALLOCATION OF RESTRICTED/UNRESTRICTED FUNDS**

**WHEREAS**, Sections 205.968-205.972 RSMo and subsequent passage by Camden Co. voters of the Senate Bill 40 enabling legislation in August of 1980 allows for the business, property, affairs, administrative control, and management to rest solely with the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources).

**WHEREAS**, Section 205.968, Paragraph 1, defines the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources) as a “political subdivision” of Camden County.

**WHEREAS**, Section 67.030 RSMo states “The governing body of each political subdivision may revise, alter, increase or decrease the items contained in the proposed budget, subject to such limitations as may be provided by law or charter; provided, that in no event shall the total authorized expenditures from any fund exceed the estimated revenues to be received plus any unencumbered balance or less any deficit estimated for the beginning of the budget year. Except as otherwise provided by law or charter, the governing body of each political subdivision shall, before the beginning of the fiscal year, approve the budget and approve or adopt such orders, motions, resolutions, or ordinances as may be required to authorize the budgeted expenditures and produce the revenues estimated in the budget.”

**NOW, THEREFORE, BE IT RESOLVED:**

1. That the Camden County Senate Bill 40 Board (dba Camden County Developmental Disability Resources), hereafter referred to as the “Board”, hereby acknowledges the need to allocate and/or reallocate restricted and/or unrestricted funds for current and future use as set forth in Policy 29, Restricted and Unrestricted Funds.
2. The reallocations of restricted and unrestricted funds are identified as such in Attachment “A” hereto.
3. A quorum has been established for vote on this resolution, this resolution has been approved by a majority Board vote as defined in the Board bylaws, and this resolution shall remain in effect until otherwise amended or changed.

\_\_\_\_\_  
Chairperson/Officer/Board Member

\_\_\_\_\_  
Date

\_\_\_\_\_  
Secretary/Vice Chairperson/Treasurer/Board Member

\_\_\_\_\_  
Date

# Attachment "A" to Resolution 2025-10

YE 2024 Estimated SB 40 Tax Funds (as of December 31st, 2024)		
Heritage Bank Account		\$1,345,981.61
2024 NME TCM Payable (Code 2007)		(\$14,130.00)
2024 Ancillary Payable (Code 2008)		(\$9,644.00)
Accounts Payable Report Balance		(\$3,799.50)
Estimated 2024 Invoices Not Yet Received		(\$1,000.00)
Next Budget Year Taxes Received and Deposited (Code 2050)		\$0.00
Total Accounts		\$1,317,408.11
Restricted - Operational		\$0.00
Restricted - Operational Reserves		\$200,000.00
Restricted - Transportation		\$0.00
Restricted - New Programs		\$0.00
Restricted - Community Employment		\$0.00
Restricted - Housing		\$0.00
Restricted - Special Needs		\$0.00
Restricted - Children's Programs		\$0.00
Restricted - Sheltered Workshop		\$0.00
Restricted - Traditional Medicaid Match		\$0.00
Restricted - Partnership for Hope Match		\$0.00
Restricted - Building/Remodeling/Expansion		\$768,432.65
Restricted - Sponsorships		\$0.00
Restricted - Legal		\$0.00
Restricted - TCM		\$0.00
Restricted - Community Resource		\$0.00
Total Fund Balances		\$968,432.65
Estimated Unrestricted Funds Available		\$348,975.46

YE 2024 Estimated Service Funds (as of December 31st, 2024)		
Heritage Bank Account		\$103,186.46
2024 TCM Service Payments Not Yet Received (Code 1210)		\$51,753.60
2024 TCM NME Service Payments Not Yet Received (Code 1215)		\$14,130.00
2024 Ancillary Services Payments Not Yet Received (Code 1220)		\$9,644.00
2024 TCM Support Payments Not Yet Received (Code 1225)		\$0.00
2024 Rent Payments Not Yet Received (Code 1230)		\$626.00
Payroll Expenses Payable (Last Pay Period in December Paid in January, if applicable)		(\$54,423.55)
Accounts Payable Report Balance		(\$5,247.76)
Estimated 2024 Invoices Not Yet Received		(\$1,000.00)
Taxes & Insurances W/H Payable (Codes 2060-2079 - Positive Numbers Only)		(\$1,400.27)
Total Accounts		\$117,268.48
Restricted - Operational		\$0.00
Restricted - Operational Reserves		\$100,000.00
Restricted - Transportation		\$0.00
Restricted - New Programs		\$0.00
Restricted - Community Employment		\$0.00
Restricted - Housing		\$0.00
Restricted - Special Needs		\$0.00
Restricted - Children's Programs		\$0.00
Restricted - Sheltered Workshop		\$0.00
Restricted - Traditional Medicaid Match		\$0.00
Restricted - Partnership for Hope Match		\$0.00
Restricted - Building/Remodeling/Expansion		\$0.00
Restricted - Sponsorships		\$0.00
Restricted - Legal		\$0.00
Restricted - TCM		\$0.00
Restricted - Community Resource		\$5,000.00
Total Fund Balances		\$105,000.00
Estimated Unrestricted Funds Available		\$12,268.48

Fund Balances on 12/31/2024 (Unaudited)		After Allocation/Re-Allocation & Anticipated Expenses			
	Current Balance	Allocation/Re-Allocation to Restricted Funds from 2024	2025 Beginning Balance	Budgeted/Estimated Utilization During FY 2025	Budgeted/Estimated Balance at Year End 2025
<b>Equity</b>					
<b>3000 Restricted SB 40 Tax Fund Balances</b>					
3001 Operational	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3005 Operational Reserves	\$200,000.00	\$0.00	\$200,000.00	\$0.00	\$200,000.00
3010 Transportation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3015 New Programs	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3020 Community Employment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3025 Housing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3030 Special Needs	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3035 Children's Programs	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3040 Sheltered Workshop	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3045 Traditional Medicaid Match	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3050 Partnership for Hope Match	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3055 Building/Remodeling/Expansion	\$768,432.65	\$0.00	\$768,432.65	(\$639,829.60)	\$128,603.05
3060 Sponsorships	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3065 Legal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3070 TCM	\$0.00	\$348,975.46	\$348,975.46	(\$239,042.00)	\$109,933.46
3075 Community Resource	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total 3000 Restricted Fund Balances</b>	<b>\$968,432.65</b>	<b>\$348,975.46</b>	<b>\$1,317,408.11</b>	<b>(\$878,871.60)</b>	<b>\$438,536.51</b>

Unrestricted Funds (Estimated): **\$348,975.46** *Balances?* **YES**

Fund Balances on 12/31/2024 (Unaudited)		After Allocation/Re-Allocation & Anticipated Expenses			
	Current Balance	Allocation/Re-Allocation to Restricted Funds from 2024	2025 Beginning Balance	Budgeted/Estimated Utilization During FY 2025	Budgeted/Estimated Balance at Year End 2025
<b>Equity</b>					
<b>3500 Restricted Services Fund Balances</b>					
3501 Operational	\$0.00	\$117,268.48	\$117,268.48	(\$105,000.00)	\$12,268.48
3505 Operational Reserves	\$100,000.00	(\$100,000.00)	\$0.00	\$0.00	\$0.00
3510 Transportation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3515 New Programs	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3520 Community Employment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3525 Housing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3530 Special Needs	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3535 Children's Programs	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3540 Sheltered Workshop	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3545 Traditional Medicaid Match	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3550 Partnership for Hope Match	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3555 Building/Remodeling/Expansion	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3560 Sponsorships	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3565 Legal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3570 TCM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3575 Community Resource	\$5,000.00	(\$5,000.00)	\$0.00	\$0.00	\$0.00
<b>Total 3500 Restricted TCM Fund Balances</b>	<b>\$105,000.00</b>	<b>\$12,268.48</b>	<b>\$117,268.48</b>	<b>(\$105,000.00)</b>	<b>\$12,268.48</b>

Unrestricted Funds (Estimated): **\$12,268.48** *Balances?* **YES**

Proposed Reallocations	Reason
SB 40 Tax: Restrict \$348,975.46 to TCM	Restricted Funds for Offsetting Expenses due to Potential Services Funding Shortfall
Services: Restrict \$12,268.48 to Operational	Restricted Funds for Offsetting Expenses due to Potential Services Funding Shortfall
Services: Move \$100,000 from Operational Reserve to Operational	Restricted Funds for Offsetting Expenses due to Potential Services Funding Shortfall
Services: Move \$5,000.00 from Community Resource to Operational	Restricted Funds for Offsetting Expenses due to Potential Services Funding Shortfall

<b>Anticipated Future Asset, Replacement, and Improvement Purchases/Costs</b>
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Keystone Renovations
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Interior/Exterior/System Improvements to the Camdenon Office
--

New Laptops, Local Printers, and Other Office Equipment
---

New Office Phone Equipment, IT Network Equipment, and Office Furniture
--

Any Unforeseen/Unanticipated Major Purchases
--





*CAMDEN COUNTY SB40 BOARD OF DIRECTORS*  
***RESOLUTION NO. 2025-11***

**APPROVAL OF AMENDED CLIENT-FAMILY HANDBOOK**

**WHEREAS**, Sections 205.968-205.972 RSMo and subsequent passage by Camden County voters of the Senate Bill 40 enabling legislation in August of 1980 allows for the business, property, affairs, administrative control, and management to rest solely with the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources).

**WHEREAS**, the Camden County SB 40 Board (dba Camden County Developmental Disability Resources) reviews, amends, and appeals its existing Bylaws, policies, plans, handbooks, manuals, and job descriptions and creates new Bylaws, policies, plans, handbooks, manuals, and job descriptions as needed to remain effective in its Agency administration and remain compliant with regulatory statutes.

**NOW, THEREFORE, BE IT RESOLVED:**

1. That the Camden County Senate Bill 40 Board (dba Camden County Developmental Disability Resources), hereafter referred to as the "Board", hereby acknowledges the need to amend the Client-Family Handbook.
2. That the Board hereby amends and adopts the Client-Family Handbook (Attachment "A" hereto) as presented.
3. A quorum has been established for vote on this resolution, this resolution has been approved by a majority Board vote as defined in the Board bylaws, and this resolution shall remain in effect until otherwise amended or changed.

\_\_\_\_\_  
Chairperson/Officer/Board Member

\_\_\_\_\_  
Date

\_\_\_\_\_  
Secretary/Vice Chairperson/Treasurer/Board Member

\_\_\_\_\_  
Date

Attachment “A” to Resolution  
2025-11



# **CAMDEN COUNTY DEVELOPMENTAL DISABILITY RESOURCES**

## **CLIENT-FAMILY HANDBOOK**

**(Revised 7/20/2015, 6/15/2017, 3/19/2018, 4/9/2020, 2/14/2023, 2/11/2025)**

**NOTE: The People First Version of this Client-Family Handbook Begins on Page 16**

# WELCOME TO CAMDEN COUNTY DEVELOPMENTAL DISABILITY RESOURCES!

## WHO WE ARE

Camden County Developmental Disability Resources (CCDDR) is the “doing business as” (dba) name of the Camden County Senate Bill 40 Board. Our agency was created in August 1980 with passage of the “Senate Bill 40” tax levy in Camden County. The tax levy that supports our agency is authorized by Sections 205.968-205.972 of the Revised Missouri Statutes and is designed to meet the needs of Camden County citizens with intellectual and/or developmental disabilities in areas of employment, residential, and related services. CCDDR is a political subdivision of the state and subject to Missouri's Sunshine Law.

The Board typically meets monthly, and these meetings are held at a specific time and location determined by the Board. Public notice of the meeting date, time, and location is provided on the agenda per the Missouri Sunshine Law. Unless otherwise indicated, all meetings are open to the public per the Missouri Sunshine Law.

Agencies which either receive funds or are eligible to receive funds from CCDDR include, but are not limited to:

- Lake Area Industries
- Children’s Learning Center
- I Wonder Y Preschool
- Our Saviors Lighthouse Child and Family Development Center
- Other children’s support service organizations supporting children with intellectual and/or developmental disabilities
- All direct support providers operating in Camden County supporting individuals with intellectual and/or developmental disabilities
- Independent Living Resource Center
- OATS
- Other transportation support service organizations supporting individuals with intellectual and/or developmental disabilities
- Other community agencies and/or CCDDR partners supporting individuals with intellectual and/or developmental disabilities

CCDDR’s Support Coordination program was initiated in 2006. The Board provides Support Coordination to all Medicaid-eligible individuals with intellectual and/or developmental disabilities on a contract basis with the Department of Mental Health, Division of Developmental Disabilities (DMH/DDD); all Medicaid-ineligible individuals with intellectual and/or developmental disabilities; and all individuals with intellectual and/or developmental disabilities in Camden County who choose to receive this service.

Eligibility to receive services is determined by CCDDR and/or the DMH/DDD according to statutory guidelines that define an intellectual and/or a developmental disability.

The nine-member Board of Directors of CCDDR is appointed by the Camden County Commissioners. Board members serve three-year terms and in many cases are family members of individuals with intellectual and/or developmental disabilities.

### OUR MISSION

“We provide individuals with intellectual and/or developmental disabilities the necessary tools to achieve self-determined lives, while ensuring quality services.”

### VALUES

We believe our community thrives when all individuals become capable of participating in the spectrum of community life; we respect and promote the recognition of individual dignity and self-worth; we promote accountability to taxpayers regarding prudent use of tax funds and accountability to clients and family members with regard to effectiveness and quality of services funded and/or provided; and we recognize the value and synergy of partnering with affiliated agencies in working to better the lives of individuals with intellectual and/or developmental disabilities.

### THE PERSON-CENTERED PLANNING PROCESS

In years past, services authorized in the annual plans for people with intellectual and/or developmental disabilities were focused on the individual's deficits and trying to fit the individual into existing programs and facilities. In short, the focus was on the disability, not the individual, and on the needs of the provider, not the unique needs of the individual.

Today, we focus on an individual's strengths and abilities and how the individual wants to live. Rather than trying to fit our clients into existing programs and facilities, supports are tailored to meet each of our clients' unique needs. In short, our focus today is on the client, not the disability, and on tailoring supports to meet our clients' unique needs instead of trying to fit our clients into a particular program or facility.

Person-Centered Planning recognizes these essential components and empowers clients and families to make fundamental decisions about how they are supported.

Essential Aspects of Person-Centered Planning are:

- A commitment to know our clients and seek to understand them
- A conscious resolve to be of genuine service to each client and/or family
- A willingness to be guided by the client
- A willingness to struggle to achieve difficult goals
- Flexibility, creativity, and openness in trying what might be possible
- A willingness to enhance the humanity and dignity of the client
- A commitment to “look for the good in people and help bring it out”

## Person-Centered Plans:

- Use ordinary language and images rather than professional jargon
- Actively search for a client's gifts and capacities in the context of community life
- Strengthen the voice of the client and those who know the client best
- Define desirable changes in the client's life
- Create personal outcomes and goals in six domains:
  - Daily Life and Employment
  - Community Living
  - Social and Spirituality
  - Healthy Living
  - Safety and Security
  - Citizenship and Advocacy
- Result in actions that achieve those desired changes

Each member of the Planning Team, including the family and/or client, plays a vital role in developing the plan and ensuring continued action towards the achievement of the client's desired goals and outcomes.

## Roles of the Various Team Members

### The family and/or client:

- Identifies the people to invite into the planning meeting
- Works with the Support Coordinator/Plan Facilitator in designing the planning session and subsequent meetings
- Is open to sharing ideas, interests, and aspirations
- Actively participates in developing outcomes and goals
- Follows through on commitments
- Provides honest feedback to the team

### The Support Coordinator:

- Assists the family and/or client in setting up the meeting and inviting others as requested and/or needed
- Makes sure that appropriate documentation is completed
- Reviews other assessments that have been conducted (health, behavioral, risk, etc.) prior to developing or updating a plan
- Ensures that recommendations regarding support or service needs are addressed in the plan
- Knows when plans are due and assures that planning meetings are conducted in a timely fashion
- Makes sure plans are dated and signed at least annually by the client and/or their guardian, the Support Coordinator, and any provider working with the client
- Ensures that addendums are dated and signed by the client and/or the client's guardian, the Support Coordinator, and any provider working with the client

- Reviews the plan to be sure the Individual Support Plan Guidelines criteria is met
- Assists the client and those who are writing the plan in understanding Person-Centered Planning
- Ascertains the client, the guardian, and the support staff have copies of the plan
- Assist clients in meeting their personal needs and goals and in obtaining the greatest degree of independence and inclusion possible in everyday community life

### Planning Guidelines

Other members of the Planning Team, referred to as the Support Team, are those additional individuals who will make sure that necessary action is taken to achieve plan outcomes. The Team may include family members, friends, teachers, professionals, and community members—anyone who is responsible for doing something for or with the client. The people at the table should be those who can construct the most potentially successful plan. The client and the Support Coordinator should work together to determine who is responsible for inviting these individuals to attend the Planning Meeting.

The Support Team should:

- Engage in active and respectful listening
- Be willing to focus on the positive and possible
- Make meaningful and relevant contributions
- Be committed to assisting in setting goals and taking action steps
- Participate in subsequent meetings until involvement is no longer needed
- Follow through on commitments

### The Division of Developmental Disabilities Person-Centered Planning Guidelines

The DMH/DDD has published a document called “The Individual Support Plan Guide”. The purposes of the Guide are to:

- Describe the Division’s values in supporting people
- Ensure that plans meet Home and Community Based Waiver requirements
- Provide consistency in what information must be in a plan, particularly information concerned with supporting the person’s health and safety
- Describe the role of each Planning Team member
- Provide examples of different planning tools

A copy of the Division’s Person Centered Planning Guidelines may be found at: <https://dmh.mo.gov/dev-disabilities/manuals> or may be obtained from your Support Coordinator.

### WHAT TYPES OF SERVICES ARE AVAILABLE?

Through the Person-Centered Planning Process, each client served will have an Individual Support Plan (ISP) which outlines the various services, generic and specialized, required to meet the client’s unique needs. Service options and supports which are identified for the client in the plan shall foster:

- Personal competencies and control over his/her life
- Active participation in the community
- Relationships with non-disabled peers
- Natural environments for health, education & habilitation
- Protection of rights
- Effective use of public resources

The following are examples of programs and paid services that may be authorized in a client's ISP to address needs that are identified in the plan. Programs and services may have additional eligibility guidelines and may be subject to available funding:

- Autism services
- Respite services
- Crisis intervention services
- Self-Directed Services
- Medicaid Home & Community Based Waiver programs (includes a variety of long-term services for those eligible for this program, such as Residential Habilitation, Day Habilitation, Personal Assistant Services, Employment Services, etc.)
  - Missouri Children's with Developmental Disabilities Waiver
  - Partnership for Hope Waiver
  - Community Support Waiver
  - Comprehensive Waiver

The availability of services is dependent upon available resources – county, state, and federal – to fund the services outlined in the plan. If funding for a service is not available, the client will be placed on a waiting list for the service until funding becomes available. As funds become available, clients on the waiting list will be served based upon their priority of need. Individuals with a higher priority of need will be served first.

#### WHAT SHOULD I EXPECT FROM MY SERVICES?

1. They are available when you need them.
2. They meet your individual needs.
3. You are involved in the planning of the services.
4. Provider agency staff is properly trained to provide the services authorized in the ISP.
5. You have a choice of who provides the service.
6. You have a choice of the type of job and where you work.
7. You and your family are satisfied with the quality of your life and services.
8. Your services lead to greater independence.

#### TARGETED CASE MANAGEMENT

Any person with an intellectual and/or developmental disability in Missouri who has been determined eligible to receive services from the DMH/DDD and is Medicaid-eligible is entitled to have a Support Coordinator (Case Manager). CCDDR also provides a Support Coordinator for individuals with intellectual and/or developmental disability who are not Medicaid-eligible



and/or have been determined to be eligible to receive CCDDR's services. Support Coordinators assist individuals with intellectual and/or developmental disabilities access the services they need and achieve the outcomes which have been identified in their ISP. They act as staunch advocates for the people they serve and monitor the quality and effectiveness of services received by clients from providers of services.

Each person residing in Camden County who has been determined to be eligible for services from CCDDR and/or the DMH/DDD is assigned a specific Support Coordinator employed by CCDDR. Support Coordinators will become acquainted with their clients and work with them to identify, locate, access, and monitor the services that meet each client's specific needs. CCDDR contracts with the DMH/DDD to provide Support Coordination services to all Medicaid-eligible individuals in Camden County. To maintain quality Support Coordination services, our agency strives to maintain caseload sizes no larger than a 1 to 35 ratio (35 individuals assigned to 1 Support Coordinator).

The Targeted Case Management program allows qualified entities to bill Medicaid for some of the time spent assisting Medicaid-eligible clients accessing comprehensive medical, social, educational, and other specialized services. Support Coordinators employed by the DMH/DDD Regional Office, by a County SB 40 Board (such as CCDDR), or by Affiliated Community Service Providers (ACSPs) are professionals who are trained in the field of Mental Health and/or closely related fields. Support Coordinators are required to have a Bachelor's Degree or a Registered Nurse License. Support Coordinators provide "case management" and are sometimes also referred to as "Case Managers".

Support Coordinators log all time they spend communicating directly with or on behalf of the client or other responsible party in person, by telephone, or through written correspondence. Other activities recorded are travel, creation of letters to providers, case documentation, and consultations with other professionals.

Costs for case management and other services can be billed to the SB 40 tax fund; private insurance, when such applicable coverage exists; Medicaid (case management only); or to the client or the client's financially responsible representative if the Department of Mental Health's Standard Means Test or applicable CCDDR determination method has established an ability to pay. These methods provide guidelines to determine if the clients' families or the clients who live in their natural home have the "ability to pay". Case Management services billed to private insurance or to Medicaid are reported on an "Explanation of Benefits" notice as "Targeted Case Management Services".

Examples of case management services (time spent by the Support Coordinator) which may be billed include, but are not limited to:

- Assisting the client and/or client's family in completing applications and submitting appropriate documentation, arranging meetings, etc., to determine the client's eligibility for Medicaid Home and Community Based Waiver programs and/or other DMH/DDD funded services
- Calling a provider to make an appointment or to arrange a specific service
- Talking with a responsible party in person or by telephone who is requesting assistance in obtaining services or who wishes to discuss changes in the client's life

- Attending to or assisting with crisis situations
- Sending letters to the client, the client's family, and/or service providers to schedule a Person-Centered Plan meeting
- Conducting the ISP meeting and writing the ISP
- Visiting the client in the home, including travel time to and from the home
- Reviewing services the client receives on a monthly, quarterly, or other periodic basis and determining if the services continue to meet the client's need
- Writing notes in the client's case record to document all service needs being met, all service needs not being met, continuing efforts made to meet those needs, changes in a client's needs, etc.
- Completing forms and documenting the client's records when the client is discharged or transferred to another case management agency

### SUPPORT COORDINATION OUTCOMES

CCDDR has developed Performance Indicators for its Support Coordination services to ensure the quality and effectiveness of services provided. These indicators cover four primary areas:

1. Efficiency
2. Effectiveness
3. Satisfaction
4. Service Access

An annual report is provided to the Board of Directors and other interested parties identifying progress towards meeting the criteria outlined in our Performance Indicators, and this report is available upon request.

### SUPPORT COORDINATION MONITORING

Your Support Coordinator will monitor the services you or your family member receives monthly or quarterly, depending on the support services received. Non-residential clients will be contacted via telephone monthly and have a face-to-face visit once per quarter. For clients who receive residential setting support services through the Medicaid Home and Community Based Waiver program, the review of services will occur monthly, and clients living in these residential settings must have a face-to-face visit monthly. Monitoring services includes a review of the monthly progress notes written by the provider agency, contact with clients to determine their level of satisfaction with the service/support, on-site observation during the provision of the service/support, and any intervention necessary to assure successful provision of the service/support. Your Support Coordinator will work with you to determine the level of contact you need or your family member needs to best meet the desired outcomes.

### AVAILABILITY OF SERVICES

There may be a wait list for some services. CCDDR has been able to offer Support Coordination services to ALL qualified applicants thus far. While it is unlikely that circumstances will develop to cause CCDDR to establish a wait list, the following considerations will determine when services can begin:

- Severity of disability and level of care required
- Availability of natural supports
- Safe, secure environment
- Likelihood of harming self or others

The DMH/DDD utilizes the Missouri Adaptive Ability Scale (MAAS) Assessment to measure needs. This assessment will be completed by DMH/DDD staff and maintained in the DMH/DDD database. The DMH/DDD will determine a client's position on the wait list for DMH/DDD funded services. CCDDR will use a similar scale used by the DMH/DDD to determine a client's position on the wait list for CCDDR funded services.

### GUARDIANSHIP AND CHOICE

Many people receiving Support Coordination services from CCDDR have individuals appointed as their legal guardians or conservators. Our agency will work with the legal guardian(s) or conservator(s) in identifying service/support options available and/or needed, in addition to assisting the client who requires the service/support, to make meaningful choices in selecting a provider agency.

For individuals who receive residential setting support services or other services that provide opportunities for choice, CCDDR and the provider agency will encourage choice-making by the client receiving the service in those areas that do not require an appointed guardian decision. For example, choices in activities, choice of foods, choice in home decorations, choice in employment, etc.

### FINANCIAL SERVICES AND RECORDS

The DMH/DDD is mandated to apply benefits (SSI, SSA, Veteran's benefits, etc.) clients may receive toward the cost of their residential services prior to utilizing state tax dollars. Some services clients may want or need will require the clients or their parents, guardians, or conservators to share in the costs of the service. The rate of pay will be determined by a standard means test and is based on a table of ability to pay. DMH/DDD staff will assist in determining this amount, if any.

### CLIENT/GUARDIAN COMPLAINT PROCESS

If at any time our clients or their parents/legal guardians have a concern about the services/supports given by a provider agency, they should first discuss their concerns with the identified contact person for the provider agency. If they do not feel their concerns were appropriately resolved, they should contact their Support Coordinator for follow-up with the agency. If a resolution is not identified, then the clients or their parents/legal guardians should contact the DMH/DDD Regional Office.

If our clients or their parents/legal guardians are not satisfied with the performance of their Support Coordinator, they should contact the Support Coordinator's supervisor to discuss possible corrective action. Clients or families making complaints will not be retaliated against in any way. The supervisor will have 10 business days to respond to the complaint. If a resolution

is not obtained through the supervisor, a formal grievance/complaint may be filed by completing a CCDDR Grievance/Complaint Form. The Executive Director or Board Chairperson will respond in writing to the complaint within 7 business days. Clients and their families are encouraged to contact the Executive Director or Board Chairperson, if necessary, to discuss their concerns, ask questions, or request a different Support Coordinator.

The following chart identifies the CCDDR management structure:



As a further procedural safeguard, clients and families served are welcome to file a complaint using the Missouri Department of Mental Health complaint process. This process is outlined at: <https://dmh.mo.gov/constituent-services/constituent-rights>

The Rolla Satellite Regional Office can also be contacted toll-free at 1-800-828-7604.

#### CLIENT RIGHTS/CONSENT FOR TREATMENT

CCDDR makes every effort to support and protect the fundamental human, constitutional, and statutory rights of clients served. Individual rights as citizens are not limited except through legal proceedings (such as guardianship), when clients are posing an immediate danger to themselves or others, or if the planning team has agreed to a limitation of rights and a due process procedure has been followed.

CCDDR protects the rights of clients served in accordance with State of Missouri Statutes (RSMo 630.110 and 630.115) and DMH/DDD Rules and Regulations, specifically “Individual Rights of Persons Receiving Services from The Division of Developmental Disabilities”, which is located at: <https://dmh.mo.gov/media/pdf/individual-rights-persons-receiving-services-division-developmental-disabilities>

Consent for all services authorized in the ISP is obtained from all clients served by CCDDR or their guardian(s). Consent is also obtained to authorize CCDDR to provide Support Coordination services. Prior to the beginning of service delivery and/or at initiation of service delivery at the initial Person-Centered Plan meeting and annually thereafter, each client served by CCDDR and/or their legal representative is provided with a copy of CCDDR’s Client

Rights & Responsibilities form, and a signature page is obtained. The explanation of rights is in a form which can be understood by the client. All clients served by CCDDR have their rights reviewed annually.

No client's rights can be limited by the planning team without due process as defined by state regulations, including the guardian's written consent for the limitation and approval by the Rolla Regional Office Human Rights Committee.

### GRIEVANCE PROCESS

If at any time a client and/or their legal guardian feel as though the client's rights have been violated by CCDDR or any other agency in any manner, they are entitled to file a grievance, using the same process outlined previously in the "Client/Guardian Complaint Process" section. CCDDR has policies and procedures in place should a client wish to file a grievance, and the Department of Mental Health, Office of Constituent Services may also be contacted at:

Office of Constituent Services  
Department of Mental Health  
P.O. Box 687  
Jefferson City, Mo 65102  
Local: 573-751-8088  
Toll Free: 1-800-364-9687  
[constituentsvcs@dmh.mo.gov](mailto:constituentsvcs@dmh.mo.gov)

## **FREQUENTLY ASKED QUESTIONS**

**Q: What is the Department of Mental Health, Division of Developmental Disabilities (DMH/DDD)?**

**A:** The DMH/DDD is one of three Divisions within the Department of Mental Health with regional offices located around the state. The DMH/DDD provide eligibility determination for DMH/DDD services and referral to contract agencies which specialize in services to individuals with intellectual and/or developmental disabilities. The primary responsibility of the DMH/DDD is to determine eligibility for services, provide funding for services, and provide assistance to families who have children and adult individuals with intellectual and/or developmental disabilities. There are also state-operated residential facilities for children and adults who have intellectual and/or developmental disabilities.

**Q: Who is eligible to receive services from the DMH/DDD?**

**A:** A developmental disability is a disability which is attributable to cerebral palsy, epilepsy, head injury, autism, a brain dysfunction, or any other mental or physical impairment which occurs before age 22. It must be determined this disability is likely to continue indefinitely and it results in a substantial functional limitation in two or more of the following six areas of major life activities: self-care; receptive and expressive language development; learning; self-direction; capacity for independent living or economic self-sufficiency; and mobility. Eligibility is determined by what's known as a functional assessment as opposed to linking eligibility to a specific diagnosis (see [9 CSR 45-2.010](#)).

**Q: Who is eligible to receive services from CCDDR?**

**A:** Individuals with intellectual and/or developmental disabilities who have been determined eligible to receive services from the DMH/DDD or meet the same requirements as identified in the answer to "**Q: Who is eligible to receive services from the DMH/DDD**" (see RSMo 630.005) are eligible to receive CCDDR's services. An individual is eligible to receive CCDDR's services if the individual has a disability which is attributable to intellectual disability, cerebral palsy, autism, epilepsy, a learning disability related to a brain dysfunction or a similar condition found by comprehensive evaluation to be closely related to such conditions, or to require habilitation similar to that required for intellectually disabled persons:

1. which originated before age eighteen, and
2. which can be expected to continue indefinitely.

An individual is also eligible to receive CCDDR services if the individual is lower-range educable or upper-range trainable intellectually disabled or who has a developmental disability (See [RSMo 205.968](#)). Children ages 0 to their 3<sup>rd</sup> birthday who are enrolled in Missouri First Steps are also eligible for CCDDR's services.

**Q: Who should I contact if I believe I am eligible or a member of my family is eligible for services?**

**A:** There are DMH/DDD Regional and Satellite Regional Offices located throughout the

state in the following cities: Albany, Columbia, Hannibal, Joplin, Kansas City, Kirksville, Poplar Bluff, Rolla, St. Louis (North and South), Sikeston, and Springfield. The addresses and phone numbers of these Regional Offices can be located at:

<https://dmh.mo.gov/dev-disabilities/regional-offices>

**Q: What is the role of a Support Coordinator?**

**A:** Support Coordinators provide support planning, advocacy, resource referrals, and help to link clients to community services. The Support Coordinator is the primary link to all services and maintains frequent contact with the person receiving services. CCDDR is the statutorily authorized and/or contracted provider for Support Coordination and other services within Camden County for all individuals with intellectual and/or developmental disabilities. The Support Coordinator is also responsible for reviewing the provider's progress notes and modifying the ISP in conjunction with the Person-Centered Planning Team as needed to provide the best services possible for the client receiving services.

If a child or adult is determined to be eligible for services, a Person-Centered Planning Team, which includes the person with the disability and family members, meet and determine needed services, which are included in the ISP. The Person-Centered Planning process enables and assists the client to access a personalized mix of paid and non-paid support services that will assist in achieving personally defined outcomes. The Support Coordinator is knowledgeable about where services can be obtained and assists the family or client in accessing the services to meet the outcomes of the personal plan.

**Q: Does CCDDR provide any other services besides Support Coordination?**

**A:** CCDDR does not provide direct support services, but CCDDR can contract with other area agencies to provide services for Camden County individuals with intellectual and/or developmental disabilities.

**Q: My son or daughter is approaching graduation from high school. Can CCDDR help?**

**A:** For most families, this is the time when CCDDR and the DMH/DDD become most involved in coordinating services. Depending on the circumstance and wishes of the person with an intellectual and/or developmental disability, CCDDR and the DMH/DDD can coordinate vocational training and job placement services or other supported activities based upon the needs of the client. Your child is entitled to have a transition plan included in the Individualized Education Program (IEP), and CCDDR Support Coordination staff is available to be involved in your child's transition IEP.

**Q: Will I get all of the services I want?**

**A:** The extent of services received is based upon the needs of the person with an intellectual and/or a developmental disability and available funds. The solution may not always be purchasing a specific service the family is requesting, but it must address the need directly in a way the family feels will work. In some cases, services can be obtained from other agencies and may not require funding from CCDDR and/or the DMH/DDD. If funding is not available for a service which has been determined to be a need for a client served, the client is placed on a waiting list for

the service and will be removed from the waiting list once funding becomes available. Individuals with a higher priority of need will be taken off of the waiting list first. It is important to remember the services are based on the needs of the client, not necessarily the wants.

**Q: How long will it take to get the services I need?**

**A:** There are several factors involved in the application, eligibility, and service determination process. Typically, CCDDR and/or the DMH/DDD will make an eligibility determination within 30 days of the time an application is received, and additional time may be needed for planning and obtaining the services. If additional documentation or an additional assessment is needed, the time may be extended. If clear information confirming an intellectual and/or a developmental disability is readily available, it will take a much shorter time. In crisis situations when all the required elements are readily available, the determination and initial service plan may be made within a day or two.

**Q: Who should I call if there are problems or concerns with the services I receive?**

**A:** Your best contact is the Support Coordinator, whose responsibility is to work with you to resolve these concerns.

**Q: Are there costs associated with these services?**

**A:** Some services are exempt from charges to the client, while others are based on the ability to pay. Your Support Coordinator in cooperation with other CCDDR staff or the DMH/DDD staff can provide you with specific information related to your situation.

**Q: I have limited income, who can help me with the cost to become a legal guardian?**

**A:** Some legal aid agencies may assist if the person wanting to become a legal guardian has limited financial resources. Also, the disabled person's SSI benefits or other income can be saved to pay for guardianship expenses. Your assigned Support Coordinator can assist your family or interested party in locating attorneys in their community who charge reduced rates in the guardianship process.

**Q: Is there an unlimited amount of money available to pay for services?**

**A:** CCDDR is supported by a county property tax levy. County funds are often leveraged with the DMH/DDD funds and federal funds to obtain needed services. Local, state, and federal funds are limited. This combined with an increasing demand for intellectual and/or developmental disability services throughout the state and nation means not all services can be immediately provided. The Utilization Review process attempts to prioritize county, state, and federal funding of services based upon an objective priority of need basis. Your Support Coordinator will be knowledgeable about these funding options.

**Q: What should I do if I suspect a family member may have been the victim of abuse or neglect?**

**A:** You should immediately notify the proper authorities and contact your Support Coordinator about your concerns. There are specific statutory requirements under which the DMH/DDD operates and responds to allegations of abuse and/or neglect as well as



other state agencies, such as the Department of Health and Senior Services and Children's Division. The Adult Protective Services hotline is 1-800-392-0210, and reports can also be made online at: <https://health.mo.gov/safety/abuse/>. The Children's Division hotline is 1-800-392-3738. All calls will be kept confidential, and the caller can choose to remain anonymous. Your Support Coordinator will provide you with information on abuse and neglect annually.

## **CAMDEN COUNTY DEVELOPMENTAL DISABILITY RESOURCES**

### **Ethical Conduct and Values Statement**

Camden County Developmental Disability Resources (CCDDR) will conduct business in a respectful, honest, and trustworthy manner and will strive to provide the highest quality services to individuals with intellectual and/or developmental disabilities residing in Camden County.

CCDDR employees and Board members will be guided by internal policies (Policy #8) and Missouri State Law (RSMo 630.115) pertaining to the rights of individuals served. Policy #21 shall govern conduct best described as unprofessional or unethical. Policy #14 shall dictate sound governance principles for the Board of Directors to effectively manage the operations and for the agency to accomplish its stated mission. Violations of ethical conduct will be evaluated by management and handled as outlined by state statute or agency policy.

CCDDR leadership will be guided by its Bylaws and policies on leadership and legal requirements. Violations of ethical conduct will be brought to the attention of the Executive Director and/or the Chairperson of the Board of Directors and will be dealt with according to the agency policies and Bylaws.

CCDDR's financial practices will be handled according to the agency's policy on financial management (Policy #17). CCDDR will conduct its financial practices in accordance with applicable federal, state, and local laws as well as its Bylaws. No Board member or employee shall conduct any fundraising on the CCDDR premises or while conducting CCDDR business for personal gain.

CCDDR's marketing activities will be implemented in a manner that respects the dignity and the privacy rights of individuals with intellectual and/or developmental disabilities. CCDDR will never knowingly mislead/misinform the public and will be accountable to the public for its activities.

It shall be recognized that the individuals served by CCDDR and their families should be the guiding force behind the organization. All activities of the organization will be directed toward promoting services that are consistent with developing opportunities for clients to achieve their highest level of independence, productivity, and citizenship. The rights of individuals served will be protected in accordance with state law and organizational policy.

***The following is an explanation of this handbook in People First language.***

## WHO WE ARE

The Camden County Senate Bill 40 Board was created in 1980. CCDDR was started when people in our county had an election and voted to start an agency to meet the needs of individuals with intellectual and/or developmental disabilities. There are nine people in charge of CCDDR, called the Board of Directors. These nine people are asked to be Board members by the Camden County Commissioners, the people in charge of running the county.



CCDDR collects money paid by taxes. This money is used to meet the needs of individuals with intellectual and/or developmental disabilities in our county. CCDDR uses this money and gives some of it to other agencies in the area, like the sheltered workshop. CCDDR also has Support Coordinators who help individuals with intellectual and/or developmental disabilities get the services they want and need.

## THE PERSON-CENTERED PLANNING PROCESS



Our Support Coordinators help individuals with intellectual and/or developmental disabilities get the services and supports they need. They do this using what is called an Individual Support Plan. This plan is made after getting people with disabilities, their families, and friends to tell their Support Coordinator what they need. The

Support Coordinator is there to work for and serve individuals with intellectual and/or developmental disabilities.

Sometimes the services you need may not be available right away, because there isn't enough money to pay for them. If this happens, your name will be put on something called a waiting list. Individuals who need services the most are taken off the waiting list sooner than those who don't need services as much.

Individuals we serve have the right to expect our Support Coordinators to do a good job. If you don't feel this is happening, you can complain. One way to complain is to contact the Support Coordinator's boss, called a supervisor. If you still are not satisfied, you can contact the boss's boss, called the Executive Director. If you still are not satisfied, you can call the person in charge of the CCDDR Board of Directors, called the Chairperson. Call (573) 317-9233 for any of these people. If you complain, we will not "hold this against you", something called "retaliation". You can also call the Regional Office to complain. Their number is 573-368-2200.

## SUPPORT COORDINATION MONITORING

If you get services funded by the state, your Support Coordinator is responsible for making sure these services are good, and you are happy with them. This is called Service Monitoring. If you are in an ISL home or group home, your Support Coordinator will check on your services every



month. If you get other services, like in a day program, your Support Coordinator will check on your services every three months. The agencies that provide your services must meet certain standards that show they are doing a good job. Our Support Coordinators are one part of making sure the services you get are good.

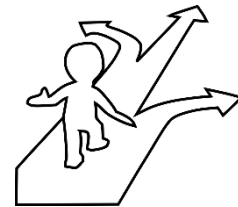
### TARGETED CASE MANAGEMENT



CCDDR gets paid for providing Support Coordination. Many individuals with disabilities have Medicaid. Sometimes, CCDDR can have Medicaid pay for the Support Coordination services that we provide. This helps CCDDR pay bills, pay our staff and complete or do other things.

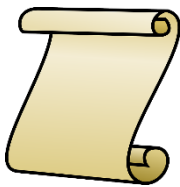
### CHOICE OF PROVIDER/SUPPORT COORDINATOR

Individuals with intellectual and/or developmental disabilities we serve can have choices of some things. If you are in a program called the Medicaid waiver, you have a choice of what provider agency provides you with services our Support Coordinators arrange for you. There must be more than one agency available before you can choose. You can also decide to direct your own supports through the self-directed supports program. Let your Support Coordinator know what your choices are.



If you have a guardian, these choices are made by this person.

### CLIENT RIGHTS/CONSENT FOR TREATMENT



All individuals have rights, must not be hurt, and must be cared for properly. CCDDR provides you or your guardian with a copy of your rights every year. Some of your rights may be restricted, like if you have a guardian, conservator, or a rights restriction in your plan. Some of your rights cannot be restricted though. Your CCDDR Support Coordinator and your Planning Team work to ensure your rights are protected. Your rights are restricted only if absolutely necessary for your own safety and well-being or for the safety and well-being of others. If you feel your rights have been violated, call these people:

Office of Constituent Services  
Department of Mental Health  
P.O. Box 687  
Jefferson City, Mo 65102  
1-800-364-9687

Nobody is **ever** allowed to hurt you, take advantage of you, or not care for you properly. This is called abuse and neglect. If someone is hurting you, being mean to you, taking advantage of you (like taking your money), doing something you are not comfortable with (like touching you in private areas), or not taking care of you, **call your Support**

***Coordinator right away at 573-317-9233 or Adult Protective Services at 1-800-392-0210 if you're over 18 or Division of Family Services at 1-800-392-3738 if you're under 18.***

CCDDR cannot provide you with Support Coordination services until you or your guardian say this is OK. This is called "consent". You or your guardian has the right to give your OK to the services which are determined in your plan.

When a big change to your plan is made during the year, you or your guardian needs to give your OK on this, too.

HAVE QUESTIONS??

If you need help with anything covered in this booklet, please call us at **573-317-9233** or stop by our office at **100 Third St., Camdenton MO.**



**CAMDEN COUNTY DEVELOPMENTAL DISABILITY RESOURCES**

**NOTICE OF RECEIPT OF CLIENT-FAMILY HANDBOOK**

Print name of client receiving services: \_\_\_\_\_

My signature below indicates that I have been provided a copy of the Camden County Developmental Disability Resources Client-Family Handbook.

\_\_\_\_\_  
(Signature of Client, Parent of Minor Child,  
or Legally Authorized Representative)

\_\_\_\_\_  
(Date)

If signed by a legal representative, relationship to client: \_\_\_\_\_